

FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of August 31, 2015



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Finance Director

August 2015 Finance Update

Radnor Township, PA

8/31/2015

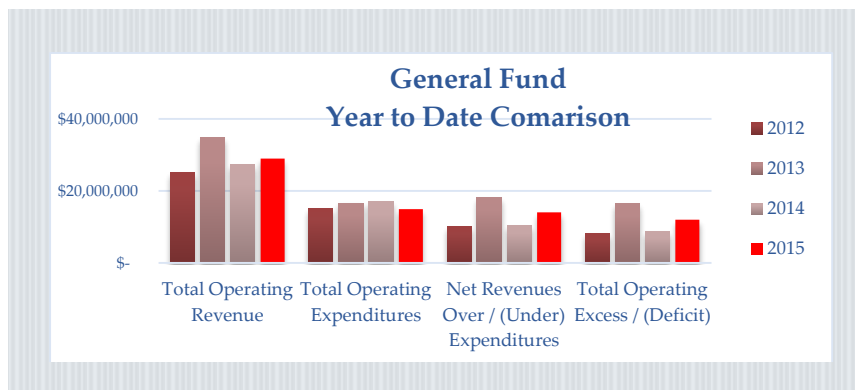
Revenue Update

Permitting Revenues Catchup with Expectations while Police Fines continue to lag.

Township revenues are made up of three broad categories: Real Estate Taxes (36%), Business Taxes (41%) and other revenues (23%). Other revenues are comprised of permits, fines, departmental income and miscellaneous income.

Real Estate and Business Taxes are collected prior to May 15th, so at this point in the year; most of the annual revenues are collected;

Development report for more details. Continuing to lag behind expectations are police fines which were forecasted to be \$398,000 at this point but are only at \$203,000. The primary reason for the shortfall is the lack of ticketing during the learning curve for the new kiosk parking system. These revenues are unlikely to recover in 2015, but we will expect them to



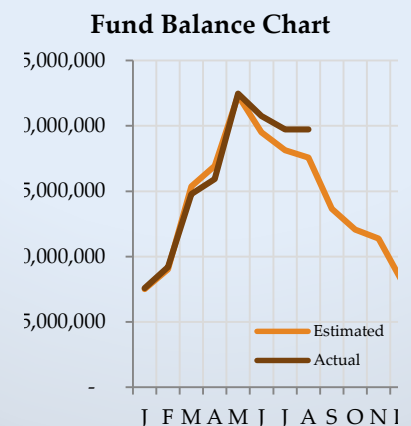
giving us a good idea on where we will end the year. Real Estate Taxes are the most predictable and have performed as expected. The revenue source that really performed well in August was the building permit revenues. Expectations through August were \$754,000 and actual revenues are \$1,046,000, with \$487,000 coming in August. Please see the Community

rebound to pre-transition levels in 2016. Finally, we reported at the end of Q2 that business taxes showed little growth. However, due to the Township's ongoing follow up and collection efforts, revenues in July and August exceeded expectations. Those results, coupled with the large increases in the reality transfer taxes have allowed us to

General Fund Cash Flow at a Glance



The Township receives most of its annual revenues prior to the end of May each year due to the Real Estate and Business Tax filing / payment deadlines. The chart below tracks how the actual cash flow for the general fund is performing against expectations. Through August, results are trending ahead of expectations.



increase the year-end forecast. The year-end bottom line for the General Fund was forecasted at \$1.1

million, but is now showing \$2.2 million (up again from the July forecast of \$1.6 million. The

qualifier is that there are still several months of collections left before these results are realized.

Expenditure Update

Expenditures stay below budget; Papal Visit Looming

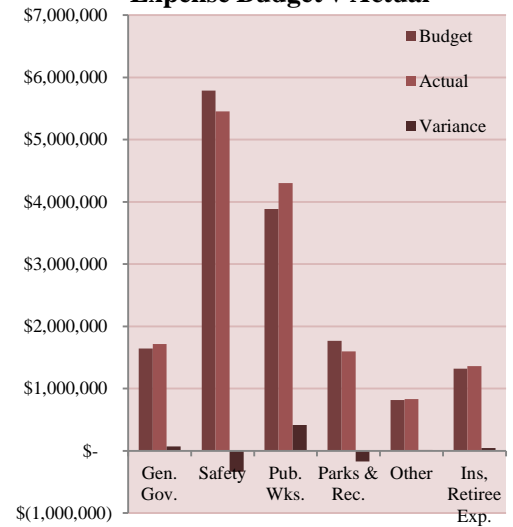
Township expenses fall within eight broad categories: General Government, Protection of Persons & Property, Public Works, Parks & Recreation, Library, Community Organizations, Non-Departmental and Other Financing Uses. General Government is now performing slightly over budget as a result of some significant legal bills resulting from litigation and labor issues. August's legal costs exceeded \$88,000 alone. Security of Persons and Property are performing well below budget as a result of not yet hiring all of the budgeted police positions as well as not needing all of the contracted inspection expenses in Community Development due to the delayed approval of the Villanova Dorm / Parking project. Parks & Recreation continue to perform below budget due mostly to the fact that during the winter months, most of the park maintenance payroll was charged to highways for snow removal. Library is performing as expected while community organizations are over budget as a result of the payment to Main Line School Night for painting expenses at the Creutzburg Center. Non-

Departmental and other financing uses are performing as expected for the most part.

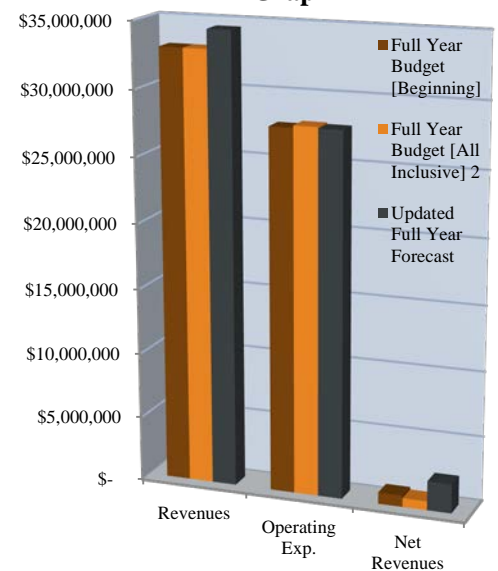
As we try to forecast to year-end, base line operational expenditures are right on track and should meet expectations. Potential variations could result from the Papal visit which will put Radnor on "Emergency Operations" as we plan to deal with a 10,000 + population swell the weekend of September 25-27. Further, we always keep an eye on the weather, as we know that a hurricane or early winter storm could through off forecasts as well.

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**General Fund
Expense Budget v Actual**



Full Year Comparison Activity Graph



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, August 31, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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REVENUES

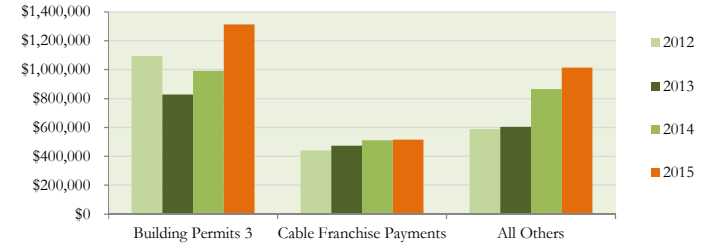
Taxes	2012	2013	2014	2015	\$Δ	%Δ
Real Estate Tax	\$ 11,349,720	\$ 11,391,108	\$ 11,448,381	\$ 11,467,014	18,633	0.2%
Real Estate Transfer Tax	1,126,615	1,770,294	1,349,350	1,874,319	524,969	38.9%
Mercantile Tax ¹	1,024,121	674,311	1,307,807	1,241,636	(66,171)	-5.1%
Local Services Tax	737,292	686,513	695,367	761,048	65,681	9.4%
Amusement Tax	19,657	17,715	26,455	13,493	(12,962)	-49.0%
Business Privilege Tax	6,279,201	7,309,720	7,790,443	8,053,813	263,370	3.4%
Mercantile Tax - Audit	40,216	-	-	-	-	n/a
Business Privilege Tax Audit	335,591	9,031,827	284,596	482,229	197,633	69.4%
Total Taxes	\$ 20,912,413	\$ 30,881,489	\$ 22,902,399	\$ 23,893,552	991,153	4.3%



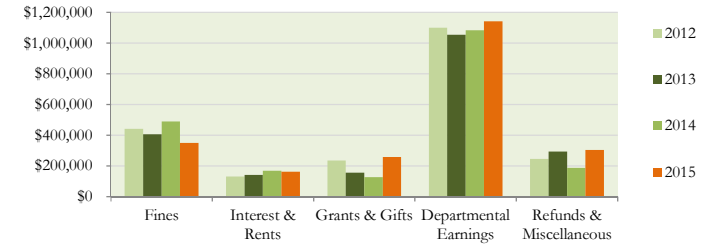
² The Mercantile Tax laws were amended in 2012 to move the file/payment date from August 15th to May 15th. As a result, comparisons with 2012 prior to August will be skewed, and comparisons with 2013 will be off for the entire year as 2013 only represented six months' worth of activity.

Permits & Licenses	2012	2013	2014	2015	\$Δ	%Δ
Building Permits ³	1,093,912	828,014	991,728	1,313,703	321,975	32.5%
Cable Franchise Payments	439,057	472,089	510,540	515,869	5,329	1.0%
All Others	588,054	603,143	865,185	1,014,804	149,619	17.3%
Total Permits & Licenses	\$ 2,121,022	\$ 1,903,246	\$ 2,367,453	\$ 2,844,376	476,923	20.1%

³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes



Other Sources	2012	2013	2014	2015	\$Δ	%Δ
Fines	441,547	405,232	489,328	349,514	(139,814)	-28.6%
Interest & Rents	131,376	140,507	168,845	161,436	(7,409)	-4.4%
Grants & Gifts	234,691	155,600	126,314	258,416	132,102	104.6%
Departmental Earnings	1,100,581	1,053,780	1,083,046	1,142,238	59,191	5.5%
Refunds & Miscellaneous	245,608	292,414	186,143	304,510	118,367	63.6%
Total Other Sources	\$ 2,153,803	\$ 2,047,533	\$ 2,053,676	\$ 2,216,113	162,437	7.3%



TOTAL REVENUES	\$ 25,187,238	\$ 34,832,268	\$ 27,323,528	\$ 28,954,041	1,630,513	6.0%
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Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, August 31, 2015



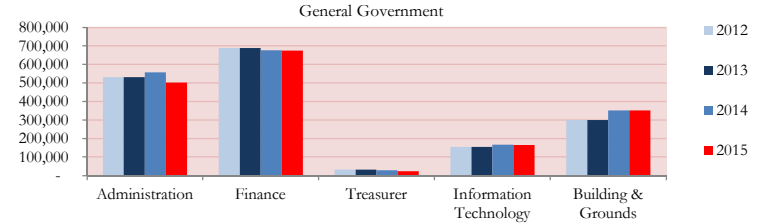
Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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EXPENDITURES

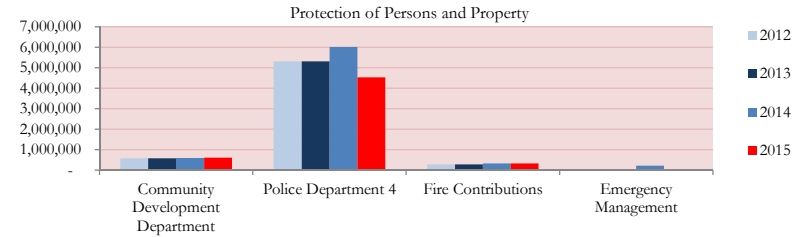
General Government

Administration	482,492	531,614	556,602	501,349	(55,253)	-9.9%
Finance	659,836	689,075	677,100	673,861	(3,239)	-0.5%
Treasurer	31,982	31,385	27,893	22,965	(4,928)	-17.7%
Information Technology	150,554	154,056	166,823	165,380	(1,443)	-0.9%
Building & Grounds	315,637	299,408	351,356	351,177	(179)	-0.1%
Total General Government	\$ 1,640,501	\$ 1,705,538	\$ 1,779,774	\$ 1,714,732	(65,041)	-3.7%



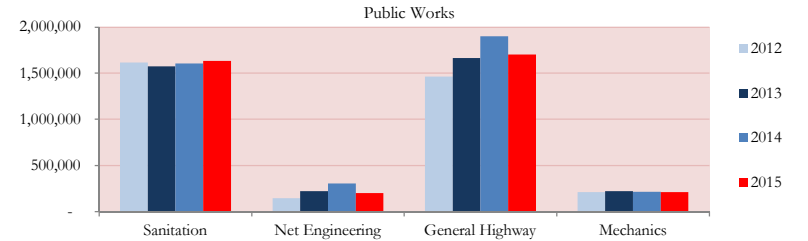
Protection of Persons & Property

Community Development Department	439,728	577,754	586,071	611,088	25,018	4.3%
Police Department *	5,358,592	5,311,582	6,015,201	4,524,632	(1,490,569)	-24.8%
Fire Contributions	417,002	274,321	330,707	317,625	(13,082)	-4.0%
Emergency Management	119	4,100	218,814	946	(217,868)	-99.6%
Total Protection of Persons & Property	\$ 6,215,440	\$ 6,167,758	\$ 7,150,793	\$ 5,454,291	(1,696,502)	-23.7%



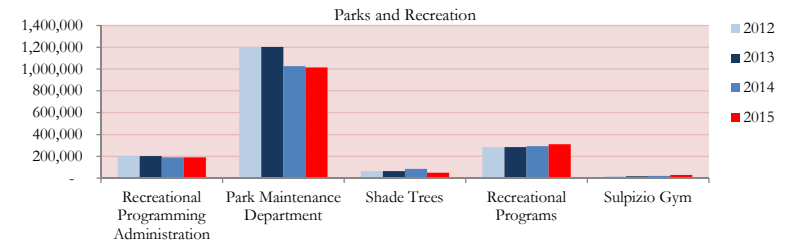
Public Works

Sanitation	1,617,391	1,575,198	1,605,483	1,634,797	29,314	1.8%
Engineering	304,563	345,925	673,425	751,242		
Less: Escrow Reimbursements	(160,359)	(124,953)	(370,966)	(550,076)		
Net Engineering	144,204	220,971	302,459	201,167	(101,292)	-33.5%
General Highway	1,462,793	1,664,454	1,900,215	1,703,633	(196,582)	-10.3%
Mechanics	210,356	222,575	215,433	211,850	(3,583)	-1.7%
Total Public Works	\$ 3,578,948	\$ 3,904,170	\$ 4,326,048	\$ 3,952,614	(272,143)	-6.3%



Parks & Recreation

Recreational Programming Administration	195,041	202,045	191,294	190,837	(457)	-0.2%
Park Maintenance Department	1,001,596	1,202,623	1,027,819	1,015,033	(12,786)	-1.2%
Shade Trees	37,100	64,340	85,130	48,925	(36,205)	-42.5%
Recreational Programs	231,820	284,974	291,619	311,747	20,128	6.9%
Sulpizio Gym	23,806	16,182	19,720	29,188	9,467	48.0%
Total Parks & Recreation	\$ 1,489,364	\$ 1,770,164	\$ 1,615,582	\$ 1,595,730	(19,852)	-1.2%

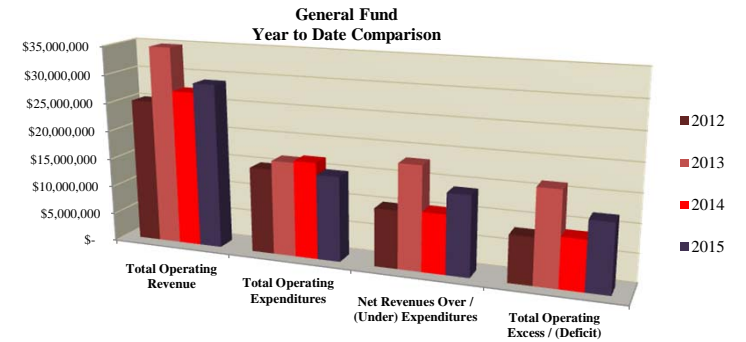
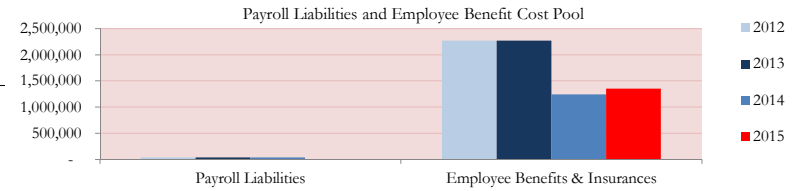
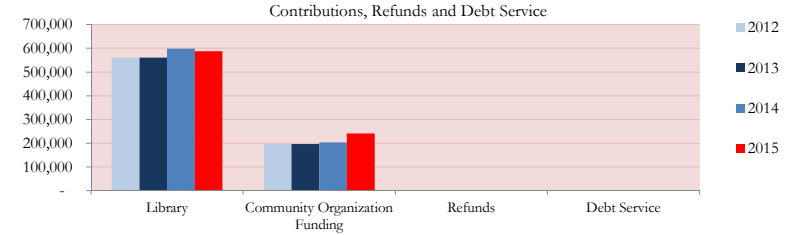


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, August 31, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
Contributions, Refunds & Misc.						
Library	544,522	560,609	598,243	587,811	(10,431)	-1.7%
Community Organization Funding	201,330	195,779	202,716	241,492	38,776	19.1%
Refunds	-	-	-	-	-	n/a
Debt Service	1,075	1,628	2,467	1,427	(1,040)	-42.1%
Total Contributions, Refunds & Misc.	\$ 746,926	\$ 758,016	\$ 803,425	\$ 830,730	27,305	3.4%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	46,037	34,132	38,822	8,331	(30,491)	-78.5%
Employee Benefits & Insurances	1,311,556	2,268,667	1,240,932	1,353,326	112,394	9.1%
Total Insurance & Employee Benefits	\$ 1,357,593	\$ 2,302,798	\$ 1,279,754	\$ 1,361,657	81,903	6.4%
TOTAL OPERATING EXPENDITURES	\$ 15,028,771	\$ 16,608,444	\$ 16,955,376	\$ 14,909,755	(2,045,622)	-12.1%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 10,158,467	\$ 18,223,824	\$ 10,368,151	\$ 14,044,286	3,676,135	35.5%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(1,993,046)	(1,800,000)	(1,633,000)	(2,035,000)	(402,000)	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 8,165,421	\$ 16,423,824	\$ 8,735,151	\$ 12,009,286	3,274,135	37.5%



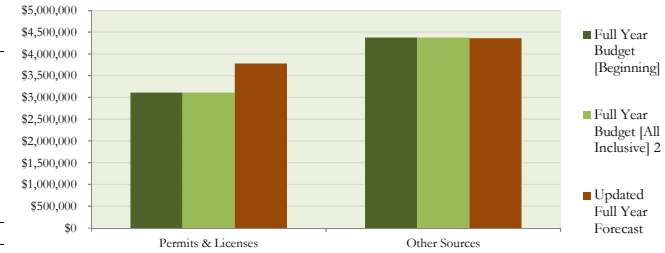


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, August 31, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

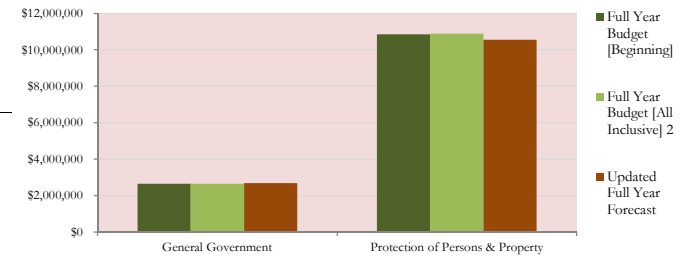
REVENUES

Taxes						
Real Estate Tax	\$ 11,850,300	n/a	\$ 11,850,300	0%	11,830,086	100%
Real Estate Transfer Tax	2,080,350	n/a	2,080,350	0%	2,631,067	126%
Mercantile Tax	1,400,527	n/a	1,400,527	0%	1,329,656	95%
Local Services Tax	936,500	n/a	936,500	0%	981,832	105%
Amusement Tax	37,000	n/a	37,000	0%	24,636	67%
Business Privilege Tax	8,720,188	n/a	8,720,188	0%	8,829,594	101%
Mercantile Tax - Audit	50,000	n/a	50,000	0%	36,759	74%
Business Privilege Tax Audit	455,000	n/a	455,000	0%	676,023	149%
Total Taxes	\$ 25,529,865	\$ n/a	\$ 25,529,865	0%	\$ 26,339,654	103%
Permits & Licenses						
Building Permits	1,359,000	n/a	1,359,000	0%	1,727,976	127%
Cable Franchise Payments	745,900	n/a	745,900	0%	701,471	94%
All Others	1,010,700	n/a	1,010,700	0%	1,355,506	134%
Total Permits & Licenses	\$ 3,115,600	\$ n/a	\$ 3,115,600	0%	\$ 3,784,953	121%
Other Sources						
Fines	844,739	n/a	844,739	0%	644,698	76%
Interest & Rents	235,000	n/a	235,000	0%	233,793	99%
Grants & Gifts	1,358,323	n/a	1,358,323	0%	1,410,745	104%
Departmental Earnings	1,656,143	n/a	1,656,143	0%	1,688,746	102%
Refunds & Miscellaneous	286,000	n/a	286,000	0%	381,869	134%
Total Other Sources	\$ 4,380,205	\$ n/a	\$ 4,380,205	0%	\$ 4,359,851	100%
TOTAL REVENUES	\$ 33,025,670	\$ n/a	\$ 33,025,670	0%	\$ 34,484,457	104%



EXPENDITURES

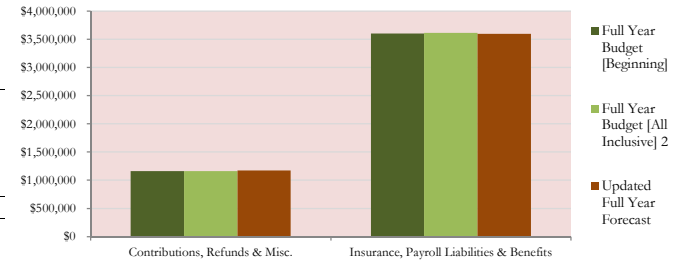
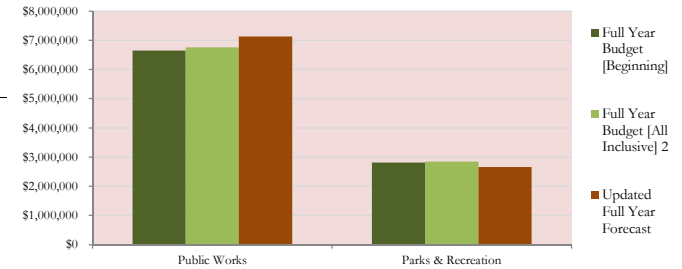
General Government						
Administration	703,207	802	704,009	0%	761,885	108%
Finance	1,075,225	1,574	1,076,799	0%	1,068,810	99%
Treasurer	41,371	28	41,399	0%	36,437	88%
Information Technology	299,724	93	299,817	0%	297,531	99%
Building & Grounds	523,146	728	523,874	0%	524,046	100%
Total General Government	\$ 2,642,673	\$ 3,225	\$ 2,645,898	0%	\$ 2,688,709	102%
Protection of Persons & Property						
Community Development Department	1,059,702	11,431	1,071,133	1%	1,058,214	99%
Police Department	8,985,326	22,603	9,007,929	0%	8,700,997	97%
Fire Contributions (various departments)	797,107	1,645	798,752	0%	782,328	98%
Emergency Management	-	-	-	n/a	946	n/a
Total Protection of Persons & Property	\$ 10,842,135	\$ 35,679	\$ 10,877,814	0%	\$ 10,542,485	97%



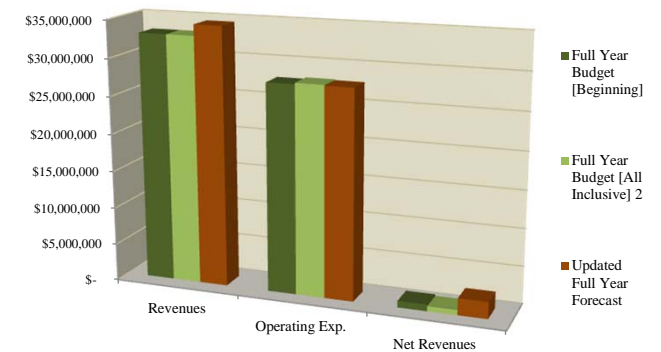


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, August 31, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	
Public Works						
Sanitation	3,049,425	8,969	3,058,394	0%	2,923,287	96%
Engineering	777,373	19,104	796,477	2%	1,145,900	144%
General Highway	2,415,011	75,727	2,490,738	3%	2,677,497	107%
Mechanics	412,122	1,614	413,736	0%	390,471	94%
Total Public Works	\$ 6,653,931	\$ 105,414	\$ 6,759,345	2%	\$ 7,137,155	106%
Parks & Recreation						
Recreation Programming Administration	333,634	2,448	336,082	1%	330,056	98%
Park Maintenance Department	1,976,951	10,506	1,987,457	1%	1,824,514	92%
Shade Trees	10,000	21,375	31,375	214%	52,755	168%
Recreation Programming	438,721	60	438,781	0%	396,066	90%
Sulpizio Gym	48,700	6,663	55,363	14%	56,950	103%
Total Parks & Recreation	\$ 2,808,006	\$ 41,052	\$ 2,849,058	1%	\$ 2,660,341	93%
Contributions, Refunds & Misc.						
Library	890,507	485	890,992	0%	888,899	100%
Community Organization Funding	264,755	-	264,755	0%	283,176	107%
Refunds	-	-	-	n/a	-	n/a
Debt Service	6,000	-	6,000	0%	3,549	59%
Total Contributions, Refunds & Misc.	\$ 1,161,262	\$ 485	\$ 1,161,747	0%	\$ 1,175,625	101%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	50,000	-	50,000	0%	8,366	17%
Employee Benefits & Insurances	3,554,180	7,367	3,561,547	0%	3,586,903	101%
Total Insurance & Employee Benefits	\$ 3,604,180	\$ 7,367	\$ 3,611,547	0%	\$ 3,595,269	100%
TOTAL OPERATING EXPENDITURES	\$ 27,712,187	\$ 193,223	\$ 27,905,410	1%	\$ 27,799,583	100%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 5,313,483	\$ (193,223)	\$ 5,120,260		\$ 6,684,875	
Transfers In from Other Funds	-	-	-	n/a	-	n/a
Transfers Out to Other Funds	(4,433,660)	-	(4,433,660)	0%	(4,433,660)	100%
NET REVENUES OVER / (UNDER)	\$ 879,823	\$ (193,223)	\$ 686,600		\$ 2,251,215	
Beginning Fund Balance	8,075,543		8,075,543		8,075,543	
Add: Net Revenue Over / (Under)	879,823		686,600		2,251,215	
Ending Fund Balance	\$ 8,955,366		\$ 8,762,143		\$ 10,326,759	
Target Fund Balance (15% of Exp)	4,156,828		4,185,812		4,169,937	
Fund Balance Excess / (Shortfall)	4,798,538		4,576,332		6,156,821	



Full Year Comparison Activity Graph



Footnotes:

- 2014 Carry Forward Encumbrances: These represent obligations incurred in 2014, against the 2014 adopted budget that did not occur until 2015. Therefore, the 2014 budget in which these obligations were approved against, were carried forward into 2015. The funds required to pay these obligations are encumbered against the 2014 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2014 carry forward encumbrances, and any Board approved amendments to the 2015 Beginning Budget

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, August 31, 2015



Budget v Actual : Year-to-Date								
YTD Budget	%	% of Full Year Budget	YTD Actual	B v A	%	\$ Variance	%	Variance

REVENUES

Taxes								
Real Estate Tax	\$ 11,487,228	97%	\$ 11,467,014	97%		(20,214)	-0.2%	
Real Estate Transfer Tax	1,323,603	64%	1,874,319	90%		550,717	41.6%	
Mercantile Tax	1,312,507	96%	1,241,636	90%		(70,871)	-5.4%	
Local Services Tax	715,716	76%	761,048	81%		45,332	6.3%	
Amusement Tax	25,857	70%	13,493	36%		(12,364)	-47.8%	
Business Privilege Tax	7,944,407	92%	8,053,813	93%		109,406	1.4%	
Mercantile Tax - Audit	13,241	26%	-	0%		(13,241)	-100.0%	
Business Privilege Tax Audit	256,205	57%	482,229	107%		226,023	88.2%	
Total Taxes	\$ 23,078,764	90%	\$ 23,893,552	94%		\$ 814,789	3.5%	
Permits & Licenses								
Building Permits	944,727	70%	1,313,703	97%		368,976	39.1%	
Cable Franchise Payments	593,615	80%	515,869	69%		(77,746)	-13.1%	
All Others	669,998	43%	1,014,804	65%		344,806	51.5%	
Total Permits & Licenses	\$ 2,208,340	71%	\$ 2,844,376	91%		\$ 636,035	28.8%	
Other Sources								
Fines	549,555	65%	349,514	41%		(200,041)	-36.4%	
Interest & Rents	162,643	69%	161,436	69%		(1,207)	-0.7%	
Grants & Gifts	303,950	22%	258,416	19%		(45,534)	-15.0%	
Departmental Earnings	1,109,635	67%	1,142,238	69%		32,603	2.9%	
Refunds & Miscellaneous	208,640	73%	304,510	106%		95,869	45.9%	
Total Other Sources	\$ 2,334,423	53%	\$ 2,216,113	53%		\$ (118,310)	-5.1%	
TOTAL REVENUES	\$ 27,621,527	84%	\$ 28,954,041	88%		\$ 1,332,514	4.8%	

EXPENDITURES

General Government								
Administration	450,350	64%	501,349	71%		50,999	11.3%	
Finance	658,130	61%	673,861	63%		15,731	2.4%	
Treasurer	27,927	67%	22,965	55%		(4,962)	-17.8%	
Information Technology	154,881	52%	165,380	55%		10,500	6.8%	
Building & Grounds	351,006	67%	351,177	67%		171	0.0%	
Total General Government	\$ 1,642,293	62%	\$ 1,714,732	65%		\$ 72,439	4.4%	
Protection of Persons & Property								
Community Development Department	624,007	58%	611,088	57%		(12,919)	-2.1%	
Police Department	4,831,065	54%	4,524,632	50%		(306,433)	-6.3%	
Fire Contributions (various departments)	334,050	42%	317,625	40%		(16,424)	-4.9%	
Emergency Management	-	n/a	946	n/a		946	n/a	
Total Protection of Persons & Property	\$ 5,789,121	53%	\$ 5,454,291	50%		\$ (334,830)	-5.8%	

Variance Notation

Activity is occurring within reasonable limits of expectations
Positive variance is the result of the BioMed sale to Penn Medicine in addition to the Ardrossan sales
Activity (from 2014) was short of expectations: It's not likely that this will recover prior to year end
Positive variance is the result of timing differences in revenue sharing payments to the RTSD
Activity has now caught up to expectations after a strong July and August
Audits are ongoing
Audit activity has performed extremely well: making up the difference in regular receipts to-date

Building permits rebounded strongly in August as a result of several large projects
These revenues continue to fall short of expectations
Positive variance is the result of engineering escrow reimbursement proceeds (offsetting expenses)

Police activity is lagging expectations significantly as a result of suspending enforcement on parking for two months
n/a
Variance is the result of the timing difference in receiving state aid for the excessive winter costs
Positive variance is the result of Police Extra Duty revenues (offsetting expense) and Recreational income to-date
Positive variance is the result of executing cash surrender values on various life insurance policies for deceased retirees

Negative Variance is the result of larger-than-budgeted legal expenses for the Solicitor and Labor Counsel
Variance is the result of timing differences in the payment of the Independent Audit expense.
n/a
Variance is due to slightly higher contracted service expenses for internet to-date
n/a

Professional contracted inspection expenses for VU proj. were not needed to-date; causing this positive variance
Only one of three budgeted positions have been filled; causing this positive variance
This is a timing difference in the payment of insurance obligations for the RFC.
n/a

Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, August 31, 2015

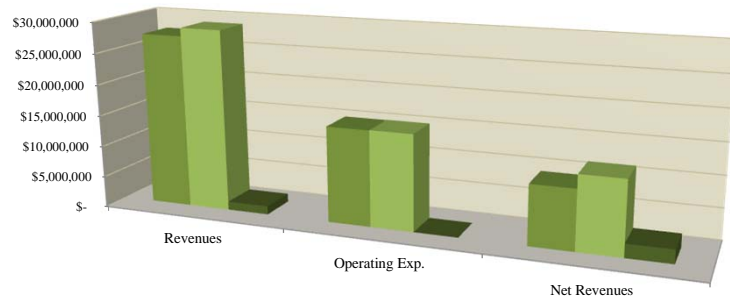


Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance
Public Works							
Sanitation	58%	1,634,797	53%		(134,509)	-7.6%	
Engineering	50%	751,242	94%		349,423	87.0%	
General Highway	59%	1,703,633	68%		223,479	15.1%	
Mechanics	57%	211,850	51%		(23,265)	-9.9%	
Total Public Works	65%	\$ 4,301,522	72%		\$ 415,128	10.7%	
Parks & Recreation							
Recreation Programming Administration	59%	190,837	57%		(5,927)	-3.0%	
Park Maintenance Department	59%	1,015,033	51%		(162,943)	-13.8%	
Shade Trees	32%	48,925	156%		38,855	385.9%	
Recreation Programming	81%	311,747	71%		(42,715)	-12.1%	
Sulpizio Gym	50%	29,188	53%		1,587	5.8%	
Total Parks & Recreation	62%	\$ 1,595,730	56%		\$ (171,142)	-9.7%	
Contributions, Refunds & Misc.							
Library	66%	587,811	66%		(2,093)	-0.4%	
Community Organization Funding	84%	241,492	91%		18,421	8.3%	
Refunds	0%	-	0%		-	n/a	
Debt Service	65%	1,427	24%		(2,451)	-63.2%	
Total Contributions, Refunds & Misc.	70%	\$ 830,730	72%		\$ 13,877	1.7%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	n/a	8,331	n/a		(41,634)	-83.3%	
Employee Benefits & Insurances	35%	1,353,326	37%		85,661	6.8%	
Total Insurance & Employee Benefits	36%	\$ 1,361,657	38%		\$ 44,026	3.3%	
TOTAL OPERATING EXPENDITURES	55%	\$ 15,258,663	55%		\$ 39,499	0.3%	
NET REVENUES OVER / (UNDER) EXPENDITURES							
		\$ 12,402,362			\$ 13,695,377	\$ 1,293,015	10.4%
Transfers In from Other Funds	n/a	-	n/a		-	n/a	
Transfers Out to Other Funds	66%	(2,920,660)	46%		(885,660)	30.3%	
NET REVENUES		\$ 9,481,702			\$ 2,178,675	23.0%	

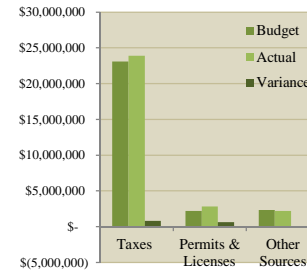
Variance Notation

Lower than expected payroll costs due to winter season (expenses charged to general highway)
Higher than expected development escrow expenses. All are offset by higher than expected reimbursements (see revenue)
Higher than expected winter costs; mostly in payroll. These overages are offset by pos var. in the san/park main depts.
n/a
n/a
Lower than expected payroll costs due to winter season (expenses charged to general highway)
The original budget was too low for anticipated activity.
Lower than budgeted seasonal wages associated with the Day Camp program
Utility expenses are higher than expected to-date
n/a
This variance is the result of providing MNSL \$20,000 for painting costs at the Creutzburg Center
n/a
Timing difference in the invoicing by the financial institutions for paying agent fees
n/a
Timing difference in the payment of workers compensation
Retiree healthcare has been higher than expected to-date.
n/a
Timing difference in the transfer of funds for bond retirement needs

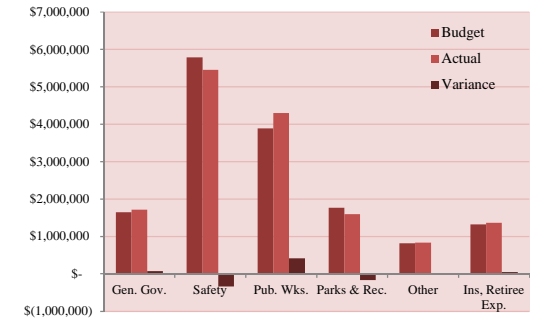
Year to Date Budget vs. Actual



Revenue BvA



Expense BvA



Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, August 31, 2015



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance

Variance Notation

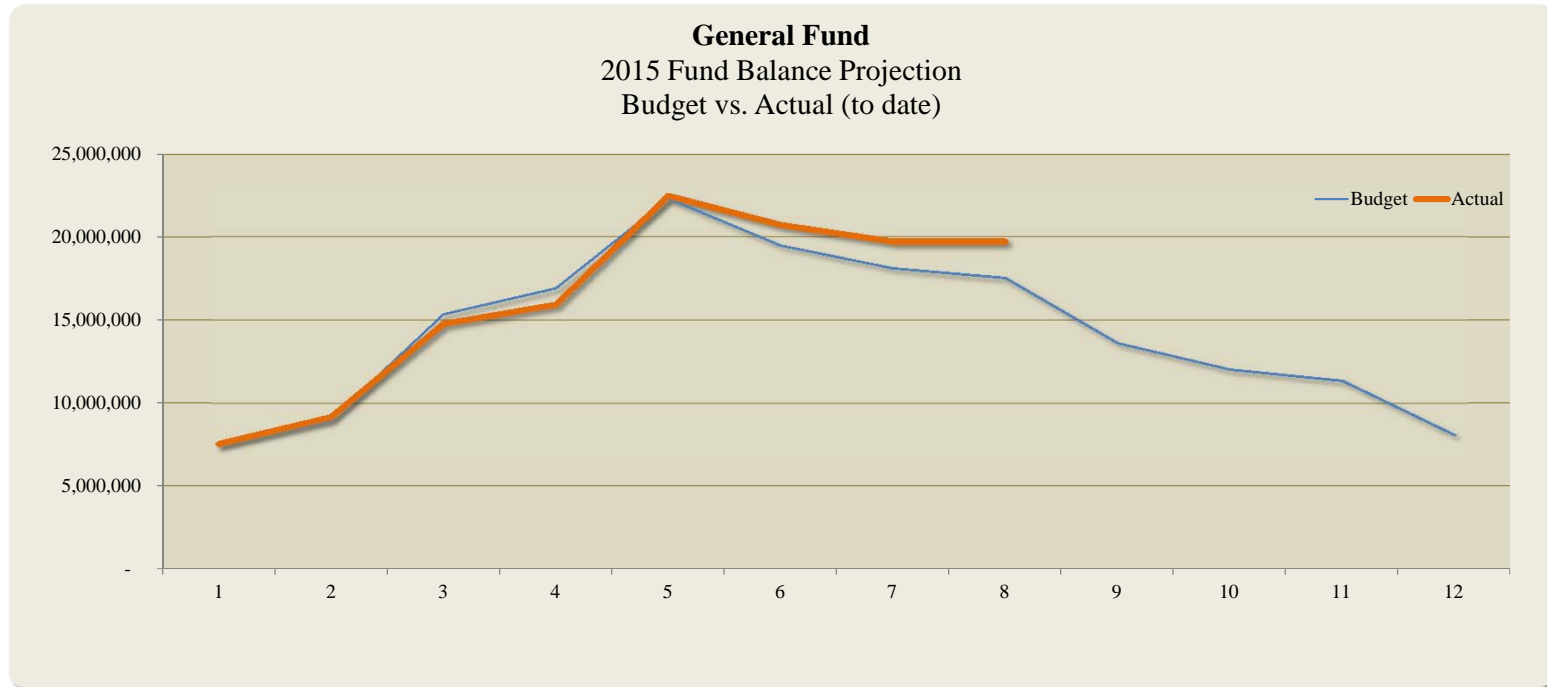


Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
REVENUES:								
Real Estate Taxes:								
Current Year - Discount	(208,936)	(211,401)	(213,583)	(215,308)	(216,500)	(216,500)	(215,577)	0%
Current Year - Face	11,203,709	11,632,795	11,651,441	11,726,589	11,766,700	11,766,700	11,718,111	0%
Current Year - Penalties	28,242	35,600	36,781	34,640	35,300	35,300	33,908	-2%
Prior Year	159,106	84,116	89,066	89,055	76,500	76,500	71,684	-20%
Delinquent	47,503	110,540	102,848	110,445	110,600	110,600	149,434	35%
Interim	75,577	25,043	54,240	58,008	77,700	77,700	72,527	25%
Total Real Estate Taxes	\$ 11,305,200	\$ 11,676,692	\$ 11,720,793	\$ 11,803,429	\$ 11,850,300	\$ 11,850,300	\$ 11,830,086	
	\$ 958,258	\$ 371,493	\$ 44,101	\$ 82,635	\$ 46,871	\$ 46,871	\$ 26,658	
	9%	3%	0%	1%	0%	0%	0%	
Local Enabling Taxes								
Realty Transfer Tax	1,574,370	1,783,923	2,550,823	2,120,819	2,080,350	2,080,350	2,631,067	24%
Mercantile Tax	1,212,563	1,218,902	689,552	1,368,319	1,373,500	1,373,500	1,295,889	-5%
Mercantile Tax: Discovery Firm	-	-	-	28,349	27,027	27,027	33,767	19%
Local Services Tax	945,946	962,876	882,248	909,874	936,500	936,500	981,832	8%
Amusement Tax	37,537	45,780	35,070	37,856	37,000	37,000	24,636	-35%
Business Privilege Tax	5,635,035	6,475,295	9,003,525	8,450,850	8,632,800	8,632,800	8,713,004	3%
Business Privilege Tax: Discovery Firm	-	-	-	136,436	87,388	87,388	116,590	-15%
Mercantile - Audit	44,591	41,716	-	-	50,000	50,000	36,759	n/a
Business Privilege - Audit	264,990	569,811	1,272,302	495,754	450,000	450,000	676,023	36%
Attorney Fee Reimbursements	-	-	6,522	2,341	5,000	5,000	-	-100%
Total Local Enabling Taxes	\$ 9,715,031	\$ 11,098,301	\$ 14,440,041	\$ 13,550,597	\$ 13,679,565	\$ 13,679,565	\$ 14,509,568	
	\$ (22,370)	\$ 1,383,270	\$ 3,341,740	\$ (889,444)	\$ 128,968	\$ 128,968	\$ 958,971	
	0%	14%	30%	-6%	1%	1%	7%	
License and Permits								
Contractor License Revenue	-	-	35,134	39,978	38,000	38,000	37,854	-5%
Plan Review Fees	16,473	22,704	26,820	29,254	29,000	29,000	30,134	3%
Zoning	4,643	6,262	7,293	8,948	9,000	9,000	8,591	-4%
Beverage	9,000	12,800	9,600	11,100	12,000	12,000	13,496	22%
UCC Act 45 Transfer	7,880	8,424	2,168	6,316	-	-	(6,252)	-199%
Building	620,633	1,098,897	911,416	1,143,189	1,079,000	1,079,000	1,370,967	20%
Mechanical	101,909	59,486	53,474	63,643	66,000	66,000	77,705	22%
Street Opening	13,776	3,908	2,891	320	5,000	5,000	469	46%
Subdivision Fees	25,914	30,420	18,650	64,350	3,000	3,000	19,185	-70%
Public Works & Engineering Fees	182,474	138,760	160,106	185,650	239,000	239,000	171,177	-8%
Professional Services Reimbursement	80,752	261,147	294,681	672,888	300,000	300,000	684,684	2%
Housing	159,576	160,780	160,254	173,340	183,000	183,000	205,191	18%
Health	74,498	75,534	71,599	91,031	80,000	80,000	76,904	-16%
Burning	823	896	1,246	1,300	1,000	1,000	1,062	-18%
Plumbing	57,578	67,592	71,329	82,393	84,000	84,000	70,191	-15%
Electrical	134,227	175,360	125,856	137,764	130,000	130,000	209,112	52%
DRB & ZHB Fees	-	-	-	-	-	-	-	n/a
HARB	28,991	23,855	1,693	1,149	1,000	1,000	905	-21%
DRB	-	-	17,314	16,600	17,000	17,000	10,782	-35%
Sewage Enforcement Fees	5,100	5,050	7,100	7,885	8,000	8,000	6,829	-13%
ZHB - Residential	-	-	8,658	8,000	9,000	9,000	11,644	46%
ZHB - Non-Residential	-	-	10,250	7,805	8,000	8,000	9,970	28%
Cable TV Franchise Fees	564,376	644,650	631,098	679,659	745,900	745,900	701,471	3%
Right-o-Way Fees	4,250	4,250	9,081	5,808	3,000	3,000	3,000	-48%
Film Permits	1,750	750	2,000	1,750	1,700	1,700	1,729	-1%
Certificate of Occupancy Transfer Fee	48,075	61,269	71,126	64,080	64,000	64,000	68,153	6%
Building - One Time/ Large	-	-	-	-	-	-	-	n/a
Total License and Permits	\$ 2,142,697	\$ 2,862,793	\$ 2,710,837	\$ 3,504,199	\$ 3,115,600	\$ 3,115,600	\$ 3,784,953	
	\$ 338,741	\$ 720,096	\$ (151,956)	\$ 793,362	\$ (388,599)	\$ (388,599)	\$ 280,753	
	19%	34%	-5%	29%	-11%	-11%	8%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
Fines and Costs								
Police	406,334	418,670	424,162	525,422	614,100	614,100	419,133	-20%
District Justice	235,676	206,738	197,438	226,364	230,639	230,639	225,565	0%
Total Fines and Costs	\$ 642,011	\$ 625,408	\$ 621,599	\$ 751,786	\$ 844,739	\$ 844,739	\$ 644,698	
	\$ 119,202	\$ (16,602)	\$ (3,809)	\$ 130,187	\$ 92,953	\$ 92,953	\$ (107,088)	
	23%	-3%	-1%	21%	12%	12%	-14%	
Interest and Rents								
Interest Earnings	48,060	57,798	78,372	105,047	100,000	100,000	122,430	17%
Property & Equipment	98,858	121,516	127,105	139,075	135,000	135,000	111,363	-20%
Total Interest and Rents	\$ 146,918	\$ 179,314	\$ 205,477	\$ 244,121	\$ 235,000	\$ 235,000	\$ 233,793	
	\$ 47,881	\$ 32,397	\$ 26,163	\$ 38,644	\$ (9,121)	\$ (9,121)	\$ (10,328)	
	48%	22%	15%	19%	-4%	-4%	-4%	
Grants and Gifts								
Payments In Lieu of Taxes	43,752	62,459	44,493	54,436	47,000	47,000	50,454	-7%
Public Utility Realty Tax	28,808	29,235	38,686	34,188	28,000	28,000	28,000	-18%
Federal, State & County	164,185	118,763	162,256	56,455	110,000	110,000	147,569	161%
State Pension Aid	985,572	594,234	610,444	616,356	622,500	622,500	622,494	1%
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	n/a
County Highway Aid	-	-	36,720	36,720	36,720	36,720	73,440	100%
State Snow Removal	61,930	64,097	65,315	-	54,000	54,000	66,471	n/a
Public Access Grant	-	70,635	57,405	-	75,000	75,000	57,405	n/a
Shade Tree Contributions	12,000	20,000	-	-	20,000	20,000	-	n/a
Grounds Maintenance Agreement	360,000	-	-	-	-	-	-	n/a
Volunteer Fire Relief Aid	609,828	344,612	393,019	369,768	350,000	350,000	350,000	-5%
Police Drug Task Force Reimb.	14,700	10,425	27,680	14,347	15,103	15,103	14,913	4%
Total Grants and Gifts	\$ 2,280,775	\$ 1,314,459	\$ 1,436,018	\$ 1,182,271	\$ 1,358,323	\$ 1,358,323	\$ 1,410,745	
	\$ 1,168,636	\$ (966,316)	\$ 121,559	\$ (253,747)	\$ 176,052	\$ 176,052	\$ 228,474	
	105%	-42%	9%	-18%	15%	15%	19%	
Departmental Earnings								
Parking Meters - Kiosks	401,383	428,425	399,965	435,814	454,128	454,128	422,648	-3%
Parking Meters - Church	23,444	22,317	24,209	26,295	28,216	28,216	26,010	-1%
Alarm System Fees	9,293	7,495	10,285	17,397	9,000	9,000	10,594	-39%
Police Extra Duty	350,793	328,929	317,873	246,279	361,500	361,500	343,585	40%
Recreation Fees	603,759	460,308	518,304	542,967	475,000	475,000	542,028	0%
Prepaid Parking	24,176	47,089	26,176	43,018	25,000	25,000	35,317	-18%
Meter Bags	1,623	5,929	16,389	2,870	2,050	2,050	1,874	-35%
Police Parking Permit	2,140	3,495	5,912	10,238	5,000	5,000	7,855	-23%
Rear Door Trash Fee	130,833	119,905	108,770	101,335	96,161	96,161	105,618	4%
Refuse Collection Fee	32,091	29,123	31,723	31,850	32,000	32,000	32,043	1%
Sulpizio Gym Fees	70,359	161,179	25,334	30,930	48,700	48,700	48,027	55%
Police Service Fees	29,672	31,666	31,258	33,484	29,599	29,599	29,900	-11%
Police Live Scan Fees	18,044	10,673	13,430	18,481	14,789	14,789	13,129	-29%
Recreation Sponsorship/ Adv. Rev.	-	-	60,050	61,880	75,000	75,000	70,117	13%
Kiosk Advertising	-	-	-	-	-	-	-	n/a
Total Departmental Earnings	\$ 1,697,609	\$ 1,656,534	\$ 1,589,679	\$ 1,602,838	\$ 1,656,143	\$ 1,656,143	\$ 1,688,746	
	\$ 208,592	\$ (41,075)	\$ (66,855)	\$ 13,159	\$ 53,305	\$ 53,305	\$ 85,908	
	14%	-2%	-4%	1%	3%	3%	5%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
Miscellaneous								
Insurance Refunds	-	-	10,000	-	-	-	-	n/a
Sale of Property, Equipment	-	-	-	-	-	-	-	n/a
Premium Payments - Flex	345	14,051	(3,898)	543	-	-	2,633	385%
Miscellaneous	20,698	90,589	52,590	27,817	50,000	50,000	144,068	418%
Premium Payments	61,338	98,603	127,501	141,066	140,000	140,000	152,623	8%
Advertising & Sponsorship Fees	11,034	26,354	57,323	1,200	1,000	1,000	500	-58%
Cash Over / Short	(15)	70	120	(1,296)	-	-	(65)	-95%
Sale of Recycled Materials	97,905	24,969	10,667	16,193	25,000	25,000	11,455	-29%
Federal Medical Subsidy	69,362	65,948	72,085	66,348	70,000	70,000	70,656	6%
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	n/a
Total Miscellaneous	\$ 260,668	\$ 320,583	\$ 326,387	\$ 251,870	\$ 286,000	\$ 286,000	\$ 381,869	
	\$ (428,213)	\$ 59,916	\$ 5,804	\$ (74,517)	\$ 34,130	\$ 34,130	\$ 129,999	
	-62%	23%	2%	-23%	14%	14%	52%	
Transfers In								
Transfer In: Sewer Overhead	292,000	-	-	-	-	-	-	n/a
Transfer In: Sewer Fund	-	-	-	-	-	-	-	n/a
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	n/a
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	n/a
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	n/a
Transfer In: Willows Fund	-	-	-	-	-	-	-	n/a
Total Transfers In	\$ 292,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ (474,778)	\$ (292,000)	\$ -	\$ -	\$ -	\$ -	\$ -	
	-62%	-100%	n/a	n/a	n/a	n/a	n/a	
TOTAL GENERAL FUND REVENUE	\$ 28,482,908	\$ 29,734,086	\$ 33,050,833	\$ 32,891,112	\$ 33,025,670	\$ 33,025,670	\$ 34,484,457	
	\$ 1,915,950	\$ 1,251,178	\$ 3,316,747	\$ (159,721)	\$ 134,558	\$ 134,558	\$ 1,593,345	
	7%	4%	11%	0%	0%	0%	5%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
ADMINISTRATION								
Salaries	361,528	268,841	269,250	286,272	269,140	269,140	261,645	-9%
Overtime	2,113	-	-	-	-	-	-	n/a
Longevity	2,363	-	-	-	-	-	-	n/a
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	26,561	19,359	19,192	20,597	16,503	16,503	18,200	-12%
Workers' Compensation	4,176	2,090	1,819	2,062	1,888	2,081	1,733	-16%
Pension Benefits	82,594	75,739	54,697	20,555	22,619	22,619	22,619	10%
Health Benefits	79,792	30,036	31,864	35,368	34,653	34,653	35,094	-1%
Life & Disability Insurance	3,082	2,230	2,289	2,319	2,304	2,304	2,297	-1%
Office Supplies	5,959	5,369	3,047	2,541	5,500	6,109	4,726	86%
Postage	14,364	14,857	10,502	8,123	10,300	10,300	9,597	18%
Advertising & Printing	10,552	11,222	18,482	15,326	15,000	15,000	20,223	32%
Professional Development	11	-	556	-	500	500	338	n/a
Dues & Subscriptions	1,920	5,898	1,555	-	4,500	4,500	2,900	n/a
Contractual Services	97,680	90,587	64,568	105,688	50,000	50,000	26,015	-75%
Legal Services - General (solicitor)	188,275	243,150	168,179	175,281	168,000	168,000	188,672	8%
Legal Services - Special (Labor + Other)	91,637	164,033	187,879	245,229	100,000	100,000	161,889	-34%
Miscellaneous	1,006	2,355	5,207	10,675	1,800	1,800	5,769	-46%
Minor Office Equipment	-	-	-	-	500	500	167	n/a
TOTAL ADMINISTRATION	\$ 973,613	\$ 935,764	\$ 839,087	\$ 930,037	\$ 703,207	\$ 704,009	\$ 761,885	
\$ Δ	\$ 281,892	\$ (37,848)	\$ (96,678)	\$ 90,950	\$ (226,830)	\$ (226,028)	\$ (168,152)	
% Δ	41%	-4%	-10%	11%	-24%	-24%	-18%	
FINANCE								
Salaries	289,584	421,019	481,933	522,533	514,787	514,787	517,004	-1%
Longevity	2,063	4,412	4,877	8,209	9,007	9,007	9,026	10%
Sick Pay Bonus	455	630	676	827	617	617	746	-10%
Medical Exp. Reimbursements	-	166	166	166	166	166	166	0%
Social Security Taxes	20,917	30,245	34,800	38,292	38,118	38,118	38,303	0%
Workers' Compensation	3,009	3,363	3,415	3,776	3,680	4,034	4,386	16%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	62,836	98,449	97,651	103,293	99,303	99,303	99,303	-4%
Medical Insurance Premiums	84,413	128,728	136,049	141,446	138,583	138,583	141,390	0%
Group, Life & Disability Insurance	2,635	3,990	4,656	4,816	4,294	4,294	4,693	-3%
Office Supplies	5,127	7,589	5,550	3,709	5,000	5,440	4,690	26%
Postage	3,176	18	4,454	5,451	4,800	4,800	5,084	-7%
Credit Card Fees	-	-	-	44	50	50	1,191	2603%
Bond Premium	-	2,119	2,119	2,119	2,120	2,120	2,120	0%
Professional Development	1,526	1,760	2,256	784	1,000	1,000	299	-62%
Dues & Subscriptions	150	1,952	4,440	2,331	2,200	2,200	2,275	-2%
Contractual Services	33,515	108,907	73,065	66,720	80,000	80,780	78,091	17%
Professional Services	19,085	55,295	52,405	36,575	40,000	40,000	39,043	7%
Act 511 - Legal Services	82,276	60,349	72,775	62,299	55,000	55,000	30,527	-51%
Act 511 - Audit Services	114,384	114,704	87,908	80,752	75,000	75,000	88,683	10%
Act 511 - Discovery Service Contract	-	-	-	28,225	-	-	1,380	-95%
Minor Office Equipment	11,354	1,037	641	686	1,500	1,500	410	-40%
TOTAL FINANCE	\$ 736,506	\$ 1,044,732	\$ 1,069,836	\$ 1,113,052	\$ 1,075,225	\$ 1,076,799	\$ 1,068,810	
\$ Δ	\$ 193,412	\$ 308,226	\$ 25,104	\$ 43,216	\$ (37,827)	\$ (36,253)	\$ (44,242)	
% Δ	36%	42%	2%	4%	-3%	-3%	-4%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
TREASURER								
Salaries	27,000	26,000	26,000	27,000	26,000	26,000	26,000	-4%
Social Security Taxes	1,876	1,878	1,860	1,949	1,989	1,989	1,948	0%
Workers' Compensation	286	1,242	185	196	182	200	184	-6%
Office Supplies	3,466	1,084	1,046	1,148	1,200	1,210	1,338	17%
Postage	3,845	3,913	4,081	8,676	4,450	4,450	2,326	-73%
Bond Premium	4,039	4,313	4,442	-	4,700	4,700	1,567	n/a
Dues & Subscriptions	40	-	-	112	50	50	298	166%
Contractual Services	12,258	2,456	2,456	2,768	2,800	2,800	2,777	0%
Minor Office Equipment	-	-	-	-	-	-	-	n/a
TOTAL TREASURER	\$ 52,810	\$ 40,886	\$ 40,071	\$ 41,848	\$ 41,371	\$ 41,399	\$ 36,437	
\$ Δ	\$ 3,643	\$ (11,924)	\$ (815)	\$ 1,777	\$ (477)	\$ (449)	\$ (5,411)	
% Δ	7%	-23%	-2%	4%	-1%	-1%	-13%	
INFORMATION TECHNOLOGY								
Salaries	187,145	117,708	119,448	131,764	131,403	131,403	132,556	1%
Longevity	3,800	1,638	2,063	3,700	4,300	4,300	4,324	17%
Sick Pay Bonus	945	595	630	700	350	350	700	0%
Medical Exp. Reimbursements	-	100	100	100	200	200	100	0%
Social Security Taxes	13,881	9,142	8,733	9,824	10,237	10,237	10,201	4%
Workers' Compensation	2,149	890	893	991	956	1,049	834	-16%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	39,673	25,435	24,958	26,257	25,824	25,824	25,824	-2%
Medical Insurance Premiums	43,625	27,074	28,773	31,776	31,134	31,134	31,622	0%
Group, Life & Disability Insurance	1,727	1,218	1,168	1,229	1,170	1,170	1,220	-1%
Office Supplies	226	96	716	413	400	400	319	-23%
Postage	9	-	-	-	-	-	-	n/a
Operating Supplies	8,138	8,740	8,375	11,692	10,000	10,000	8,219	-30%
Professional Development	914	-	-	-	2,500	2,500	833	n/a
Dues & Subscriptions	-	25	-	-	-	-	-	n/a
Contractual Services	87,383	55,753	78,857	107,540	80,000	80,000	79,927	-26%
Minor Office Equipment	409	279	671	862	1,250	1,250	851	-1%
Contracted Maint. & Repairs	-	-	-	-	-	-	-	n/a
TOTAL INFORMATION TECHNOLOG	\$ 390,022	\$ 248,691	\$ 275,385	\$ 326,849	\$ 299,724	\$ 299,817	\$ 297,531	
\$ Δ	\$ 170,611	\$ (141,331)	\$ 26,694	\$ 51,465	\$ (27,125)	\$ (27,032)	\$ (29,318)	
% Δ	78%	-36%	11%	19%	-8%	-8%	-9%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
COMMUNITY DEVELOPMENT								
Salaries	365,464	400,795	428,628	424,621	442,298	442,298	435,465	3%
Part-Time Wages	-	4,082	25,323	72,019	61,668	61,668	67,033	-7%
Overtime	13,089	20,494	25,770	48,371	20,000	20,000	27,316	-44%
Longevity	8,563	9,063	8,625	13,850	14,750	14,750	14,765	7%
Sick Pay Bonus	1,120	490	1,120	840	490	490	420	-50%
Medical Exp. Reimbursements	300	400	400	300	400	400	300	0%
Social Security Taxes	27,858	31,396	34,886	40,134	37,055	37,055	39,393	-2%
Workers' Compensation	13,138	16,705	17,203	14,771	15,432	16,815	12,492	-15%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	84,277	100,911	90,354	93,415	101,323	101,323	101,323	8%
Medical Insurance Premiums	64,144	83,303	81,883	69,694	68,284	68,284	92,653	33%
Group, Life & Disability Insurance	3,472	5,283	7,644	4,935	6,852	6,852	5,785	17%
Communications	266	2,241	3,751	3,730	3,250	3,250	3,636	-3%
Uniforms	-	-	-	849	3,000	3,000	3,000	253%
Boot Allowance	-	-	-	-	450	450	150	n/a
Office Supplies	2,918	4,389	4,592	3,064	4,900	5,001	4,334	41%
Postage	605	-	4,298	5,137	5,200	5,200	5,322	4%
Operating Supplies	8,618	1,129	-	-	-	-	871	n/a
Credit Card Fees	-	-	-	1,341	1,450	1,450	1,442	8%
Advertising & Printing	1,139	4,064	4,923	6,056	5,500	5,500	6,884	14%
Professional Development	738	1,577	1,723	2,101	5,000	5,000	4,748	126%
Dues & Subscriptions	655	1,198	2,682	1,948	6,000	6,000	4,844	149%
Contractual Services: Prop Maint.	-	2,108	6,286	20,171	2,500	2,500	6,652	-67%
Contractual Services	33,474	88,813	205,800	199,021	225,000	234,297	200,017	1%
Legal Services - Zoning Hearing Board	10,000	15,294	10,000	11,596	15,750	15,750	12,191	5%
Fire Marshal	-	-	-	-	-	-	-	n/a
UCC Act 45 Transfer	-	14,252	-	-	9,000	9,000	3,000	n/a
Minor Office Equipment	-	1,354	1,103	970	550	600	802	-17%
Gas, Oil & Lubricants	2,195	2,062	2,148	2,946	2,800	2,800	2,057	-30%
Tires, Batteries & Accessories	588	333	646	-	300	800	620	n/a
Repair Parts	645	1,443	198	500	500	600	526	5%
Contracted Maint. & Repair	523	153	376	175	-	-	175	0%
TOTAL COMMUNITY DEVELOPMENT	\$ 643,790	\$ 813,332	\$ 970,360	\$ 1,042,553	\$ 1,059,702	\$ 1,071,133	\$ 1,058,214	
\$ Δ	\$ 202,465	\$ 169,541	\$ 157,029	\$ 72,193	\$ 17,149	\$ 28,580	\$ 15,661	
% Δ	46%	26%	19%	7%	2%	3%	2%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
POLICE								
Salaries	3,629,691	3,768,240	3,748,358	4,216,408	4,369,772	4,369,772	4,152,145	-2%
PT Meter Enforcement Salaries	-	3,505	26,078	65,465	55,567	55,567	97,217	49%
Overtime	109,207	171,702	174,610	195,417	145,000	145,000	189,226	-3%
Longevity	342,640	315,737	348,669	341,238	330,570	330,570	335,398	-2%
Sick Pay Bonus	280	525	525	455	175	175	210	-54%
Medical Exp. Reimbursements	3,800	3,500	3,200	3,200	4,200	4,200	2,700	-16%
Extra Duty	218,997	228,735	200,942	199,939	200,000	200,000	199,497	0%
Court Time	5,438	7,229	9,242	9,360	8,883	8,883	12,996	39%
Crossing Guard	70,298	68,209	81,287	96,946	109,584	109,584	96,386	-1%
Social Security Taxes	328,345	335,091	337,057	372,459	379,221	379,221	368,239	-1%
Workers' Compensation	180,863	189,483	200,873	186,959	188,213	205,720	158,704	-15%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	888,981	913,748	1,138,971	1,345,114	1,366,635	1,366,635	1,366,635	2%
Medical Insurance Premiums	1,024,579	971,498	1,057,175	1,098,558	1,057,678	1,057,678	997,140	-9%
Group, Life & Disability Insurance	31,168	25,922	33,990	49,540	51,043	51,043	55,204	11%
OPEB Allocation	-	-	90,000	181,989	312,888	312,888	312,888	72%
Communications	8,312	11,755	11,529	14,397	14,500	14,500	13,458	-7%
Uniforms	14,190	67,049	70,194	71,355	65,787	66,337	53,363	-25%
Office Supplies	8,901	6,498	578	7,086	5,500	5,959	7,212	2%
Emergency Management Materials	-	-	413	-	2,500	2,500	833	n/a
Postage	-	47	3,183	3,473	3,100	3,100	3,433	-1%
Operating Supplies	32,288	43,227	31,526	32,714	30,000	31,395	39,967	22%
Training Supplies	-	452	-	739	2,500	2,500	-	-100%
Credit Card Fees	-	-	-	3,251	2,100	2,100	7,505	131%
Rentals	-	-	-	-	-	-	-	n/a
Professional Development	13,948	6,132	9,867	14,794	13,160	14,160	18,536	25%
Dues & Subscriptions	178	1,530	1,975	1,985	950	950	1,436	-28%
Contractual Services	41,074	40,770	63,033	67,234	120,300	120,300	105,947	-58%
Legal Services - General	-	13,978	-	1,714	-	-	3,938	n/a
Contractual Services - Animal Control	-	2,912	3,891	3,588	2,500	2,500	8,330	132%
P.A.L. Programming	-	212	2,349	9,381	-	-	534	-94%
Minor Office Equipment	10,480	9,287	732	6,765	3,000	3,000	7,514	11%
Maint. & Repair: Parking Meters	2,329	2,150	2,150	1,128	2,500	2,500	(7,414)	-757%
Maint. & Repair: Comm. Equip.	2,173	794	1,424	3,554	2,500	2,500	14,995	322%
Gas, Oil & Lubricants	99,950	95,530	86,447	102,644	105,000	105,000	68,253	-34%
Tires, Batteries & Accessories	8,344	6,318	6,140	4,813	8,250	9,941	7,000	45%
Repair Parts	15,711	20,066	17,744	13,296	12,500	12,500	15,798	19%
Contracted Maint. & Repairs	11,102	7,459	6,220	13,726	9,250	9,250	(14,227)	-204%
TOTAL POLICE	\$ 7,103,264	\$ 7,339,290	\$ 7,772,085	\$ 8,738,971	\$ 8,985,326	\$ 9,007,929	\$ 8,700,997	
\$ Δ	\$ 2,294,368	\$ 236,026	\$ 432,795	\$ 966,887	\$ 246,355	\$ 268,958	\$ (37,974)	
% Δ	48%	3%	6%	12%	3%	3%	0%	
FIRE								
Radnor Fire: Insurance (Liability & WC)	25,323	47,117	61,172	75,363	72,000	73,645	71,689	-5%
Radnor Fire: Rentals (Hydrant Water)	139,307	139,579	139,422	139,337	140,000	140,000	139,700	0%
VMSC Contributions (Capital & Ops)	10,000	-	-	-	-	-	-	n/a
Bryn Mawr Fire Co. Contrib. (Operations)	39,442	50,000	51,250	102,531	100,000	100,000	100,000	-2%
Broomall Fire Co. Contrib. (Operations)	4,992	6,330	6,500	6,663	7,000	7,000	7,000	5%
Radnor Fire: Contrib. (Capital and Ops)	264,170	290,000	92,700	95,481	98,107	98,107	98,107	3%
Volunteer Fire Relief Aid (State)	609,828	344,612	393,019	369,768	350,000	350,000	350,000	-5%
Radnor Fire: Gas, Oil & Lubricants	29,542	24,804	25,445	25,049	30,000	30,000	15,832	-37%
TOTAL FIRE	\$ 1,122,604	\$ 902,443	\$ 769,507	\$ 814,192	\$ 797,107	\$ 798,752	\$ 782,328	
\$ Δ	\$ 819,379	\$ (220,162)	\$ (132,935)	\$ 44,684	\$ (17,085)	\$ (15,439)	\$ (31,863)	
% Δ	270%	-20%	-15%	6%	-2%	-2%	-4%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
EMERGENCY MANAGEMENT								
Salaries - Regular	20,186	40,307	-	55,712	-	-	879	-98%
Salaries - Overtime	36,838	38,174	-	78,879	-	-	-	-100%
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	4,188	5,455	-	9,961	-	-	66	-99%
Workers' Compensation	-	-	-	-	-	-	-	n/a
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a
Operating Supplies	1,056	2,120	-	1,249	-	-	-	-100%
Contractual Services	37,611	40,225	4,100	63,465	-	-	-	-100%
Legal Services - Special	-	-	-	-	-	-	-	n/a
Minor Equipment	950	-	-	9,547	-	-	-	-100%
Gas, Oil, Lubricants	-	-	-	-	-	-	-	n/a
Tires, Batteries & Acc.	574	-	-	-	-	-	-	n/a
Repair Parts	727	-	-	-	-	-	-	n/a
Contracted Maint. & Repairs	-	4,763	-	-	-	-	-	n/a
TOTAL EMERGENCY MANAGEMENT	\$ 102,130	\$ 131,043	\$ 4,100	\$ 218,814	\$ -	\$ -	\$ 946	
\$ Δ	\$ 102,130	\$ 28,913	\$ (126,943)	\$ 214,714	\$ (218,814)	\$ (218,814)	\$ (217,868)	
% Δ	n/a	28%	-97%	5237%	-100%	-100%	-100%	
BUILDING & GROUNDS								
Salaries	56,085	109,774	86,489	84,281	85,104	85,104	84,477	0%
Overtime	285	1,561	979	526	1,300	1,300	6,189	1077%
Longevity	863	3,804	2,563	4,150	4,450	4,450	4,450	7%
Sick Pay Bonus	-	434	385	371	-	-	266	-28%
Medical Exp. Reimbursements	100	150	110	110	110	110	110	0%
Social Security Taxes	4,124	8,415	6,504	6,448	6,963	6,963	7,147	11%
Workers' Compensation	2,570	5,831	4,414	5,760	4,581	5,120	4,907	-15%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	12,173	25,484	17,722	28,890	22,626	22,626	22,626	-22%
Medical Insurance Premiums	28,719	45,042	45,616	41,087	40,258	40,258	40,752	-1%
Group, Life & Disability Insurance	938	996	1,372	1,509	1,489	1,489	1,641	9%
Utilities	161,985	140,681	138,894	170,465	170,000	170,000	158,420	-7%
Stormwater Fee	-	-	-	20,242	17,500	17,500	20,242	0%
Communications	60,496	49,581	48,410	49,604	54,000	54,000	53,155	7%
Boot Allowance	-	-	-	135	165	165	165	22%
Operating Supplies	11,308	2,474	6,020	7,751	7,000	7,189	9,739	26%
Contractual Services	39,067	30,838	40,283	53,447	40,000	40,000	45,232	-15%
Minor Office Equipment	2,944	119	1,408	-	2,600	2,600	867	n/a
Maint. & Repair: Township Hall Bldg.	34,941	58,545	48,010	56,364	65,000	65,000	63,662	13%
TOTAL BUILDING & GROUNDS	\$ 416,597	\$ 483,728	\$ 449,176	\$ 531,140	\$ 523,146	\$ 523,874	\$ 524,046	
\$ Δ	\$ (24,360)	\$ 67,131	\$ (34,552)	\$ 81,963	\$ (7,994)	\$ (7,265)	\$ (7,094)	
% Δ	-6%	16%	-7%	18%	-2%	-1%	-1%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
SOLID WASTE								
Salaries	1,329,818	1,290,166	1,147,052	1,266,065	1,353,196	1,353,196	1,336,198	6%
Seasonal Wages	-	42,895	107,942	123,020	53,460	53,460	42,453	-65%
Overtime	5,657	5,947	2,266	2,083	2,000	2,000	1,157	-44%
Longevity	47,707	41,271	40,185	67,000	72,170	72,170	72,544	8%
Sick Pay Bonus	4,690	3,857	2,170	2,345	2,811	2,811	2,471	5%
Medical Exp. Reimbursements	2,000	1,800	1,500	1,160	2,100	2,100	1,260	9%
Social Security Taxes	102,972	100,093	92,826	106,053	110,114	110,114	107,163	1%
Workers' Compensation	64,192	63,838	65,678	58,947	71,700	77,220	49,876	-15%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	309,703	293,186	264,447	305,721	340,033	340,033	340,033	11%
Medical Insurance Premiums	501,037	427,847	405,163	426,858	548,358	548,358	521,833	22%
Group, Life & Disability Insurance	19,655	19,455	21,588	28,408	26,293	26,293	35,853	26%
Uniforms	987	-	-	900	900	1,895	995	11%
Boot Allowance	-	-	-	2,514	3,090	3,090	3,090	23%
Postage	-	-	-	-	-	-	-	n/a
Operating Supplies	7,499	11,899	10,638	10,883	10,400	10,430	10,588	-3%
Credit Card Fees	-	-	-	1,063	-	-	1,220	15%
Disposal Fees	190,157	192,737	232,177	239,830	246,000	246,000	239,932	0%
Contractual Services	-	-	-	-	-	598	-	n/a
Gas, Oil & Lubricants	104,900	98,525	104,904	118,435	110,000	110,000	60,726	-49%
Tires, Batteries & Accessories	25,698	28,797	32,859	24,926	26,800	28,627	22,325	-10%
Repair Parts	32,169	28,454	36,861	25,185	30,000	30,000	30,515	21%
Contracted Maint. & Repairs	13,997	39,507	27,045	33,604	40,000	40,000	43,056	28%
TOTAL SOLID WASTE	\$ 2,762,837	\$ 2,690,275	\$ 2,595,300	\$ 2,845,000	\$ 3,049,425	\$ 3,058,394	\$ 2,923,287	
\$ Δ	\$ 979,126	\$ (72,562)	\$ (94,974)	\$ 249,700	\$ 204,425	\$ 213,394	\$ 78,287	
% Δ	55%	-3%	-4%	10%	7%	8%	3%	
ENGINEERING								
Salaries	253,136	151,857	158,772	167,091	166,016	166,016	165,947	-1%
Overtime	2,580	3,854	10,124	5,066	6,000	6,000	8,582	69%
Longevity	7,550	5,638	6,950	10,150	10,600	10,600	10,528	4%
Sick Pay Bonus	420	140	210	105	140	140	70	-33%
Medical Exp. Reimbursements	100	200	200	200	200	200	200	0%
Social Security Taxes	19,018	11,639	12,560	13,154	14,952	14,952	14,151	8%
Workers' Compensation	8,863	5,975	5,836	5,934	6,242	6,798	5,102	-14%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	28,341	35,533	34,976	45,437	46,494	46,494	46,494	2%
Medical Insurance Premiums	56,615	52,878	42,870	62,028	60,775	60,775	61,483	-1%
Group, Life & Disability Insurance	1,426	1,689	1,601	2,064	2,609	2,609	3,137	52%
Communications	-	137	-	-	-	-	-	n/a
Boot Allowance	-	-	-	125	150	150	150	20%
Office Supplies	1,066	1,265	1,300	1,231	1,000	1,126	2,277	85%
Postage	-	-	618	469	700	700	645	37%
Credit Card Fees	-	-	-	88	-	-	84	-5%
Professional Development	279	510	504	374	700	700	616	65%
Dues & Subscriptions	170	150	225	289	300	300	385	33%
Contractual Services: Retainer	184,050	42,946	40,811	59,403	45,000	45,000	39,893	-33%
Contractual Services: Special Proj.	-	96,929	90,019	62,884	100,000	118,422	172,453	174%
Contractual Services: Reimbursable	-	198,224	362,403	815,478	300,000	300,000	578,854	-29%
Contractual Services: Grading Permit Revi	-	-	-	17,915	10,000	10,000	33,378	86%
Minor Office Equipment	-	1,812	109	40	2,495	2,495	-	-100%
Gasoline, Oil, Lubricants	2,252	2,446	2,320	2,491	2,500	2,500	1,304	-48%
Repair Parts	-	-	-	-	500	500	167	n/a
TOTAL ENGINEERING	\$ 565,864	\$ 613,823	\$ 772,409	\$ 1,272,016	\$ 777,373	\$ 796,477	\$ 1,145,900	
\$ Δ	\$ 327,625	\$ 47,959	\$ 158,586	\$ 499,607	\$ (494,643)	\$ (475,539)	\$ (126,116)	
% Δ	138%	8%	26%	65%	-39%	-37%	-10%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
PUBLIC WORKS DEPARTMENT								
Salaries	995,243	897,602	899,266	946,610	842,236	842,236	846,112	-11%
Overtime	122,608	74,369	160,325	235,541	146,500	146,500	276,711	17%
Longevity	39,459	41,139	40,530	62,100	64,260	64,260	64,276	4%
Sick Pay Bonus	1,750	875	560	525	1,145	1,145	868	-65%
Medical Exp. Reimbursements	1,300	1,440	1,430	1,310	1,230	1,230	1,210	-8%
Social Security Taxes	85,140	73,608	80,216	89,703	80,663	80,663	89,233	-1%
Workers' Compensation	54,180	45,527	50,260	48,786	51,769	56,338	38,451	-21%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	210,528	206,068	219,614	230,834	243,678	243,678	243,678	6%
Medical Insurance Premiums	398,462	363,562	351,910	365,861	332,288	332,288	330,906	-10%
Group, Life & Disability Insurance	11,080	15,995	17,964	17,751	15,927	15,927	15,960	-10%
Communications	-	4,827	5,652	5,289	3,400	3,400	4,444	-16%
Highway: Uniforms	3,589	2,433	2,109	3,000	3,000	3,949	949	-68%
Boot Allowance	-	-	-	1,570	1,815	1,815	1,815	16%
Highway: Office Supplies	599	239	725	469	350	632	310	-34%
Highway: Postage	-	-	320	718	400	400	408	-43%
Highway: Operating Supplies	22,698	14,972	14,976	11,862	21,000	22,493	18,728	-58%
Highway: Credit Card Fees	-	-	-	-	-	-	-	n/a
Highway: Rentals	-	-	-	-	-	-	-	n/a
Highway: Professional Development	25	352	2,175	207	1,700	1,740	-	-100%
Highway: Dues & Subscriptions	70	755	158	133	250	424	225	69%
Highway: Contractual Services	6,208	3,159	2,891	18,549	3,000	3,000	10,194	-45%
Highway: Contractual Svcs: Storm Sewer	-	115,560	228,576	-	-	-	5,724	n/a
Highway: Minor Office Equipment	-	274	1,547	40	300	898	-	-100%
Highway: Maint. & Repairs: Mach. & Equ	14,787	9,848	4,022	13,088	15,000	17,700	31,759	143%
Highway: Maint. & Repairs: Comm. Equip	4,042	398	369	6,916	3,000	3,000	-	-100%
Highway: Gas, Oil & Lubricants	69,368	56,533	65,363	83,146	71,000	71,000	46,802	-44%
Highway: Tires, Batteries & Accessories	12,249	16,888	18,642	19,556	24,000	24,000	27,097	39%
Highway: Repair Parts	39,291	49,687	43,912	26,287	35,000	35,210	39,785	51%
Highway: Contracted Maint. & Repairs	3,142	19,668	24,066	14,014	6,000	8,250	16,154	15%
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	n/a
Street Cleaning: Contractual Services	3,937	2,990	3,520	-	7,000	7,000	2,333	n/a
Snow & Ice: Operating Supplies	121,893	59,104	73,975	415,228	80,000	131,520	158,603	-62%
Snow & Ice: Contractual Services	6,265	75	2,932	35,955	5,000	5,000	19,040	-47%
Snow & Ice: Maint. & Repair	13,610	4,628	5,608	40,446	4,500	4,500	6,889	-83%
Traffic Signal: Lighting	15,301	13,687	13,202	13,494	14,500	14,500	13,594	1%
Traffic Signal: Operating Supplies	26,840	54,586	20,383	26,510	10,000	10,000	18,390	-31%
Traffic Signal: Maint. & Repair	27,765	92,300	46,078	42,066	50,000	60,942	42,888	2%
Street Lighting	206,072	210,223	172,624	174,207	170,000	170,000	184,604	6%
Street Lighting: Maint. & Repairs	34,458	40,171	63,731	125,573	82,500	82,500	96,132	-23%
Curb & Sidewalks: Operating Supplies	2,358	3,228	8,622	3,298	4,000	4,000	2,042	-38%
Drainage: Operating Supplies	5,604	6,629	5,676	2,477	3,700	3,700	4,666	88%
Road Maintenance: Operating Supplies	8,406	10,514	11,677	11,481	10,000	10,000	14,884	30%
Road Maintenance: Rentals	-	-	-	-	-	-	-	n/a
Road Maintenance: Contractual Services	-	-	3,690	-	4,900	4,900	1,633	n/a
Resurfacing & Microsurfacing	-	-	-	-	-	-	-	n/a
TOTAL PUBLIC WORKS	\$ 2,568,326	\$ 2,513,914	\$ 2,669,296	\$ 3,094,600	\$ 2,415,011	\$ 2,490,738	\$ 2,677,497	
\$ Δ	\$ 826,492	\$ (54,412)	\$ 155,382	\$ 425,304	\$ (679,589)	\$ (603,862)	\$ (417,103)	
% Δ	47%	-2%	6%	16%	-22%	-20%	-13%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
TOOLS & MACHINERY								
Salaries	186,760	200,240	206,307	224,091	240,389	240,389	224,530	0%
Overtime	360	180	973	89	700	700	-	-100%
Longevity	3,000	3,688	4,213	7,050	7,950	7,950	7,979	13%
Sick Pay Bonus	945	945	560	560	350	350	350	-38%
Medical Exp. Reimbursements	100	200	200	200	300	300	200	0%
Social Security Taxes	14,397	14,831	15,182	16,644	19,080	19,080	17,411	5%
Workers' Compensation	8,429	10,430	11,655	10,531	12,238	13,224	9,008	-14%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	42,258	45,965	45,178	48,890	58,259	58,259	58,259	19%
Medical Insurance Premiums	48,754	51,393	60,556	48,060	47,085	47,085	47,652	-1%
Group, Life & Disability Insurance	1,993	2,101	2,186	2,594	3,097	3,097	3,479	34%
Communications	-	306	400	479	300	300	342	-29%
Uniforms	5,185	5,215	5,478	6,442	5,000	5,000	6,900	7%
Boot Allowance	-	-	-	390	450	450	450	15%
Operating Supplies	11,508	12,055	12,009	13,995	12,000	12,628	11,422	-18%
Gas, Oil, Lubricants	2,943	5,047	3,551	3,411	4,924	4,924	2,490	-27%
TOTAL TOOLS & MACHINERY	\$ 326,633	\$ 352,595	\$ 368,449	\$ 383,426	\$ 412,122	\$ 413,736	\$ 390,471	
\$ Δ	\$ 119,185	\$ 25,962	\$ 15,853	\$ 14,977	\$ 28,696	\$ 30,310	\$ 7,045	
% Δ	57%	8%	4%	4%	7%	8%	2%	
RECREATIONAL PROGRAMMING ADMINISTRATION								
Salaries	188,721	242,375	196,781	197,985	197,153	197,153	198,871	0%
Part-Time Wages	-	-	17,422	62	-	-	-	-100%
Overtime	2,037	620	477	-	-	-	-	n/a
Longevity	3,813	3,213	2,075	-	-	-	-	n/a
Sick Pay Bonus	140	-	70	-	70	70	-	n/a
Medical Exp. Reimbursements	100	200	200	100	100	100	100	0%
Social Security Taxes	13,576	17,634	14,957	14,299	15,088	15,088	14,306	0%
Workers' Compensation	1,940	2,751	4,901	8,517	8,859	9,657	7,494	-12%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	44,867	49,210	49,464	42,890	40,973	40,973	40,973	-4%
Medical Insurance Premiums	22,489	31,437	52,952	57,466	62,871	62,871	60,817	6%
Group, Life & Disability Insurance	2,111	2,339	2,536	1,900	2,455	2,455	2,111	11%
Office Supplies	1,550	1,554	2,231	899	2,500	3,601	2,055	129%
Postage	-	43	1,221	1,148	1,000	1,000	1,017	-11%
Professional Development	-	25	611	-	1,000	1,000	333	n/a
Dues & Subscriptions	308	-	580	30	500	500	254	747%
Minor Equipment	-	-	109	40	40	40	-	-100%
Gas, Oil & Lubricants	200	670	508	88	500	500	374	324%
Tires, Batteries & Accessories	-	-	-	-	125	125	42	n/a
Repair Parts	-	369	636	51	400	949	1,309	2492%
Contracted Maint. & Repairs	-	-	-	175	-	-	-	-100%
TOTAL RECREATIONAL PROGRAM	\$ 281,852	\$ 352,439	\$ 347,730	\$ 325,650	\$ 333,634	\$ 336,082	\$ 330,056	
\$ Δ	\$ 64,593	\$ 70,587	\$ (4,709)	\$ (22,079)	\$ 7,984	\$ 10,432	\$ 4,406	
% Δ	30%	25%	-1%	-6%	2%	3%	1%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
PARKS MAINTENANCE								
Salaries	862,703	816,028	813,545	804,353	910,148	910,148	867,762	8%
Overtime	3,334	8,969	6,253	12,157	6,000	6,000	9,426	-22%
Longevity	22,163	23,067	24,240	40,880	45,020	45,020	45,110	10%
Sick Pay Bonus	2,975	2,268	1,197	952	1,330	1,330	1,505	-58%
Medical Exp. Reimbursements	1,000	1,130	1,090	1,070	1,390	1,390	970	-9%
Social Security Taxes	64,974	61,108	61,063	62,137	73,637	73,637	69,529	12%
Workers' Compensation	44,561	42,788	45,601	45,305	48,244	52,486	39,366	-13%
Pension Allocation	215,309	195,450	185,274	238,668	251,920	251,920	251,920	6%
Medical Insurance Premiums	244,282	274,273	309,062	311,783	338,934	338,934	301,925	-3%
Group, Life & Disability Insurance	11,796	11,873	14,922	47,473	17,632	17,632	26,268	-45%
Utilities	45,883	32,584	35,741	23,475	35,000	35,000	34,686	48%
Communications	794	832	1,632	5,533	1,500	1,500	2,395	-57%
Uniforms	807	-	-	1,275	1,000	1,995	1,425	12%
Boot Allowance	-	-	-	1,698	2,055	2,055	2,055	21%
Operating Supplies	76,055	51,729	50,700	47,161	60,000	61,898	50,636	7%
Professional Development	760	680	1,905	215	2,800	2,960	-	-100%
Dues & Subscriptions	35	60	70	35	60	60	60	71%
Contractual Services	10,540	11,236	10,402	10,037	72,281	72,281	12,427	-24%
Minor Equipment	-	-	-	-	6,000	6,000	3,659	n/a
Maint. & Repairs: Bldgs & Fixtures	6,755	18,240	11,610	5,168	15,000	15,000	18,038	249%
Maint. & Repairs: Mach. & Equip.	23,999	14,261	12,410	11,625	16,000	16,000	14,535	25%
Gas, Oil & Lubricants	42,477	36,261	36,933	39,219	40,000	40,000	25,092	-36%
Tires, Batteries & Accessories	5,531	8,372	2,652	2,743	5,000	7,613	4,704	72%
Repair Parts	12,420	16,377	11,064	15,073	13,000	13,000	18,070	20%
Contracted Maint. & Repairs	736	14,113	3,285	13,633	10,000	10,000	18,628	37%
Mier-Machinery & Equipment	2,068	299	4,310	99	3,000	3,598	4,322	4277%
TOTAL PARKS MAINTENANCE	\$ 1,701,955	\$ 1,641,997	\$ 1,644,960	\$ 1,741,766	\$ 1,976,951	\$ 1,987,457	\$ 1,824,514	
\$ Δ	\$ 515,489	\$ (59,958)	\$ 2,963	\$ 96,806	\$ 235,185	\$ 245,691	\$ 82,748	
% Δ	43%	-4%	0%	6%	14%	14%	5%	
SHADE TREES								
Operating Supplies	33,687	34,165	-	-	-	17,475	-	n/a
Trees: Chanticleer Tree Program	2,625	2,950	9,410	600	-	-	-	-100%
Contractual Services	-	-	78,824	116,685	10,000	13,900	52,755	-55%
TOTAL SHADE TREES	\$ 36,312	\$ 37,115	\$ 88,233	\$ 117,285	\$ 10,000	\$ 31,375	\$ 52,755	
\$ Δ	\$ 24,339	\$ 803	\$ 51,118	\$ 29,052	\$ (107,285)	\$ (85,910)	\$ (64,530)	
% Δ	203%	2%	138%	33%	-91%	-73%	-55%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
RECREATION PROGRAMS								
Salaries: Part-Time	73,148	70,532	65,467	69,130	85,050	85,050	85,791	-24%
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	5,482	5,183	4,774	5,108	5,274	5,274	6,403	25%
Workers' Compensation	5,622	4,061	604	704	597	657	703	0%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a
Recreation Supplies	14,251	21,087	32,569	42,496	50,000	50,000	42,790	1%
Credit Card Fees	-	-	-	8,906	5,000	5,000	7,362	-17%
Rentals	36,515	72,954	102,154	92,793	120,800	120,800	121,305	31%
Contractual Services	190,926	161,968	202,598	142,900	172,000	172,000	131,712	-8%
TOTAL RECREATION PROGRAMS	\$ 325,945	\$ 335,785	\$ 408,166	\$ 362,038	\$ 438,721	\$ 438,781	\$ 396,066	
\$ Δ	\$(29,943)	\$ 9,840	\$ 72,381	\$(46,128)	\$ 76,683	\$ 76,743	\$ 34,029	
% Δ	-8%	3%	22%	-11%	21%	21%	9%	
SULPIZIO GYM								
Salaries	-	-	-	-	-	-	-	n/a
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	-	-	-	-	-	-	-	n/a
Workers' Compensation	-	-	-	-	-	-	-	n/a
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a
Utilities	14,894	20,453	12,865	18,078	14,000	14,000	25,608	42%
Communications	2,125	732	707	664	2,200	2,200	1,405	112%
Office Supplies	-	-	-	-	-	-	-	n/a
Operating Supplies	4,598	273	1,891	2,712	4,500	4,500	4,924	82%
Credit Card Fees	-	-	-	264	-	-	653	147%
Contractual Services	30,348	9,045	6,858	6,091	20,000	20,000	11,372	87%
Maint. & Repair: Bldgs & Fixtures	1,935	5,325	6,170	5,471	5,000	11,663	11,988	119%
Maint. & Repair: Mach & Equip.	-	530	109	-	3,000	3,000	1,000	n/a
TOTAL SULPIZIO GYM	\$ 53,900	\$ 36,357	\$ 28,599	\$ 33,279	\$ 48,700	\$ 55,363	\$ 56,950	
\$ Δ	\$(25,345)	\$(17,543)	\$(7,758)	\$ 4,680	\$ 15,421	\$ 22,084	\$ 23,671	
% Δ	-32%	-33%	-21%	16%	46%	66%	71%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
LIBRARY								
Professional Services	-	-	-	20,745	-	-	-	-100%
Contributions	733,650	815,650	836,040	856,941	880,507	880,507	880,507	3%
Maint. & Repair: Buildings & Fixtures	19,647	2,793	12,984	22,430	10,000	10,485	8,392	-63%
TOTAL LIBRARY	\$ 753,297	\$ 818,443	\$ 849,024	\$ 900,116	\$ 890,507	\$ 890,992	\$ 888,899	
\$ Δ	\$ (62,353)	\$ 65,146	\$ 30,581	\$ 51,092	\$ (9,609)	\$ (9,124)	\$ (11,217)	
% Δ	-8%	9%	4%	6%	-1%	-1%	-1%	
COMMUNITY ORGANIZATION CONTRIBUTIONS								
Radnor Studio 21 (PEG Pass-through)	70,019	70,635	53,817	57,405	58,983	58,983	57,405	0%
R.E.C.T. Contributions	-	-	-	-	-	-	-	n/a
Wayne Art Center	12,853	14,853	15,224	15,605	16,034	16,034	16,034	3%
Surrey Services	37,881	43,881	44,977	46,101	47,369	47,369	47,369	3%
Wayne Senior Services	99,576	110,576	113,340	116,174	119,369	119,369	119,369	3%
Parades	10,000	-	8,000	8,000	8,000	8,000	8,000	0%
Radnor Historical Society	-	-	-	-	15,000	15,000	15,000	n/a
Other	-	-	-	-	-	-	20,000	n/a
TOTAL COMMUNITY ORGANIZATIO	\$ 230,329	\$ 239,945	\$ 235,358	\$ 243,284	\$ 264,755	\$ 264,755	\$ 283,176	
\$ Δ	\$ (54,648)	\$ 9,616	\$ (4,587)	\$ 7,927	\$ 21,471	\$ 21,471	\$ 39,892	
% Δ	-19%	4%	-2%	3%	9%	9%	16%	
RETIREE AND LIABILITY INSURANCES								
Workers' Compensation	2,711	-	-	-	-	-	-	n/a
Liability, Auto, Prop, Etc Insurance	267,167	326,848	382,566	356,519	345,200	352,567	352,870	-1%
Unemployment	117,716	53,304	47,846	38,849	50,000	50,000	8,366	-78%
Group Life & Disability	116,850	66,732	68,433	71,917	70,000	70,000	69,458	-3%
Health Benefits: Retirees	1,574,608	1,624,647	1,612,640	1,582,875	1,626,624	1,626,624	1,652,219	4%
Retiree Pension: Amort of UAAL	-	-	1,240,201	1,526,315	1,512,356	1,512,356	1,512,356	-1%
TOTAL RETIREE AND LIABILITY INS	\$ 2,079,051	\$ 2,071,530	\$ 3,351,686	\$ 3,576,475	\$ 3,604,180	\$ 3,611,547	\$ 3,595,269	
\$ Δ	\$ (2,734,962)	\$ (7,521)	\$ 1,280,156	\$ 224,789	\$ 27,705	\$ 35,072	\$ 18,793	
% Δ	-57%	0%	62%	7%	1%	1%	1%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
DEBT SERVICE								
Service Charges	4,450	3,475	3,348	3,817	6,000	6,000	3,549	-7%
DEBT SERVICE	\$ 4,450	\$ 3,475	\$ 3,348	\$ 3,817	\$ 6,000	\$ 6,000	\$ 3,549	
\$ Δ	\$ 2,150	\$ (975)	\$ (127)	\$ 468	\$ 2,183	\$ 2,183	\$ (267)	
% Δ	93%	-22%	-4%	14%	57%	57%	-7%	
TRANSFER TO OTHER FUNDS								
Liquid Fuels Fund	-	-	39,320	-	-	-	-	n/a
Capital Improvement	225,000	250,000	275,000	-	325,000	325,000	325,000	n/a
Capital Improvement (Prog. Funding)	-	-	-	-	687,125	687,125	687,125	n/a
Capital Improvement (Excess FB)	-	931,113	580,120	1,000,000	-	-	-	-100%
Police Pension	-	155,186	96,686	-	-	-	-	n/a
OPEB Liability	-	-	3,208,097	200,000	459,209	459,209	459,209	130%
Storm Water Fund	-	248,000	-	-	-	-	-	n/a
Civilian Pension	-	155,186	96,686	-	-	-	-	n/a
Grant Fund	-	-	10,000	-	-	-	-	n/a
Park & Open Space Fund	-	-	-	190,958	-	-	-	-100%
Willows	49,203	60,824	-	-	-	-	-	n/a
Shade Tree Fund	-	-	43,443	25,000	25,000	25,000	25,000	0%
Debt Service	3,389,605	3,061,465	3,048,479	2,673,000	2,937,326	2,937,326	2,937,326	10%
TRANSFER TO OTHER FUNDS	\$ 3,663,809	\$ 4,861,774	\$ 7,397,831	\$ 4,088,958	\$ 4,433,660	\$ 4,433,660	\$ 4,433,660	
\$ Δ	\$ (1,097,692)	\$ 1,197,965	\$ 2,536,057	\$ (3,308,873)	\$ 344,702	\$ 344,702	\$ 344,702	
% Δ	-23%	33%	52%	-45%	8%	8%	8%	
GRAND TOTAL GENERAL FUND	\$ 26,895,898	\$ 28,509,375	\$ 32,949,997	\$ 32,745,166	\$ 32,145,847	\$ 32,339,070	\$ 32,233,242	
\$ Δ	\$ 2,133,007	\$ 1,613,477	\$ 4,440,622	\$ (204,831)	\$ (599,319)	\$ (406,096)	\$ (511,924)	
% Δ	9%	6%	16%	-1%	-2%	-1%	-2%	
FUND BALANCE								
Beginning Fund Balance, January 1	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,075,543	\$ 8,075,543	\$ 8,075,543	0%
Revenues	28,482,908	29,734,086	33,050,833	32,891,112	33,025,670	33,025,670	34,484,457	4%
Expenditures	26,895,898	28,509,375	32,949,997	32,745,166	32,145,847	32,339,070	32,233,242	-2%
Accrual Adjustments	(12,442)	(116,980)	(121,874)	(121,874)	-	-	-	
ENDING FUND BALANCE	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,099,615	\$ 8,955,366	\$ 8,762,143	\$ 10,326,759	28%
Increase / (Decrease) In Fund Balance	\$ 1,574,568	\$ 1,107,731	\$ (21,038)	\$ 24,072	\$ 879,823	\$ 686,600	\$ 2,251,215	
Increase / (Decrease) In Fund Balance (net of Transfers)	\$ 4,958,819	\$ 6,086,485	\$ 7,498,666	\$ 4,234,904	\$ 5,313,483	\$ 5,120,260	\$ 6,684,875	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of	Year-to-Date	Year to Date	Full Year	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	YTD	Budget	Budget	Variance	Variance	
REVENUES:																			
Real Estate Taxes:																			
Current Year - Discount	-	(53,227)	(140,703)	(21,556)	-	-	-	(78)	(64)	-	(26)	-	-	(215,550)	100%	(216,474)	923	923	
Current Year - Face	-	2,661,372	7,017,727	1,258,097	270,999	143,721	49,721	37,231	61,154	31,720	84,897	24,750	113,953	11,462,791	98%	11,511,380	(48,589)	(48,589)	
Current Year - Penalties	-	-	-	-	-	-	-	3,385	2,336	2,897	8,397	2,483	11,573	9,951	25%	(1,392)	(1,392)	(1,392)	
Prior Year	61,517	10,166	-	-	-	-	-	-	-	-	-	-	-	71,684	100%	76,500	(4,816)	(4,816)	
Delinquent	5,805	1,571	6,504	6,732	28,596	-	43,844	12,527	-	19,754	22,443	8,482	5,702	93,052	62%	54,219	38,834	38,834	
Interim	3,292	1,324	-	2,641	17,648	10,725	2,517	15,859	8,332	9,544	6,016	3,769	6,720	46,478	64%	51,651	(5,173)	(5,173)	
Total Real Estate Taxes	\$ 70,614	\$ 2,621,206	\$ 6,883,528	\$ 1,245,913	\$ 317,243	\$ 157,115	\$ 99,636	\$ 68,924	\$ 71,758	\$ 63,915	\$ 121,725	\$ 39,485	\$ 137,948	\$ 11,467,014	97%	\$ 11,487,228	\$ (20,214)	\$ (20,214)	
	1%	22%	58%	11%	3%	1%	1%	1%	1%	1%	1%	0%	1%	97%					
Local Enabling Taxes																			
Realty Transfer Tax	419,598	114,734	26,864	212,907	231,045	159,365	437,706	337,183	272,099	224,538	174,263	225,557	132,389	1,874,319	71%	1,323,603	550,717	550,717	
Mercantile Tax	4,397	1,911	58,144	108,214	929,286	43,875	71,686	226	12,613	16,860	19,589	948	28,367	1,230,126	95%	1,307,736	(77,611)	(77,611)	
Mercantile Tax: Discovery Firm	-	10,512	10	258	30	700	-	4,751	721	21,155	381	-	-	11,511	34%	4,771	6,740	6,740	
Local Services Tax	26,205	187,886	47,318	32,556	193,935	34,243	23,058	177,242	215,848	6,486	48,053	160,890	5,355	761,048	78%	715,716	45,332	45,332	
Amusement Tax	20	80	5	11	327	3,415	4,729	16,444	4,907	4,751	1,292	1,812	3,288	13,493	55%	25,857	(12,364)	(12,364)	
Business Privilege Tax	30,824	55,923	422,026	1,521,909	5,496,803	82,884	268,988	4,654	122,111	331,074	179,427	71,101	129,933	8,001,468	92%	7,921,264	80,204	80,204	
Business Privilege Tax: Discovery Firm	8,832	2,931	12,281	9,572	2,518	1,692	7,927	9,510	6,592	17,345	13,332	12,087	21,481	52,345	45%	23,143	29,202	29,202	
Mercantile - Audit	-	-	-	-	-	-	-	5,441	-	9,924	7,628	6,916	12,290	-	0%	13,241	(13,241)	(13,241)	
Business Privilege - Audit	4,546	1,000	1,000	1,000	368,005	2,570	95,111	45,361	8,997	1,565	186,067	6,163	-	482,229	71%	256,205	226,023	226,023	
Attorney Fee Reimbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	5,000	(5,000)	(5,000)	
Total Local Enabling Taxes	\$ 494,422	\$ 374,977	\$ 567,648	\$ 1,886,428	\$ 7,221,949	\$ 328,744	\$ 909,205	\$ 600,812	\$ 643,165	\$ 613,264	\$ 650,807	\$ 485,856	\$ 333,103	\$ 12,426,538	86%	\$ 11,596,536	\$ 830,003	\$ 830,003	
	4%	3%	4%	14%	53%	2%	7%	4%	5%	4%	5%	4%	2%	91%					
License and Permits																			
Contractor License Revenue	3,050	2,450	3,400	3,150	2,350	4,250	3,400	2,566	3,400	3,422	2,947	2,471	3,564	25,450	67%	25,596	(146)	(146)	
Plan Review Fees	1,575	1,690	2,905	2,260	1,900	4,195	3,245	2,820	3,665	2,617	2,335	2,052	1,695	21,435	71%	20,301	1,134	1,134	
Zoning	150	150	375	825	900	1,050	1,275	528	1,125	1,006	905	453	377	5,850	68%	6,259	(409)	(409)	
Beverage	-	-	10,050	-	-	-	1,500	-	-	1,946	-	-	-	11,550	86%	10,054	1,496	1,496	
UCC Act 45 Transfer	564	496	748	(7,216)	(1,228)	948	(1,424)	-	860	-	-	-	-	(6,252)	100%	-	(6,252)	(6,252)	
Building	99,481	30,180	57,301	53,960	34,545	197,121	86,716	99,846	486,684	53,110	85,601	107,636	78,633	1,045,988	76%	754,021	291,967	291,967	
Mechanical	7,416	3,377	10,180	2,838	3,596	9,903	6,448	6,436	16,070	6,725	2,608	4,036	4,508	59,828	77%	48,123	11,705	11,705	
Street Opening	-	-	-	-	-	-	-	-	-	-	-	2,344	(1,875)	-	0%	4,531	(4,531)	(4,531)	
Subdivision Fees	300	1,550	-	1,900	8,300	-	3,500	-	2,150	1,037	161	72	214	17,700	92%	1,515	16,185	16,185	
Public Works & Engineering Fees	11,655	16,965	10,585	11,170	10,455	14,665	9,975	16,858	14,820	13,517	30,675	16,659	10,036	100,290	59%	168,113	(67,823)	(67,823)	
Professional Services Reimbursement	3,777	20,644	162,905	98,201	120,639	10,271	89,319	2,982	44,320	23,900	44,585	42,752	23,372	550,076	80%	165,391	384,684	384,684	
Housing	1,065	180	720	480	2,880	121,640	42,360	3,927	5,820	23,120	6,419	253	253	175,145	85%	152,954	22,191	22,191	
Health	17,810	1,800	3,745	2,100	7,050	3,325	575	1,230	1,875	1,121	1,208	901	35,395	38,280	50%	41,376	(3,096)	(3,096)	
Burning	-	50	-	-	100	400	50	-	-	77	346	-	38	600	57%	538	62	62	
Plumbing	4,824	3,317	6,009	6,148	2,823	9,432	5,048	7,480	7,590	7,153	5,785	6,073	5,990	45,191	64%	59,000	(13,809)	(13,809)	
Electrical	14,911	7,514	7,799	6,874	7,344	30,628	18,678	15,472	68,948	12,524	9,089	15,766	9,036	162,696	78%	83,584	79,112	79,112	
DRB & ZHB Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
HARB	50	-	-	300	50	150	-	44	50	-	87	131	87	600	66%	695	(95)	(95)	
DRB	1,100	800	1,000	400	2,100	700	1,200	2,765	-	1,434	819	614	614	7,300	68%	13,518	(6,218)	(6,218)	
Sewage Enforcement Fees	-	-	-	-	1,500	750	750	-	750	1,877	441	761	-	3,750	55%	4,921	(1,171)	(1,171)	
ZHB - Residential	2,600	550	1,100	1,800	-	1,400	-	1,856	1,100	619	1,856	-	619	8,550	73%	5,906	2,644	2,644	
ZHB - Non-Residential	1,000	100	4,900	-	-	1,000	100	922	-	922	102	1,845	-	7,100	71%	5,130	1,970	1,970	
Cable TV Franchise Fees	91,728	76,461	-	-	173,846	-	-	220,797	173,835	-	105,586	80,017	-	515,869	74%	593,615	(77,746)	(44,429)	
Right-of-Way Fees	-	-	-	-	-	-	-	-	-	-	-	-	3,000	-	0%	-	-	-	
Film Permits	-	250	500	-	250	-	-	486	-	243	-	243	243	1,000	58%	971	29	29	
Certificate of Occupancy Transfer Fee	3,400	3,000	4,350	7,050	8,800	7,480	7,150	5,343	5,150	7,491	6,242	5,893	2,147	46,380	68%	42,227	4,153	4,153	
Building - One Time/ Large	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Total License and Permits	\$ 266,456	\$ 171,524	\$ 288,572	\$ 192,240	\$ 388,200	\$ 419,308	\$ 279,865	\$ 392,360	\$ 838,212	\$ 163,860	\$ 307,797	\$ 290,971	\$ 177,948	\$ 2,844,376	75%	\$ 2,208,340	\$ 636,035	\$ 669,353	
	9%	6%	9%	6%	12%	13%	9%	13%	27%	5%	10%	9%	6%	91%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	YTD				
Fines and Costs																		
Police	35,500	33,870	35,130	26,958	11,875	24,713	13,135	44,326	21,420	42,356	60,519	52,466	61,190	202,601	48%	397,568	(194,967) ❌	(194,967)
District Justice	20,477	19,402	15,421	20,208	17,200	18,688	19,469	22,334	16,049	22,086	21,344	18,721	16,501	146,913	65%	151,987	(5,074) ❌	(5,074)
Total Fines and Costs	\$ 55,977	\$ 53,272	\$ 50,551	\$ 47,166	\$ 29,075	\$ 43,401	\$ 32,604	\$ 66,659	\$ 37,469	\$ 64,442	\$ 81,864	\$ 71,187	\$ 77,691	\$ 349,514	54%	\$ 549,555	\$ (200,041) ❌	\$ (200,041)
	7%	6%	6%	6%	3%	5%	4%	8%	4%	8%	10%	8%	9%	41%				
Interest and Rents																		
Interest Earnings	8,410	9,304	9,536	10,579	7,967	24,016	6,092	10,413	10,271	3,076	8,934	4,341	19,905	86,174	70%	63,745	22,430 ✅	22,430
Property & Equipment	18,952	6,780	7,856	600	6,230	9,127	19,677	3,589	6,040	5,364	11,580	9,176	9,981	75,262	68%	98,898	(23,637) ❌	(23,637)
Total Interest and Rents	\$ 27,362	\$ 16,084	\$ 17,392	\$ 11,179	\$ 14,197	\$ 33,143	\$ 25,769	\$ 14,003	\$ 16,311	\$ 8,440	\$ 20,514	\$ 13,517	\$ 29,886	\$ 161,436	69%	\$ 162,643	\$ (1,207) ❌	\$ (1,207)
	12%	7%	7%	5%	6%	14%	11%	6%	7%	4%	9%	6%	13%	69%				
Grants and Gifts																		
Payments In Lieu of Taxes	-	-	-	-	-	25,286	-	-	-	-	37,273	(29,518)	17,412	25,286	50%	21,832	3,454 ✅	3,454
Public Utility Realty Tax	-	-	-	-	-	-	-	-	-	-	-	28,000	-	-	0%	-	-	-
Federal, State & County	-	13,802	-	-	2,200	3,500	40,212	6,235	2,619	81,242	40,212	3,994	-	62,332	42%	106,006	(43,673) ❌	37,569
State Pension Aid	-	-	-	-	-	-	-	600	600	621,894	-	-	-	600	0%	600	-	(6)
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
County Highway Aid	36,720	-	-	-	-	-	-	-	-	36,720	-	-	-	36,720	50%	36,720	-	36,720
State Snow Removal	66,471	-	-	-	-	-	-	-	-	-	-	-	-	66,471	100%	54,000	12,471 ✅	12,471
Public Access Grant	57,405	-	-	-	-	-	-	-	-	-	-	-	-	57,405	100%	75,000	(17,595) ❌	(17,595)
Shade Tree Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	(20,000)
Grounds Maintenance Agreement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Volunteer Fire Relief Aid	-	-	-	-	-	-	-	-	-	350,000	-	-	-	-	0%	-	-	-
Police Drug Task Force Reimb.	-	4,408	-	-	2,694	-	-	-	2,500	2,100	-	3,210	-	9,602	64%	9,792	(190) ❌	(190)
Total Grants and Gifts	\$ 160,595	\$ 18,210	\$ -	\$ -	\$ 4,894	\$ 28,786	\$ 40,212	\$ 6,835	\$ 5,719	\$ 1,091,956	\$ 37,273	\$ 5,687	\$ 17,412	\$ 258,416	18%	\$ 303,950	\$ (45,534) ❌	\$ 52,422
	12%	1%	0%	0%	0%	2%	3%	1%	0%	80%	3%	0%	1%	19%				
Departmental Earnings																		
Parking Meters - Kiosks	26,350	28,871	39,480	24,005	41,722	39,046	37,257	32,618	19,725	39,625	46,214	27,141	53,212	256,456	61%	287,936	(31,480) ❌	(31,480)
Parking Meters - Church	3,186	3,336	(2,014)	2,413	-	(5,978)	-	(3,499)	11,056	4,331	5,708	3,423	549	11,999	46%	14,206	(2,206) ❌	(2,206)
Alarm System Fees	1,100	700	1,000	1,900	200	900	1,000	569	1,000	879	466	466	983	7,800	74%	6,206	1,594 ✅	1,594
Police Extra Duty	37,244	47,844	13,459	14,495	17,777	51,234	14,060	42,689	18,617	23,828	8,006	60,782	36,238	214,730	62%	232,645	(17,915) ❌	(17,915)
Recreation Fees	18,535	74,233	62,192	50,614	66,729	69,120	15,709	5,903	17,965	10,404	57,091	76,875	22,561	375,096	69%	308,068	67,028 ✅	67,028
Prepaid Parking	3,770	2,730	4,440	3,200	1,890	8,830	3,225	1,642	2,400	1,755	1,319	880	878	30,485	86%	20,168	10,317 ✅	10,317
Meter Bags	160	-	260	680	50	10	20	57	480	-	214	-	-	1,660	89%	1,836	(176) ❌	(176)
Police Parking Permit	1,740	2,540	370	110	90	620	175	1,062	1,990	110	61	37	12	7,635	97%	4,780	2,855 ✅	2,855
Rear Door Trash Fee	75,395	17,415	9,240	1,260	870	315	420	199	210	299	-	-	195	105,125	100%	95,668	9,457 ✅	9,457
Refuse Collection Fee	1,465	1,620	1,850	2,490	2,115	3,530	4,630	1,788	3,035	2,738	2,979	3,024	2,567	20,735	65%	20,692	43 ✅	43
Sulpizio Gym Fees	4,024	1,400	1,075	8,881	(2,333)	500	2,438	1,700	7,785	17,251	3,070	1,417	2,519	23,770	49%	24,443	(673) ❌	(673)
Police Service Fees	2,985	2,970	2,760	2,285	2,745	2,380	3,337	2,060	2,185	1,892	1,944	2,009	2,409	21,647	72%	21,346	301 ✅	301
Police Live Scan Fees	-	394	86	1,974	824	1,515	-	-	2,006	2,617	1,381	-	2,333	6,799	52%	8,459	(1,660) ❌	(1,660)
Recreation Sponsorship/ Adv. Rev.	800	7,250	6,250	23,300	-	4,200	2,500	-	14,000	-	1,515	8,121	2,182	58,300	83%	63,183	(4,883) ❌	(4,883)
Kiosk Advertising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Total Departmental Earnings	\$ 176,754	\$ 191,303	\$ 140,447	\$ 137,606	\$ 132,680	\$ 176,223	\$ 84,770	\$ 86,789	\$ 102,455	\$ 105,729	\$ 129,968	\$ 184,174	\$ 126,637	\$ 1,142,238	68%	\$ 1,109,635	\$ 32,603 ❌	\$ 32,603
	11%	12%	8%	8%	8%	11%	5%	5%	6%	6%	8%	11%	8%	69%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of	Year-to-Date	Year to Date	Full Year	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	YTD	Budget	Budget	Variance	Variance	
Miscellaneous																			
Insurance Refunds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Sale of Property, Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Premium Payments - Flex	(3,991)	985	491	(157)	834	1,647	1,064	-	1,758	-	-	-	-	2,633	100%	-	2,633	🟢	2,633
Miscellaneous	42,366	3,863	4,935	608	60,328	7,012	(124)	8,854	3,669	3,957	15,054	2,043	358	122,656	85%	28,588	94,068	🟢	94,068
Premium Payments	13,019	13,077	13,077	13,077	13,124	13,142	13,186	11,722	13,697	11,722	11,793	11,864	11,846	105,398	69%	92,775	12,623	🟢	12,623
Advertising & Sponsorship Fees	-	-	-	-	-	-	-	-	-	-	-	-	500	-	0%	500	(500)	🔴	(500)
Cash Over / Short	-	2	2	(100)	1	30	-	-	(0)	-	-	-	-	(65)	100%	-	(65)	🔴	(65)
Sale of Recycled Materials	1,303	296	200	240	573	140	300	2,702	180	2,223	1,998	2,363	1,639	3,232	28%	16,777	(13,545)	🔴	(13,545)
Federal Medical Subsidy	-	-	-	-	-	70,656	-	-	-	-	-	-	-	70,656	100%	70,000	656	🟢	656
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Total Miscellaneous	\$ 52,697	\$ 18,223	\$ 18,705	\$ 13,667	\$ 74,860	\$ 92,628	\$ 14,426	\$ 23,278	\$ 19,305	\$ 17,902	\$ 28,845	\$ 16,270	\$ 14,343	\$ 304,510	80%	\$ 208,640	\$ 95,869	\$ 95,869	
	18%	6%	7%	5%	26%	32%	5%	8%	7%	6%	10%	6%	5%	106%					
Transfers In																			
Transfer In: Sewer Overhead	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Transfer In: Sewer Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Transfer In: Willows Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	🟡	-
Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -	\$ -	\$ -	
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a				
TOTAL GENERAL FUND REVENUE	\$ 1,304,876	\$ 3,464,798	\$ 7,966,842	\$ 3,534,198	\$ 8,183,097	\$ 1,279,347	\$ 1,486,487	\$ 1,259,660	\$ 1,734,394	\$ 2,129,508	\$ 1,378,793	\$ 1,107,147	\$ 914,968	\$ 28,954,041	84%	\$ 27,626,527	\$ 1,327,514	\$ 1,458,787	
	4%	10%	24%	11%	25%	4%	5%	4%	5%	6%	4%	3%	3%	88%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	YTD				
ADMINISTRATION																		
Salaries	19,013	18,949	22,624	18,949	18,949	22,624	28,424	20,703	18,949	20,703	20,703	20,703	31,055	168,482	64%	175,976	7,495	7,495
Overtime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Longevity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Sick Pay Bonus	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Medical Exp. Reimbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Social Security Taxes	1,399	1,411	1,680	1,395	1,396	1,675	2,121	1,269	1,410	1,269	1,269	1,269	1,904	12,487	69%	10,790	(1,697)	(1,697)
Workers' Compensation	-	-	1,195	-	576	-	-	517	-	-	-	-	(38)	1,771	102%	2,119	348	348
Pension Benefits	-	-	-	-	-	-	-	-	-	22,619	-	-	-	-	0%	-	-	-
Health Benefits	2,942	2,942	2,943	2,943	2,942	2,942	2,950	2,887	2,941	2,887	2,887	2,887	2,887	23,546	67%	23,105	(441)	(441)
Life & Disability Insurance	194	194	190	36	344	190	190	192	190	192	192	192	192	1,528	67%	1,535	7	7
Office Supplies	-	1,466	-	-	377	767	-	-	-	259	-	-	1,857	2,610	55%	3,992	1,383	1,383
Postage	1,905	579	-	1,905	16	-	1,919	-	36	-	51	3,184	1	6,361	66%	7,064	703	703
Advertising & Printing	1,531	2,389	1,074	874	3,255	1,546	3,995	620	-	1,185	1,051	1,304	2,019	14,663	73%	9,441	(5,223)	(5,223)
Professional Development	-	-	172	-	-	-	-	42	-	42	42	42	42	172	51%	333	162	162
Dues & Subscriptions	1,400	-	-	-	-	-	-	375	-	375	375	375	375	1,400	48%	3,000	1,600	1,600
Contractual Services	5,479	-	175	617	1,270	27	6,230	-	21	4,538	3,034	4,040	583	13,820	53%	44,682	30,862	23,985
Legal Services - General (solicitor)	15,181	12,136	14,627	13,032	-	30,589	-	11,256	35,838	10,903	19,460	-	36,906	121,402	64%	100,730	(20,672)	(20,672)
Legal Services - Special (Labor + Other)	-	2,376	24,649	5,434	18,718	25,041	-	8,333	52,339	8,333	8,333	8,333	8,333	128,555	79%	66,667	(61,889)	(61,889)
Miscellaneous	690	316	350	645	510	359	807	8	874	480	41	614	81	4,552	79%	583	(3,969)	(3,969)
Minor Office Equipment	-	-	-	-	-	-	-	42	-	42	42	42	42	-	0%	333	333	333
TOTAL ADMINISTRATION	\$ 49,734	\$ 42,758	\$ 69,679	\$ 45,830	\$ 48,353	\$ 85,759	\$ 46,637	\$ 46,245	\$ 112,600	\$ 73,829	\$ 57,482	\$ 42,985	\$ 86,240	\$ 501,349	66%	\$ 450,350	\$ (50,999)	\$ (57,876)
% Δ	7%	6%	10%	7%	7%	12%	7%	7%	16%	10%	8%	6%	12%	71%				
FINANCE																		
Salaries	38,322	39,037	39,512	40,456	40,147	40,357	60,617	39,599	40,362	39,599	39,599	39,599	59,999	338,809	66%	336,592	(2,217)	(2,217)
Longevity	-	-	-	4,304	-	-	-	-	-	-	-	-	4,722	4,304	48%	4,285	(19)	(19)
Sick Pay Bonus	746	-	-	-	-	-	-	-	-	-	-	-	-	746	100%	617	(129)	(129)
Medical Exp. Reimbursements	166	-	-	-	-	-	-	-	-	-	-	-	-	166	100%	166	-	-
Social Security Taxes	2,894	2,907	2,931	3,303	2,958	2,987	4,523	2,932	3,004	2,932	2,932	2,932	3,998	25,508	67%	24,923	(585)	(185)
Workers' Compensation	-	-	2,217	-	1,069	-	-	1,100	-	-	-	-	1,100	3,286	75%	4,205	919	(352)
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Pension Allocation	-	-	-	-	-	-	-	-	-	99,303	-	-	-	-	0%	-	-	-
Medical Insurance Premiums	11,778	11,780	11,782	11,782	11,780	11,780	11,813	11,780	11,777	11,780	11,780	11,780	11,780	94,270	67%	92,868	(1,402)	(2,807)
Group, Life & Disability Insurance	404	404	407	80	734	407	407	361	407	361	361	361	361	3,250	69%	2,851	(399)	(399)
Office Supplies	354	1,773	92	241	-	243	361	116	114	396	-	216	900	3,178	68%	3,518	340	750
Postage	-	1,339	-	-	653	-	563	64	862	-	926	-	741	3,417	67%	3,133	(284)	(284)
Credit Card Fees	-	-	5	7	-	49	1,076	-	55	-	-	-	-	1,191	100%	50	(1,141)	(1,141)
Bond Premium	-	-	-	-	-	-	-	-	-	2,120	-	-	-	-	0%	-	-	-
Professional Development	-	-	-	-	-	-	299	191	-	-	-	-	-	299	100%	1,000	701	701
Dues & Subscriptions	-	-	-	415	250	325	245	-	-	-	-	1,040	-	1,235	54%	589	(646)	(75)
Contractual Services	9,775	8,644	8,222	2,733	2,742	33,822	3,082	3,000	3,070	-	-	-	6,000	72,091	92%	64,415	(7,676)	2,689
Professional Services	3,000	720	10,000	20,000	4,173	-	-	2,000	1,150	-	-	-	-	39,043	100%	36,996	(2,046)	958
Act 511 - Legal Services	-	2,217	1,447	4,600	1,458	5,157	3,649	3,000	-	3,000	3,000	3,000	3,000	18,527	61%	28,619	10,092	24,473
Act 511 - Audit Services	4,032	-	11,296	11,664	-	17,056	12,208	10,000	6,496	5,127	8,173	6,375	6,256	62,752	71%	53,302	(9,450)	(13,683)
Act 511 - Discovery Service Contract	-	-	-	1,380	-	-	-	-	-	-	-	-	-	1,380	100%	-	(1,380)	(1,380)
Minor Office Equipment	-	410	-	-	-	-	-	-	-	-	-	-	-	410	100%	-	(410)	1,090
TOTAL FINANCE	\$ 71,471	\$ 69,230	\$ 87,911	\$ 100,965	\$ 65,962	\$ 112,183	\$ 98,844	\$ 74,143	\$ 67,295	\$ 164,618	\$ 66,771	\$ 65,303	\$ 98,257	\$ 673,861	63%	\$ 658,130	\$ (15,731)	\$ 7,989
% Δ	7%	6%	8%	9%	6%	10%	9%	7%	6%	15%	6%	6%	9%	63%				

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of	Year-to-Date	Year to Date	Full Year	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	YTD	Budget	Budget	Variance	Variance	
COMMUNITY DEVELOPMENT																			
Salaries	34,487	32,209	32,689	34,689	32,248	32,725	51,028	34,023	32,286	34,023	34,023	34,023	51,034	282,361	65%	289,195	6,833	✔	6,833
Part-Time Wages	4,686	4,452	5,099	6,247	5,903	4,960	8,611	4,744	5,728	4,744	4,744	4,744	7,116	45,687	68%	40,321	(5,365)	✘	(5,365)
Overtime	2,176	3,121	2,509	1,224	3,384	3,164	4,500	1,072	2,341	1,095	977	1,226	1,597	22,420	82%	15,104	(7,316)	✘	(7,316)
Longevity	-	-	-	7,150	-	-	-	-	-	-	-	-	7,615	7,150	48%	7,135	(15)	✘	(15)
Sick Pay Bonus	420	-	-	-	-	-	-	-	-	-	-	-	-	420	100%	490	70	✔	70
Medical Exp. Reimbursements	300	-	-	-	-	-	-	-	-	-	-	-	-	300	100%	400	100	✔	100
Social Security Taxes	3,098	2,963	2,991	3,644	3,060	3,024	4,784	2,850	3,004	2,850	2,850	2,850	4,276	26,567	67%	24,228	(2,338)	✘	(2,338)
Workers' Compensation	-	-	8,634	-	4,163	-	-	4,177	-	-	-	-	(305)	12,797	102%	17,121	4,324	✔	4,324
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	✔	-
Pension Allocation	-	-	-	-	-	-	-	-	-	101,323	-	-	-	-	0%	-	-	✔	-
Medical Insurance Premiums	8,734	8,735	8,737	8,737	8,735	8,735	8,752	5,689	8,733	5,689	5,689	5,689	5,689	69,896	75%	45,528	(24,369)	✘	(24,369)
Group, Life & Disability Insurance	329	308	448	65	584	327	327	457	327	457	1,555	457	603	2,714	47%	3,781	1,067	✔	1,067
Communications	302	303	266	325	303	303	303	263	303	263	438	263	263	2,408	66%	2,022	(386)	✘	(386)
Uniforms	-	-	-	-	-	-	-	-	-	-	-	3,000	-	-	0%	-	-	✔	-
Boot Allowance	-	-	-	-	-	-	-	38	-	38	38	38	38	-	0%	300	300	✔	300
Office Supplies	324	303	225	395	865	347	355	833	203	182	899	-	235	3,017	70%	3,685	667	✔	667
Postage	-	681	-	-	1,031	-	889	-	933	-	1,035	-	753	3,533	66%	3,412	(122)	✘	(122)
Operating Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	871	100%	-	(871)	✘	(871)
Credit Card Fees	136	92	48	174	80	95	308	77	144	138	70	105	52	1,076	75%	1,084	8	✔	8
Advertising & Printing	252	1,114	-	154	1,778	605	-	-	397	675	1,055	444	410	4,301	62%	2,917	(1,384)	✘	(1,384)
Professional Development	-	819	175	125	420	-	-	-	370	-	-	-	2,839	1,909	40%	2,161	252	✔	252
Dues & Subscriptions	163	-	-	-	-	194	-	-	-	385	-	-	4,102	357	7%	1,513	1,156	✔	1,156
Contractual Services: Prop Maint.	-	-	-	-	-	-	2,361	674	2,530	166	268	-	1,326	4,891	74%	739	(4,152)	✘	(4,152)
Contractual Services	12,422	16,591	10,551	7,209	20,842	12,033	19,669	24,686	11,508	20,557	22,257	9,486	36,892	110,825	55%	145,106	34,280	✔	34,280
Legal Services - Zoning Hearing Board	-	-	2,500	-	-	2,900	-	3,396	-	3,396	-	-	3,396	5,400	44%	8,959	3,559	✔	3,559
Fire Marshal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	✔	-
UCC Act 45 Transfer	-	-	-	-	-	-	-	750	-	750	750	750	750	-	0%	6,000	6,000	✔	6,000
Minor Office Equipment	-	152	125	-	-	-	-	-	-	-	-	-	526	277	34%	74	(202)	✘	(202)
Gas, Oil & Lubricants	-	260	244	44	223	89	209	591	97	48	199	253	390	1,166	57%	1,909	743	✔	743
Tires, Batteries & Accessories	-	-	-	353	-	-	-	67	-	67	67	67	67	353	57%	533	180	✔	180
Repair Parts	-	-	-	132	-	-	84	106	-	55	-	255	-	216	41%	290	74	✔	74
Contracted Maint. & Repair	-	-	-	-	-	175	-	-	-	-	-	-	-	175	100%	-	(175)	✘	(175)
TOTAL COMMUNITY DEVELOPMEN	\$ 67,828	\$ 72,103	\$ 75,241	\$ 70,669	\$ 83,616	\$ 69,676	\$ 103,052	\$ 84,492	\$ 68,904	\$ 176,900	\$ 76,912	\$ 63,650	\$ 129,663	\$ 611,088	58%	\$ 624,007	\$ 12,919	\$ 12,919	
Δ	6%	7%	7%	7%	8%	7%	10%	8%	6%	17%	7%	6%	12%	58%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of	Year-to-Date	Year to Date	Full Year	
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	YTD	Budget	Budget	Variance	Variance	
PUBLIC WORKS DEPARTMENT																			
Salaries	64,879	79,937	85,350	56,564	56,990	57,483	96,537	64,787	56,831	64,787	64,787	64,787	97,181	554,569	66%	550,693	(3,876)	(3,876)	
Overtime	30,662	78,510	93,033	10,773	3,644	8,828	8,433	1,737	3,607	3,250	5,380	2,417	28,173	237,490	86%	107,280	(130,211)	(130,211)	
Longevity	-	-	-	31,665	-	-	-	-	-	-	-	-	-	32,611	49%	31,649	(16)	(16)	
Sick Pay Bonus	868	-	-	-	-	-	-	-	-	-	-	-	-	868	100%	1,145	277	277	
Medical Exp. Reimbursements	1,210	-	-	-	-	-	-	-	-	-	-	-	-	1,210	100%	1,230	20	20	
Social Security Taxes	7,173	11,801	13,261	7,351	4,467	4,909	7,851	6,205	4,498	6,205	6,205	6,205	9,307	61,312	69%	52,741	(8,570)	(8,570)	
Workers' Compensation	-	-	26,634	-	12,840	-	-	13,995	-	-	-	-	-	(1,023)	39,474	103%	57,361	17,887	17,887
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Pension Allocation	-	-	-	-	-	-	-	-	-	243,678	-	-	-	-	-	0%	-	-	-
Medical Insurance Premiums	28,181	28,185	28,190	28,190	28,186	28,185	28,264	28,358	28,178	28,358	25,663	25,663	25,663	225,559	68%	226,941	1,382	1,382	
Group, Life & Disability Insurance	736	1,479	1,472	95	1,238	2,046	1,075	1,377	904	665	4,498	660	9,045	57%	9,012	(33)	(33)		
Communications	277	375	708	617	367	448	276	248	364	197	317	178	320	3,431	77%	2,387	(1,044)	(1,044)	
Highway: Uniforms	-	-	-	-	949	-	-	-	-	-	-	-	-	949	100%	3,949	3,000	3,000	
Boot Allowance	-	-	-	-	-	-	-	-	-	-	-	1,815	-	-	0%	-	-	-	
Highway: Office Supplies	-	-	-	-	310	-	-	-	-	-	-	-	-	310	100%	632	322	322	
Highway: Postage	-	253	-	-	25	-	22	-	108	-	-	-	-	408	100%	400	(8)	(8)	
Highway: Operating Supplies	349	261	2,569	1,715	1,750	1,111	2,245	963	143	1,009	3,318	2,344	1,913	10,144	54%	13,909	3,765	3,765	
Highway: Credit Card Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Highway: Rentals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Highway: Professional Development	-	-	-	-	-	-	-	1,740	-	-	-	-	-	-	n/a	1,740	1,740	1,740	
Highway: Dues & Subscriptions	-	-	-	146	-	-	-	-	79	-	-	-	-	225	100%	424	199	199	
Highway: Contractual Services	(860)	760	-	594	69	7,364	663	19	147	1,446	102	(588)	498	8,736	86%	1,543	(7,194)	(7,194)	
Highway: Contractual Svcs: Storm Sewer	-	-	-	-	-	-	-	-	5,724	-	-	-	-	5,724	100%	-	(5,724)	(5,724)	
Highway: Minor Office Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	898	898	898	
Highway: Maint. & Repairs: Mach. & Equip	2,686	-	2,281	-	3,367	3,578	-	1,152	4,868	-	-	560	14,419	16,780	53%	2,721	(14,059)	(14,059)	
Highway: Maint. & Repairs: Comm. Equip	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	3,000	3,000	3,000	
Highway: Gas, Oil & Lubricants	-	4,092	7,642	4,897	4,645	2,435	4,283	5,090	1,844	1,548	3,302	3,269	8,845	29,838	64%	54,036	24,198	24,198	
Highway: Tires, Batteries & Accessories	1,160	484	-	2,378	1,051	-	-	-	349	7,042	5,392	9,241	5,422	5,422	20%	2,325	(3,097)	(3,097)	
Highway: Repair Parts	527	1,519	9,465	2,209	6,355	10,299	(5,062)	2,378	4,987	475	3,811	1,875	3,326	30,298	76%	25,723	(4,575)	(4,575)	
Highway: Contracted Maint. & Repairs	-	1,381	3,950	5,498	2,460	35	3	1,907	-	1,180	1,177	22	447	13,327	83%	5,423	(7,904)	(7,904)	
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Street Cleaning: Contractual Services	-	-	-	-	-	-	-	583	-	583	583	583	583	-	0%	4,667	4,667	4,667	
Snow & Ice: Operating Supplies	-	109,770	324,591	(81,776)	-	(221,065)	-	-	-	-	-	26,770	313	131,520	83%	104,437	(27,083)	(27,083)	
Snow & Ice: Contractual Services	-	-	6,530	11,869	-	641	-	-	-	-	-	-	-	19,040	100%	5,000	(14,040)	(14,040)	
Snow & Ice: Maint. & Repair	-	3,430	8,135	(6,000)	-	-	-	-	-	359	-	-	965	5,565	81%	3,177	(2,389)	(2,389)	
Traffic Signal: Lighting	1,383	1,189	1,063	1,147	978	979	969	1,136	969	1,213	1,213	1,213	1,278	8,677	64%	9,583	906	906	
Traffic Signal: Operating Supplies	-	2,931	1,368	(7)	1,450	1,157	1,818	714	3,187	-	1,911	3,794	781	11,904	65%	3,514	(8,390)	(8,390)	
Traffic Signal: Maint. & Repair	(800)	4,104	2,765	7,255	423	1,677	3,262	2,665	2,166	10,773	9,143	(7,436)	9,557	20,852	49%	38,906	18,054	18,054	
Street Lighting	15,775	15,774	14,742	15,322	16,805	15,360	15,278	14,385	15,278	14,957	14,957	14,957	15,399	124,334	67%	109,731	(14,604)	(14,604)	
Street Lighting: Maint. & Repairs	-	771	2,248	11,377	6,296	8,663	1,602	5,141	12,784	3,846	25,732	2,086	20,729	43,740	45%	30,108	(13,632)	(13,632)	
Curb & Sidewalks: Operating Supplies	-	-	-	39	979	520	-	1,341	-	391	113	-	-	1,538	75%	3,496	1,958	1,958	
Drainage: Operating Supplies	-	-	-	110	161	2,541	-	109	-	784	-	331	738	2,812	60%	1,847	(966)	(966)	
Road Maintenance: Operating Supplies	-	117	480	3,225	930	1,409	1,660	1,391	2,324	570	2,364	1,805	-	10,146	68%	5,262	(4,884)	(4,884)	
Road Maintenance: Rentals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-	
Road Maintenance: Contractual Services	-	-	-	-	-	-	-	408	-	408	408	408	408	-	0%	3,267	3,267	3,267	
Resurfacing & Microsurfacing	-	-	-	-	-	-	-	-	36,720	-	-	-	-	36,720	n/a	-	-	-	
TOTAL PUBLIC WORKS	\$ 154,205	\$ 347,124	\$ 636,478	\$ 115,253	\$ (64,330)	\$ 159,668	\$ 169,179	\$ 157,833	\$ 186,056	\$ 385,541	\$ 183,169	\$ 159,109	\$ 282,765	\$ 1,703,633	64%	\$ 1,480,154	\$ (186,759)	\$ (186,759)	
% Δ	6%	14%	26%	5%	-3%	6%	7%	6%	7%	15%	7%	6%	11%	71%					

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July	August		September	October	November	December	2015	% of Budget	Year-to-Date Budget	Year to Date Variance	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	YTD				
DEBT SERVICE																		
Service Charges	-	-	-	-	-	377	-	3,653	1,050	-	-	629	1,493	1,427	40%	3,878	2,451	2,451
DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 377	\$ -	\$ 3,653	\$ 1,050	\$ -	\$ -	\$ 629	\$ 1,493	\$ 1,427	40%	\$ 3,878	\$ 2,451	\$ 2,451
S Δ	0%	0%	0%	0%	0%	6%	0%	61%	18%	0%	0%	10%	25%	24%				
% Δ																		
TRANSFER TO OTHER FUNDS																		
Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Capital Improvement	-	-	-	-	-	-	-	-	-	-	-	-	325,000	-	0%	325,000	325,000	-
Capital Improvement (Prog. Funding)	-	-	-	-	-	-	-	-	-	-	-	-	687,125	-	0%	687,125	687,125	-
Capital Improvement (Excess FB)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Police Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
OPEB Liability	-	-	-	-	-	-	-	-	-	-	-	-	459,209	-	0%	459,209	459,209	-
Storm Water Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Civilian Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Grant Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Willows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-	-	-
Shade Tree Fund	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	0%	-	-	-
Debt Service	-	-	-	430,000	-	1,315,000	290,000	-	-	819,909	-	-	82,417	2,035,000	69%	1,449,326	(585,674)	0
TRANSFER TO OTHER FUNDS	\$ -	\$ -	\$ -	\$ 430,000	\$ -	\$ 1,315,000	\$ 290,000	\$ -	\$ -	\$ 819,909	\$ -	\$ -	\$ 1,578,751	\$ 2,035,000	46%	\$ 2,920,660	\$ 885,660	\$ 0
S Δ	0%	0%	0%	10%	0%	30%	7%	0%	0%	0%	18%	0%	36%	46%				
% Δ																		
GRAND TOTAL GENERAL FUND	\$ 1,793,606	\$ 1,861,195	\$ 2,372,723	\$ 2,374,965	\$ 1,646,263	\$ 3,011,791	\$ 2,500,326	\$ 1,832,517	\$ 1,732,795	\$ 6,050,255	\$ 2,970,582	\$ 1,776,947	\$ 4,178,515	\$ 17,293,663	54%	\$ 18,139,825	\$ 882,881	\$ 105,828
S Δ	6%	6%	7%	7%	5%	9%	8%	6%	5%	19%	9%	5%	13%	54%				
% Δ																		
FUND BALANCE																		
Beginning Fund Balance, January 1	\$ 8,075,543	\$ 7,586,814	\$ 9,190,418	\$ 14,784,537	\$ 15,943,771	\$ 22,480,605	\$ 20,748,161	\$ 18,135,103	\$ 19,734,322	\$ 17,562,246	\$ 13,641,499	\$ 12,049,710	\$ 11,379,911	\$ 8,075,543				
Revenues	1,304,876	3,464,798	7,966,842	3,534,198	8,183,097	1,279,347	1,486,487	1,259,660	1,734,394	2,129,508	1,378,793	1,107,147	914,968	28,954,041				
Expenditures	1,793,606	1,861,195	2,372,723	2,374,965	1,646,263	3,011,791	2,500,326	1,832,517	1,732,795	6,050,255	2,970,582	1,776,947	4,178,515	17,293,663				
Accrual Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
ENDING FUND BALANCE	\$ 7,586,814	\$ 9,190,418	\$ 14,784,537	\$ 15,943,771	\$ 22,480,605	\$ 20,748,161	\$ 19,734,322	\$ 17,562,246	\$ 19,735,921	\$ 13,641,499	\$ 12,049,710	\$ 11,379,911	\$ 8,116,363	\$ 19,735,921				
Increase / (Decrease) In Fund Balance	\$ (488,730)	\$ 1,603,604	\$ 5,594,120	\$ 1,159,233	\$ 6,536,835	\$ (1,732,444)	\$ (1,013,840)	\$ (572,857)	\$ 1,599	\$ (3,920,747)	\$ (1,591,789)	\$ (669,800)	\$ (3,263,547)	\$ 11,660,377				
Increase / (Decrease) In Fund Balance (net of Transfers)	\$ (488,730)	\$ 1,603,604	\$ 5,594,120	\$ 1,589,233	\$ 6,536,835	\$ (417,444)	\$ (723,840)	\$ (572,857)	\$ 1,599	\$ (3,920,747)	\$ (771,880)	\$ (669,800)	\$ (1,684,797)	\$ 13,695,377				

