

FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of July 31, 2015



Prepared by: William M. White
Finance Director

July 2015 Finance Update

Radnor Township, PA

7/31/2015

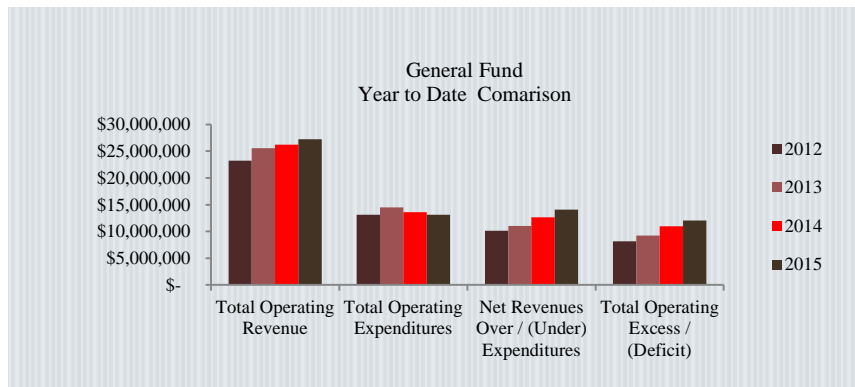
Revenue Update

Business Taxes Improve; Bolster Bottom Line Forecast

Township revenues are made up of three broad categories: Real Estate Taxes (36%), Business Taxes (41%) and other revenues (23%). Other revenues are comprised of permits, fines, departmental income and miscellaneous income.

Real Estate and Business Taxes are collected prior to May 15th, so at

business taxes showed little growth. However, due to the Township's ongoing follow up and collection efforts, revenues in July exceeded expectations. Those results, coupled with the large increases in the reality transfer taxes have allowed us to increase the year-end forecast. The year-end bottom line for the



this point in the year; most of the annual revenues are collected; giving us a good idea on where we will end the year. Real Estate Taxes are the most predictable and have performed as expected. We reported at the end of Q2 that

General Fund was forecasted at \$1.1 million, but is now showing \$1.6 million. The qualifier is that there are still several months of collections left before these results are realized.

Expenditure Update

Expenditures on Track; Papal Visit Looming

Township expenses fall within eight broad categories: General Government, Protection of Persons

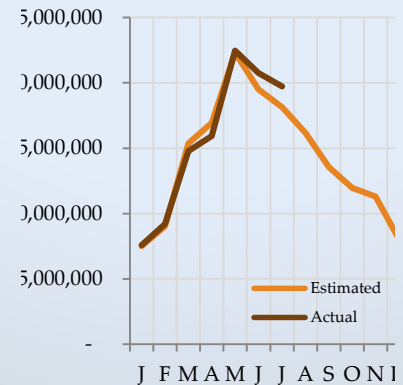
& Property, Public Works, Parks & Recreation, Library, Community Organizations, Non-

General Fund Cash Flow at a Glance



The Township receives most of its annual revenues prior to the end of May each year due to the Real Estate and Business Tax filing / payment deadlines. The chart below tracks how the actual cash flow for the general fund is performing against expectations. Through June, results are slightly ahead of expectations.

Fund Balance Chart



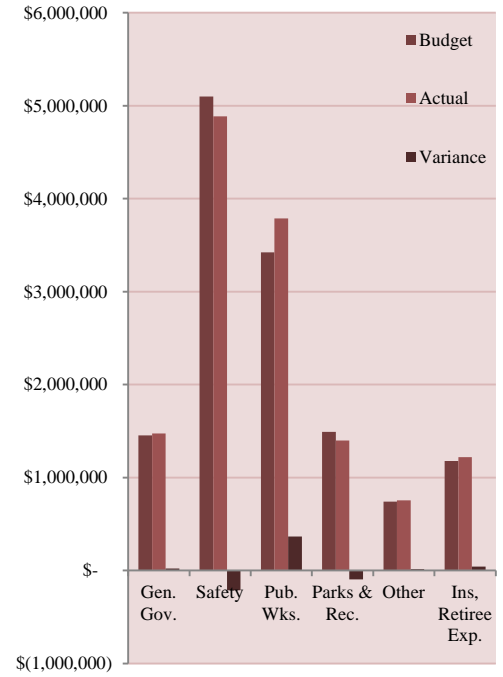
Departmental and Other Financing Uses. General Government is now performing at budgeted levels since as timing differences have been worked out. Security of Persons and Property are performing well below budget as a result of not yet hiring all of the budgeted police positions as well as not needing all of the contracted inspection expenses in Community Development due to the delayed approval of the Villanova Dorm / Parking project. Parks & Recreation are below budget as well due mostly to the fact that during the winter months, most of the park maintenance payroll was charged to highways for snow removal. Library is performing as expected while community organizations are over budget as a result of the payment to Main Line School Night for painting expenses at the

Creutzburg Center. Non-Departmental and other financing uses are performing as expected for the most part.

As we try to forecast to year-end, base line operational expenditures are right on track and should meet expectations. Potential variations could result from the Papal visit which will put Radnor on "Emergency Operations" as we plan to deal with a 10,000 + population swell the weekend of September 25-27. Further, we always keep an eye on the weather, as we know that a hurricane or early winter storm could through off forecasts as well.

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**General Fund
Expense Budget v Actual**



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, July 31, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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REVENUES

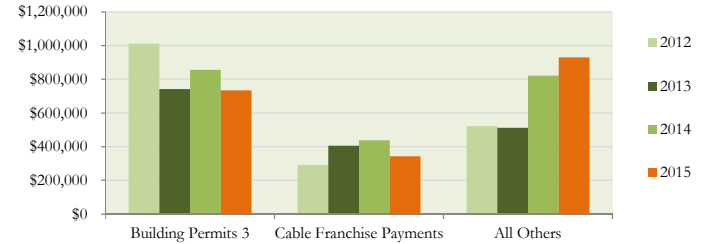
Taxes						
Real Estate Tax	\$ 11,309,815	\$ 11,311,739	\$ 11,383,684	\$ 11,395,256	11,572	0.1%
Real Estate Transfer Tax	937,549	1,241,975	1,005,609	1,602,220	596,612	59.3%
Mercantile Tax ¹	81,388	667,407	1,302,599	1,229,024	(73,575)	-5.6%
Local Services Tax	623,580	541,737	523,164	545,200	22,036	4.2%
Amusement Tax	13,964	12,067	9,631	8,587	(1,044)	-10.8%
Business Privilege Tax	6,248,510	7,268,304	7,771,039	7,925,111	154,072	2.0%
Mercantile Tax - Audit	40,216	-	-	-	-	n/a
Business Privilege Tax Audit	266,858	996,224	234,623	473,232	238,609	101.7%
Total Taxes	\$ 19,521,880	\$ 22,039,452	\$ 22,230,348	\$ 23,178,629	948,281	4.3%



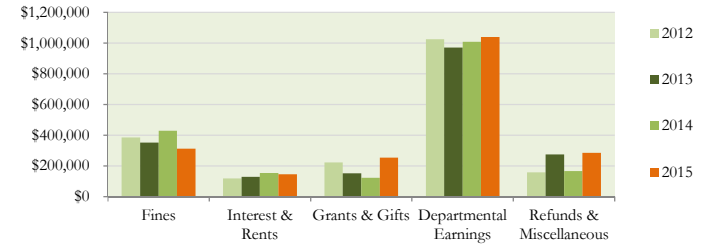
² The Mercantile Tax laws were amended in 2012 to move the file/payment date from August 15th to May 15th: As a result, comparisons with 2012 prior to August will be skewed, and comparisons with 2013 will be off for the entire year as 2013 only represented six months' worth of activity.

Permits & Licenses						
Building Permits ³	1,012,500	741,117	856,003	734,411	(121,592)	-14.2%
Cable Franchise Payments	292,256	405,504	436,918	342,034	(94,884)	-21.7%
All Others	522,120	511,031	822,253	929,718	107,465	13.1%
Total Permits & Licenses	\$ 1,826,876	\$ 1,657,652	\$ 2,115,174	\$ 2,006,164	(109,010)	-5.2%

³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes



Other Sources						
Fines	384,339	351,303	429,483	312,045	(117,438)	-27.3%
Interest & Rents	118,610	127,838	154,208	145,125	(9,084)	-5.9%
Grants & Gifts	222,128	152,136	122,514	252,697	130,183	106.3%
Departmental Earnings	1,024,378	970,632	1,007,594	1,039,782	32,188	3.2%
Refunds & Miscellaneous	157,443	273,588	166,302	285,205	118,903	71.5%
Total Other Sources	\$ 1,906,898	\$ 1,875,497	\$ 1,880,101	\$ 2,034,854	154,753	7.6%
TOTAL REVENUES	\$ 23,255,654	\$ 25,572,601	\$ 26,225,623	\$ 27,219,646	994,024	3.8%



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, July 31, 2015



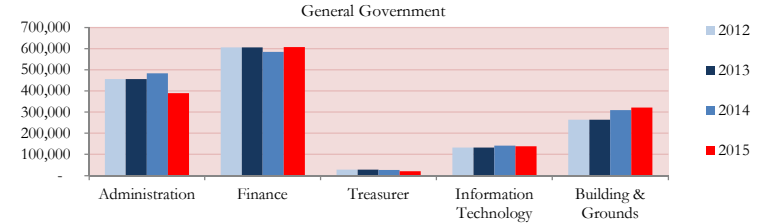
Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
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EXPENDITURES

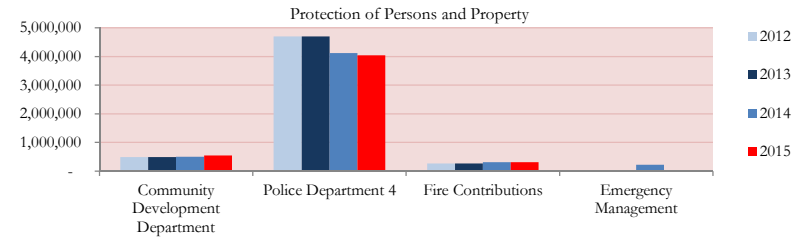
General Government

Administration	359,933	455,494	483,575	388,750	(94,825)	-19.6%
Finance	538,731	605,253	584,132	606,566	22,434	3.8%
Treasurer	28,761	28,166	25,699	20,780	(4,919)	-19.1%
Information Technology	129,167	131,624	141,558	138,775	(2,784)	-2.0%
Building & Grounds	279,379	263,284	309,438	320,583	11,144	3.6%
Total General Government	\$ 1,335,971	\$ 1,483,821	\$ 1,544,402	\$ 1,475,453	(68,949)	-4.5%



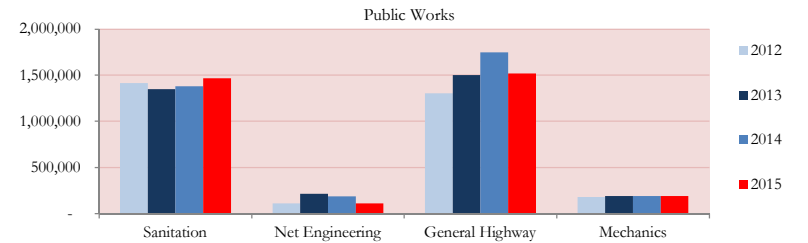
Protection of Persons & Property

Community Development Department	370,372	484,286	502,760	542,184	39,424	7.8%
Police Department *	4,794,693	4,700,907	4,118,757	4,037,705	(81,052)	-2.0%
Fire Contributions	408,558	265,558	312,274	305,903	(6,371)	-2.0%
Emergency Management	119	4,100	218,814	709	(218,104)	-99.7%
Total Protection of Persons & Property	\$ 5,573,741	\$ 5,454,850	\$ 5,152,604	\$ 4,886,502	(266,103)	-5.2%



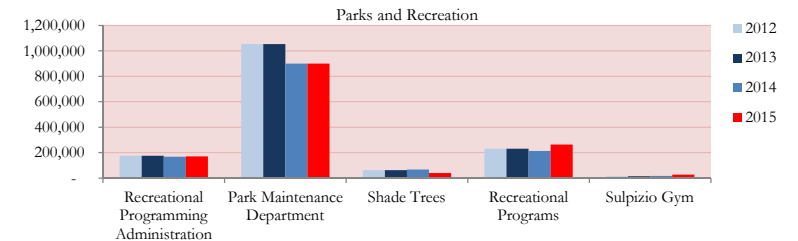
Public Works

Sanitation	1,414,919	1,349,767	1,381,079	1,468,125	87,046	6.3%
Engineering	244,879	283,473	549,767	615,920		
Less: Escrow Reimbursements	(134,335)	(70,219)	(364,277)	(505,755)		
Net Engineering	110,544	213,254	185,489	110,165	(75,324)	-40.6%
General Highway	1,302,639	1,500,714	1,746,211	1,517,577	(228,635)	-13.1%
Mechanics	179,717	189,335	190,103	187,986	(2,117)	-1.1%
Total Public Works	\$ 3,118,363	\$ 3,466,325	\$ 3,688,371	\$ 3,394,017	(219,030)	-5.9%



Parks & Recreation

Recreational Programming Administration	163,040	175,151	168,248	169,405	1,157	0.7%
Park Maintenance Department	854,727	1,053,762	900,308	899,570	(738)	-0.1%
Shade Trees	37,100	61,087	67,530	38,825	(28,705)	-42.5%
Recreational Programs	134,304	231,412	214,348	262,723	48,375	22.6%
Sulpizio Gym	22,343	13,630	18,266	27,513	9,247	50.6%
Total Parks & Recreation	\$ 1,211,514	\$ 1,535,041	\$ 1,368,701	\$ 1,398,037	29,336	2.1%

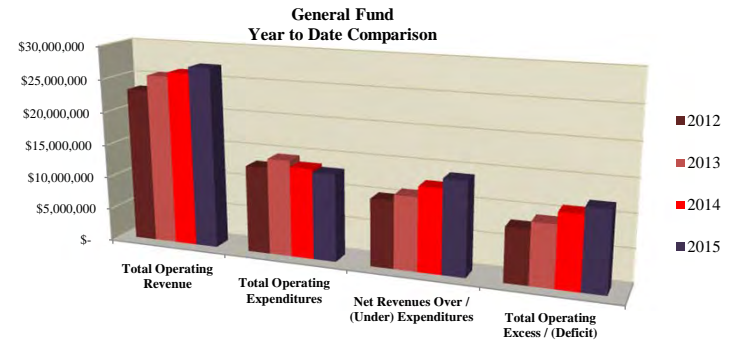
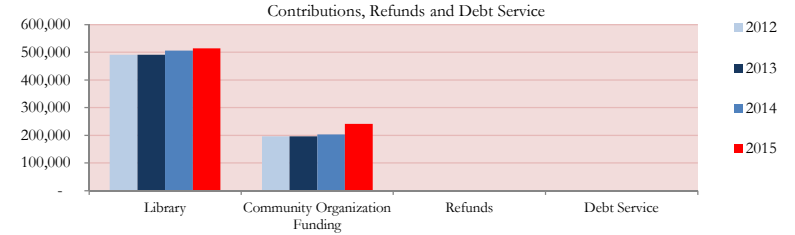


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, July 31, 2015



Year to Date Actual (Cash Basis)

	2012	2013	2014	2015	\$Δ	%Δ
Contributions, Refunds & Misc.						
Library	476,551	490,831	506,086	514,436	8,350	1.6%
Community Organization Funding	201,330	195,779	202,716	241,492	38,776	19.1%
Refunds	-	-	-	-	-	n/a
Debt Service	25	1,170	143	377	234	163.6%
Total Contributions, Refunds & Misc.	\$ 677,905	\$ 687,780	\$ 708,945	\$ 756,305	47,360	6.7%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	46,037	19,141	38,822	8,331	(30,491)	-78.5%
Employee Benefits & Insurances	1,166,273	1,877,011	1,104,395	1,211,633	107,238	9.7%
Total Insurance & Employee Benefits	\$ 1,212,310	\$ 1,896,152	\$ 1,143,216	\$ 1,219,964	76,747	6.7%
TOTAL OPERATING EXPENDITURES	\$ 13,129,804	\$ 14,523,968	\$ 13,606,240	\$ 13,130,278	(475,962)	-3.5%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 10,125,850	\$ 11,048,633	\$ 12,619,383	\$ 14,089,368	1,469,985	11.6%
Transfers In from Other Funds	-	-	-	-	-	n/a
Transfers Out to Other Funds	(1,993,046)	(1,800,000)	(1,633,000)	(2,035,000)	(402,000)	n/a
TOTAL SURPLUS / (DEFICIT)	\$ 8,132,804	\$ 9,248,633	\$ 10,986,383	\$ 12,054,368	1,067,985	9.7%



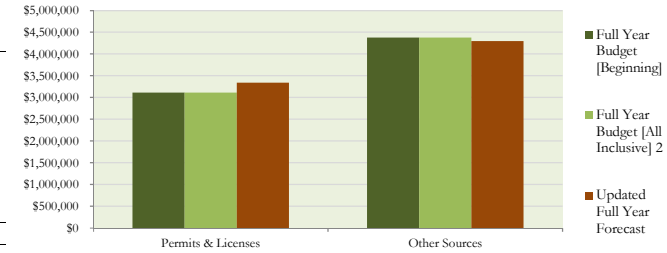
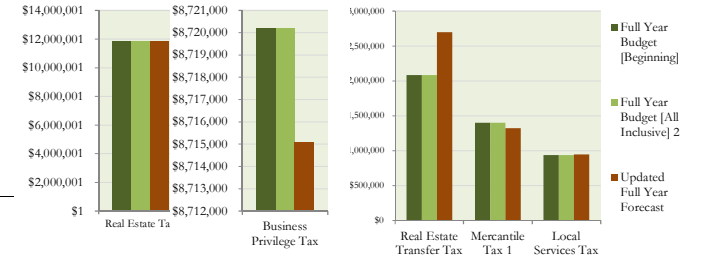


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, July 31, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	

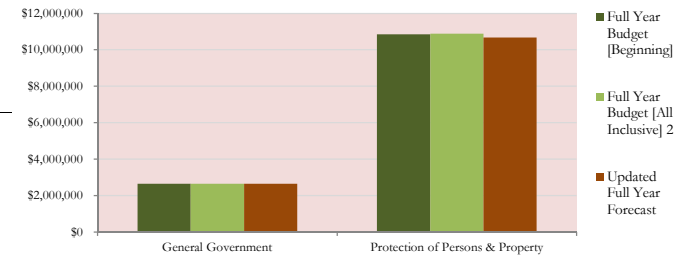
REVENUES

Taxes						
Real Estate Tax	\$ 11,850,300	n/a	\$ 11,850,300	0%	11,827,252	100%
Real Estate Transfer Tax	2,080,350	n/a	2,080,350	0%	2,696,150	130%
Mercantile Tax	1,400,527	n/a	1,400,527	0%	1,322,021	94%
Local Services Tax	936,500	n/a	936,500	0%	943,226	101%
Amusement Tax	37,000	n/a	37,000	0%	36,174	98%
Business Privilege Tax	8,720,188	n/a	8,720,188	0%	8,715,056	100%
Mercantile Tax - Audit	50,000	n/a	50,000	0%	42,200	84%
Business Privilege Tax Audit	455,000	n/a	455,000	0%	712,387	157%
Total Taxes	\$ 25,529,865	\$ n/a	\$ 25,529,865	0%	\$ 26,294,466	103%
Permits & Licenses						
Building Permits	1,359,000	n/a	1,359,000	0%	1,277,918	94%
Cable Franchise Payments	745,900	n/a	745,900	0%	748,434	100%
All Others	1,010,700	n/a	1,010,700	0%	1,312,749	130%
Total Permits & Licenses	\$ 3,115,600	\$ n/a	\$ 3,115,600	0%	\$ 3,339,101	107%
Other Sources						
Fines	844,739	n/a	844,739	0%	673,889	80%
Interest & Rents	235,000	n/a	235,000	0%	231,485	99%
Grants & Gifts	1,358,323	n/a	1,358,323	0%	1,330,625	98%
Departmental Earnings	1,656,143	n/a	1,656,143	0%	1,673,080	101%
Refunds & Miscellaneous	286,000	n/a	286,000	0%	385,843	135%
Total Other Sources	\$ 4,380,205	\$ n/a	\$ 4,380,205	0%	\$ 4,294,920	98%
TOTAL REVENUES	\$ 33,025,670	\$ n/a	\$ 33,025,670	0%	\$ 33,928,487	103%



EXPENDITURES

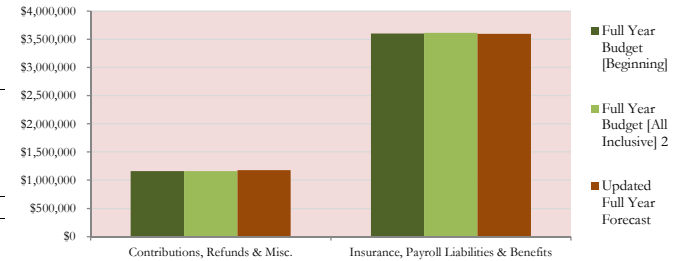
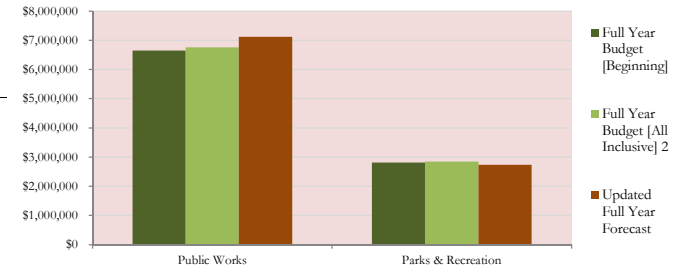
General Government						
Administration	703,207	802	704,009	0%	688,653	98%
Finance	1,075,225	1,574	1,076,799	0%	1,075,658	100%
Treasurer	41,371	28	41,399	0%	36,847	89%
Information Technology	299,724	93	299,817	0%	303,938	101%
Building & Grounds	523,146	728	523,874	0%	537,227	103%
Total General Government	\$ 2,642,673	\$ 3,225	\$ 2,645,898	0%	\$ 2,642,324	100%
Protection of Persons & Property						
Community Development Department	1,059,702	11,431	1,071,133	1%	1,073,801	100%
Police Department	8,985,326	22,603	9,007,929	0%	8,801,967	98%
Fire Contributions (various departments)	797,107	1,645	798,752	0%	789,266	99%
Emergency Management	-	-	-	n/a	709	n/a
Total Protection of Persons & Property	\$ 10,842,135	\$ 35,679	\$ 10,877,814	0%	\$ 10,665,744	98%



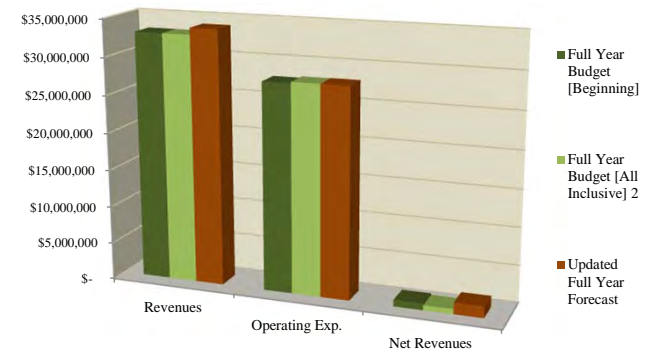


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, July 31, 2015

Full Year Budget v Forecast Comparison						
Full Year Budget [Beginning]	2014 Carry Forward Encumb ¹	Full Year Budget [All Inclusive] ²	% Change	Updated Full Year Forecast	% Variance (vs. amend budget)	
Public Works						
Sanitation	3,049,425	8,969	3,058,394	0%	2,963,564	97%
Engineering	777,373	19,104	796,477	2%	1,079,023	135%
General Highway	2,415,011	75,727	2,490,738	3%	2,685,994	108%
Mechanics	412,122	1,614	413,736	0%	395,146	96%
Total Public Works	\$ 6,653,931	\$ 105,414	\$ 6,759,345	2%	\$ 7,123,728	105%
Parks & Recreation						
Recreation Programming Administration	333,634	2,448	336,082	1%	333,506	99%
Park Maintenance Department	1,976,951	10,506	1,987,457	1%	1,859,275	94%
Shade Trees	10,000	21,375	31,375	214%	44,752	143%
Recreation Programming	438,721	60	438,781	0%	442,033	101%
Sulpizio Gym	48,700	6,663	55,363	14%	56,809	103%
Total Parks & Recreation	\$ 2,808,006	\$ 41,052	\$ 2,849,058	1%	\$ 2,736,376	96%
Contributions, Refunds & Misc.						
Library	890,507	485	890,992	0%	888,899	100%
Community Organization Funding	264,755	-	264,755	0%	283,176	107%
Refunds	-	-	-	n/a	-	n/a
Debt Service	6,000	-	6,000	0%	6,152	103%
Total Contributions, Refunds & Misc.	\$ 1,161,262	\$ 485	\$ 1,161,747	0%	\$ 1,178,228	101%
Insurance, Payroll Liabilities & Benefits						
Payroll Liabilities	50,000	-	50,000	0%	8,366	17%
Employee Benefits & Insurances	3,554,180	7,367	3,561,547	0%	3,585,283	101%
Total Insurance & Employee Benefits	\$ 3,604,180	\$ 7,367	\$ 3,611,547	0%	\$ 3,593,649	100%
TOTAL OPERATING EXPENDITURES	\$ 27,712,187	\$ 193,223	\$ 27,905,410	1%	\$ 27,940,048	100%
NET REVENUES OVER / (UNDER) EXPENDITURES	\$ 5,313,483	\$ (193,223)	\$ 5,120,260		\$ 5,988,439	
Transfers In from Other Funds	-	-	-	n/a	-	n/a
Transfers Out to Other Funds	(4,433,660)	-	(4,433,660)	0%	(4,433,660)	100%
NET REVENUES OVER / (UNDER)	\$ 879,823	\$ (193,223)	\$ 686,600		\$ 1,554,780	
Beginning Fund Balance	8,075,543		8,075,543		8,075,543	
Add: Net Revenue Over / (Under)	879,823		686,600		1,554,780	
Ending Fund Balance	\$ 8,955,366		\$ 8,762,143		\$ 9,630,323	
Target Fund Balance (15% of Exp)	4,156,828		4,185,812		4,191,007	
Fund Balance Excess / (Shortfall)	4,798,538		4,576,332		5,439,316	



Full Year Comparison Activity Graph



Footnotes:

1. 2014 Carry Forward Encumbrances: These represent obligations incurred in 2014, against the 2014 adopted budget that did not occur until 2015. Therefore, the 2014 budget in which these obligations were approved against, were carried forward into 2015. The funds required to pay these obligations are encumbered against the 2014 fund balances.
2. Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2014 carry forward encumbrances, and any Board approved amendments to the 2015 Beginning Budget

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, July 31, 2015



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance
REVENUES							
Taxes							
Real Estate Tax	\$ 11,418,304	96%	\$ 11,395,256	96%		(23,048)	-0.2%
Real Estate Transfer Tax	986,420	47%	1,602,220	77%		615,800	62.4%
Mercantile Tax	1,307,530	95%	1,229,024	89%		(78,506)	-6.0%
Local Services Tax	538,474	57%	545,200	58%		6,726	1.2%
Amusement Tax	9,413	25%	8,587	23%		(826)	-8.8%
Business Privilege Tax	7,930,243	92%	7,925,111	92%		(5,132)	-0.1%
Mercantile Tax - Audit	7,800	16%	-	0%		(7,800)	-100.0%
Business Privilege Tax Audit	210,844	47%	473,232	105%		262,387	124.4%
Total Taxes	\$ 22,409,028	88%	\$ 23,178,629	91%		\$ 769,601	3.4%
Permits & Licenses							
Building Permits	815,493	60%	734,411	54%		(81,082)	-9.9%
Cable Franchise Payments	372,818	50%	342,034	46%		(30,784)	-8.3%
All Others	627,669	40%	929,718	59%		302,049	48.1%
Total Permits & Licenses	\$ 1,815,980	58%	\$ 2,006,164	64%		\$ 190,184	10.5%
Other Sources							
Fines	482,895	57%	312,045	37%		(170,850)	-35.4%
Interest & Rents	148,640	63%	145,125	62%		(3,515)	-2.4%
Grants & Gifts	297,115	22%	252,697	19%		(44,418)	-14.9%
Departmental Earnings	1,022,846	62%	1,039,782	63%		16,937	1.7%
Refunds & Miscellaneous	185,362	65%	285,205	100%		99,843	53.9%
Total Other Sources	\$ 2,136,859	49%	\$ 2,034,854	49%		\$ (102,005)	-4.8%
TOTAL REVENUES	\$ 26,361,866	80%	\$ 27,219,646	82%		\$ 857,780	3.3%
EXPENDITURES							
General Government							
Administration	404,105	57%	388,750	55%		(15,356)	-3.8%
Finance	583,987	54%	606,566	56%		22,580	3.9%
Treasurer	25,332	61%	20,780	50%		(4,552)	-18.0%
Information Technology	132,768	44%	138,775	46%		6,007	4.5%
Building & Grounds	307,230	59%	320,583	61%		13,353	4.3%
Total General Government	\$ 1,453,422	55%	\$ 1,475,453	56%		\$ 22,032	1.5%
Protection of Persons & Property							
Community Development Department	539,515	50%	542,184	51%		2,669	0.5%
Police Department	4,243,168	47%	4,037,705	45%		(205,463)	-4.8%
Fire Contributions (various departments)	315,390	39%	305,903	38%		(9,487)	-3.0%
Emergency Management	-	n/a	709	n/a		709	n/a
Total Protection of Persons & Property	\$ 5,098,073	47%	\$ 4,886,502	45%		\$ (211,571)	-4.2%

Variance Notation

Activity is occurring within reasonable limits of expectations
Positive variance is the result of the BioMed sale to Penn Medicine in addition to the Ardrossan sales
Activity (from 2014) was short of expectations: It's not likely that this will recover prior to year end
Positive variance is the result of timing differences in revenue sharing payments to the RTSD
Activity is occurring within reasonable limits of expectations
Activity has now caught up to expectations after a strong July
Audits are ongoing
Audit activity has performed extremely well: making up the difference in regular receipts to-date
Building permits are down versus expectations: August activity will more than make up for this seasonal shortfall
These revenues continue to fall short of expectations
Positive variance is the result of engineering escrow reimbursement proceeds (offsetting expenses)
Police activity is lagging expectations significantly as a result of suspending enforcement on parking for two months
n/a
Variance is the result of the timing difference in receiving state aid for the excessive winter costs
Positive variance is the result of Police Extra Duty revenues (offsetting expense) and Recreational income to-date
Positive variance is the result of executing cash surrender values on various life insurance policies for deceased retirees
n/a
Variance is the result of timing differences in the payment of the Independent Audit expense.
n/a
Variance is due to slightly higher contracted service expenses for internet to-date
n/a
Professional contracted inspection expenses for VU proj. were not needed to-date; causing this positive variance
Only one of three budgeted positions have been filled; causing this positive variance
This is a timing difference in the payment of insurance obligations for the RFC.
n/a

Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, July 31, 2015

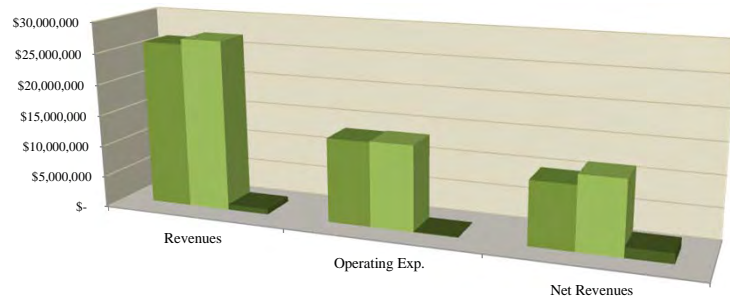


Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance
Public Works							
Sanitation	51%	1,468,125	-48%		(94,232)	-6.0%	
Engineering	42%	615,920	77%		282,547	84.8%	
General Highway	53%	1,517,577	61%		195,256	14.8%	
Mechanics	50%	187,986	-45%		(18,589)	-9.0%	
Total Public Works	57%	\$ 3,789,607	64%		\$ 364,981	10.7%	
Parks & Recreation							
Recreation Programming Administration	51%	169,405	50%		(2,476)	-1.4%	
Park Maintenance Department	52%	899,570	45%		(128,182)	-12.5%	
Shade Trees	25%	38,825	124%		30,852	387.0%	
Recreation Programming	59%	262,723	60%		3,252	1.3%	
Sulpizio Gym	47%	27,513	50%		1,446	5.5%	
Total Parks & Recreation	52%	\$ 1,398,037	49%		\$ (95,108)	-6.4%	
Contributions, Refunds & Misc.							
Library	58%	514,436	58%		(2,093)	-0.4%	
Community Organization Funding	84%	241,492	91%		18,421	8.3%	
Refunds	0%	-	0%		-	n/a	
Debt Service	4%	377	6%		152	67.7%	
Total Contributions, Refunds & Misc.	64%	\$ 756,305	65%		\$ 16,480	2.2%	
Insurance, Payroll Liabilities & Benefits							
Payroll Liabilities	n/a	8,331	n/a		(41,634)	-83.3%	
Employee Benefits & Insurances	31%	1,211,633	34%		84,041	7.5%	
Total Insurance & Employee Benefits	33%	\$ 1,219,964	34%		\$ 42,407	3.6%	
TOTAL OPERATING EXPENDITURES	48%	\$ 13,386,647	48%		\$ 139,221	1.0%	
NET REVENUES OVER / (UNDER) EXPENDITURES		\$ 12,975,219			\$ 13,693,778	\$ 718,559	5.5%
Transfers In from Other Funds	n/a	-	n/a		-	n/a	
Transfers Out to Other Funds	66%	(2,920,660)	46%		(885,660)	30.3%	
NET REVENUES		\$ 10,054,559			\$ 11,658,778	\$ 1,604,219	16.0%

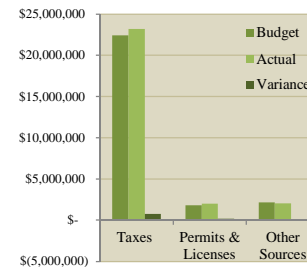
Variance Notation

Lower than expected payroll costs due to winter season (expenses charged to general highway)
Higher than expected development escrow expenses. All are offset by higher than expected reimbursements (see revenue)
Higher than expected winter costs; mostly in payroll. These overages are offset by pos var. in the san/park main depts.
n/a
n/a
Lower than expected payroll costs due to winter season (expenses charged to general highway)
The original budget was too low for anticipated activity.
n/a
Utility expenses are higher than expected to-date
n/a
This variance is the result of providing MNSL \$20,000 for painting costs at the Creutzburg Center
n/a
Timing difference in the payment of workers compensation
Retiree healthcare has been higher than expected to-date.
Timing difference in the transfer of funds for bond retirement needs

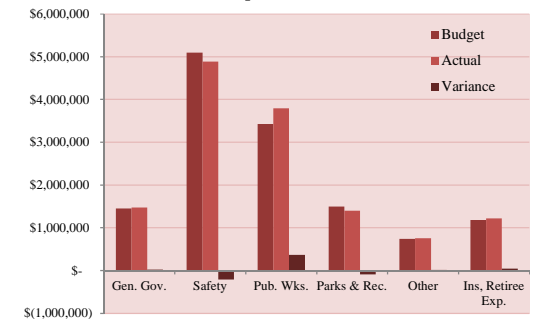
Year to Date Budget vs. Actual



Revenue BvA



Expense BvA



Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, July 31, 2015



Budget v Actual : Year-to-Date							
YTD Budget	% of Full Year Budget	YTD Actual	B v A	%	\$	Variance	% Variance

Variance Notation

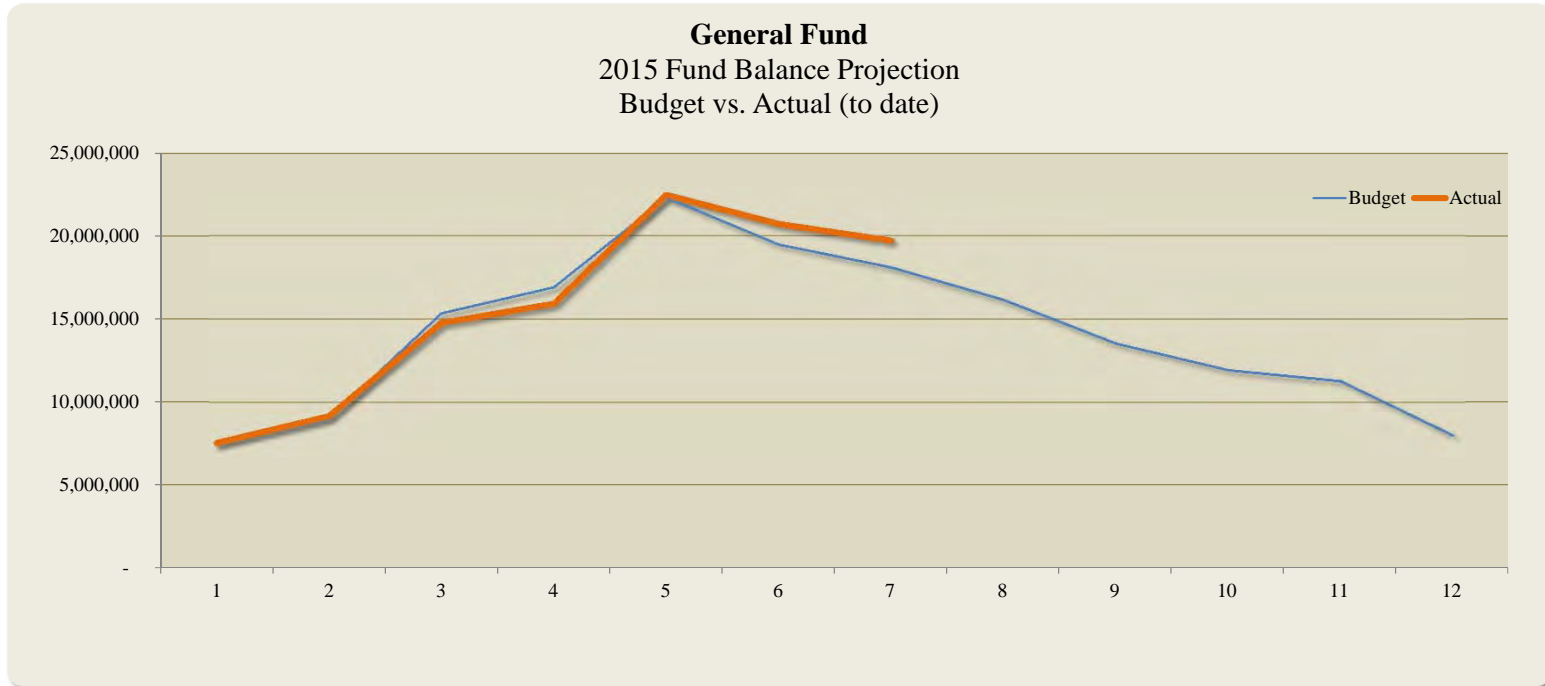


Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
REVENUES:								
Real Estate Taxes:								
Current Year - Discount	(208,936)	(211,401)	(213,583)	(215,308)	(216,500)	(216,500)	(215,591)	0%
Current Year - Face	11,203,709	11,632,795	11,651,441	11,726,589	11,766,700	11,766,700	11,694,187	0%
Current Year - Penalties	28,242	35,600	36,781	34,640	35,300	35,300	34,957	1%
Prior Year	159,106	84,116	89,066	89,055	76,500	76,500	71,684	-20%
Delinquent	47,503	110,540	102,848	110,445	110,600	110,600	161,961	47%
Interim	75,577	25,043	54,240	58,008	77,700	77,700	80,054	38%
Total Real Estate Taxes	\$ 11,305,200	\$ 11,676,692	\$ 11,720,793	\$ 11,803,429	\$ 11,850,300	\$ 11,850,300	\$ 11,827,252	
	\$ 958,258	\$ 371,493	\$ 44,101	\$ 82,635	\$ 46,871	\$ 46,871	\$ 23,823	
	9%	3%	0%	1%	0%	0%	0%	
Local Enabling Taxes								
Realty Transfer Tax	1,574,370	1,783,923	2,550,823	2,120,819	2,080,350	2,080,350	2,696,150	27%
Mercantile Tax	1,212,563	1,218,902	689,552	1,368,319	1,373,500	1,373,500	1,283,503	-6%
Mercantile Tax: Discovery Firm	-	-	-	28,349	27,027	27,027	38,518	36%
Local Services Tax	945,946	962,876	882,248	909,874	936,500	936,500	943,226	4%
Amusement Tax	37,537	45,780	35,070	37,856	37,000	37,000	36,174	-4%
Business Privilege Tax	5,635,035	6,475,295	9,003,525	8,450,850	8,632,800	8,632,800	8,595,547	2%
Business Privilege Tax: Discovery Firm	-	-	-	136,436	87,388	87,388	119,509	-12%
Mercantile - Audit	44,591	41,716	-	-	50,000	50,000	42,200	n/a
Business Privilege - Audit	264,990	569,811	1,272,302	495,754	450,000	450,000	712,387	44%
Attorney Fee Reimbursements	-	-	6,522	2,341	5,000	5,000	-	-100%
Total Local Enabling Taxes	\$ 9,715,031	\$ 11,098,301	\$ 14,440,041	\$ 13,550,597	\$ 13,679,565	\$ 13,679,565	\$ 14,467,215	
	\$ (22,370)	\$ 1,383,270	\$ 3,341,740	\$ (889,444)	\$ 128,968	\$ 128,968	\$ 916,618	
	0%	14%	30%	-6%	1%	1%	7%	
License and Permits								
Contractor License Revenue	-	-	35,134	39,978	38,000	38,000	37,021	-7%
Plan Review Fees	16,473	22,704	26,820	29,254	29,000	29,000	29,289	0%
Zoning	4,643	6,262	7,293	8,948	9,000	9,000	7,994	-11%
Beverage	9,000	12,800	9,600	11,100	12,000	12,000	13,496	22%
UCC Act 45 Transfer	7,880	8,424	2,168	6,316	-	-	(7,112)	-213%
Building	620,633	1,098,897	911,416	1,143,189	1,079,000	1,079,000	984,130	-14%
Mechanical	101,909	59,486	53,474	63,643	66,000	66,000	68,071	7%
Street Opening	13,776	3,908	2,891	320	5,000	5,000	469	46%
Subdivision Fees	25,914	30,420	18,650	64,350	3,000	3,000	17,035	-74%
Public Works & Engineering Fees	182,474	138,760	160,106	185,650	239,000	239,000	173,215	-7%
Professional Services Reimbursement	80,752	261,147	294,681	672,888	300,000	300,000	643,346	-4%
Housing	159,576	160,780	160,254	173,340	183,000	183,000	203,298	17%
Health	74,498	75,534	71,599	91,031	80,000	80,000	76,260	-16%
Burning	823	896	1,246	1,300	1,000	1,000	1,062	-18%
Plumbing	57,578	67,592	71,329	82,393	84,000	84,000	70,081	-15%
Electrical	134,227	175,360	125,856	137,764	130,000	130,000	155,636	13%
DRB & ZHB Fees	-	-	-	-	-	-	-	n/a
HARB	28,991	23,855	1,693	1,149	1,000	1,000	898	-22%
DRB	-	-	17,314	16,600	17,000	17,000	13,547	-18%
Sewage Enforcement Fees	5,100	5,050	7,100	7,885	8,000	8,000	6,079	-23%
ZHB - Residential	-	-	8,658	8,000	9,000	9,000	12,400	55%
ZHB - Non-Residential	-	-	10,250	7,805	8,000	8,000	10,892	40%
Cable TV Franchise Fees	564,376	644,650	631,098	679,659	745,900	745,900	748,434	10%
Right-of-Way Fees	4,250	4,250	9,081	5,808	3,000	3,000	3,000	-48%
Film Permits	1,750	750	2,000	1,750	1,700	1,700	2,214	27%
Certificate of Occupancy Transfer Fee	48,075	61,269	71,126	64,080	64,000	64,000	68,346	7%
Building - One Time/ Large	-	-	-	-	-	-	-	n/a
Total License and Permits	\$ 2,142,697	\$ 2,862,793	\$ 2,710,837	\$ 3,504,199	\$ 3,115,600	\$ 3,115,600	\$ 3,339,101	
	\$ 338,741	\$ 720,096	\$ (151,956)	\$ 793,362	\$ (388,599)	\$ (388,599)	\$ (165,098)	
	19%	34%	-5%	29%	-11%	-11%	-5%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
Fines and Costs								
Police	406,334	418,670	424,162	525,422	614,100	614,100	442,039	-16%
District Justice	235,676	206,738	197,438	226,364	230,639	230,639	231,850	2%
Total Fines and Costs	\$ 642,011	\$ 625,408	\$ 621,599	\$ 751,786	\$ 844,739	\$ 844,739	\$ 673,889	
	\$ 119,202	\$ (16,602)	\$ (3,809)	\$ 130,187	\$ 92,953	\$ 92,953	\$ (77,898)	
	23%	-3%	-1%	21%	12%	12%	-10%	
Interest and Rents								
Interest Earnings	48,060	57,798	78,372	105,047	100,000	100,000	122,571	17%
Property & Equipment	98,858	121,516	127,105	139,075	135,000	135,000	108,913	-22%
Total Interest and Rents	\$ 146,918	\$ 179,314	\$ 205,477	\$ 244,121	\$ 235,000	\$ 235,000	\$ 231,485	
	\$ 47,881	\$ 32,397	\$ 26,163	\$ 38,644	\$ (9,121)	\$ (9,121)	\$ (12,637)	
	48%	22%	15%	19%	-4%	-4%	-5%	
Grants and Gifts								
Payments In Lieu of Taxes	43,752	62,459	44,493	54,436	47,000	47,000	50,454	-7%
Public Utility Realty Tax	28,808	29,235	38,686	34,188	28,000	28,000	28,000	-18%
Federal, State & County	164,185	118,763	162,256	56,455	110,000	110,000	69,943	24%
State Pension Aid	985,572	594,234	610,444	616,356	622,500	622,500	622,500	1%
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	n/a
County Highway Aid	-	-	36,720	36,720	36,720	36,720	73,440	100%
State Snow Removal	61,930	64,097	65,315	-	54,000	54,000	66,471	n/a
Public Access Grant	-	70,635	57,405	-	75,000	75,000	57,405	n/a
Shade Tree Contributions	12,000	20,000	-	-	20,000	20,000	-	n/a
Grounds Maintenance Agreement	360,000	-	-	-	-	-	-	n/a
Volunteer Fire Relief Aid	609,828	344,612	393,019	369,768	350,000	350,000	350,000	-5%
Police Drug Task Force Reimb.	14,700	10,425	27,680	14,347	15,103	15,103	12,412	-13%
Total Grants and Gifts	\$ 2,280,775	\$ 1,314,459	\$ 1,436,018	\$ 1,182,271	\$ 1,358,323	\$ 1,358,323	\$ 1,330,625	
	\$ 1,168,636	\$ (966,316)	\$ 121,559	\$ (253,747)	\$ 176,052	\$ 176,052	\$ 148,354	
	105%	-42%	9%	-18%	15%	15%	13%	
Departmental Earnings								
Parking Meters - Kiosks	401,383	428,425	399,965	435,814	454,128	454,128	435,541	0%
Parking Meters - Church	23,444	22,317	24,209	26,295	28,216	28,216	11,454	-56%
Alarm System Fees	9,293	7,495	10,285	17,397	9,000	9,000	10,163	-42%
Police Extra Duty	350,793	328,929	317,873	246,279	361,500	361,500	367,657	49%
Recreation Fees	603,759	460,308	518,304	542,967	475,000	475,000	529,966	-2%
Prepaid Parking	24,176	47,089	26,176	43,018	25,000	25,000	34,559	-20%
Meter Bags	1,623	5,929	16,389	2,870	2,050	2,050	1,451	-49%
Police Parking Permit	2,140	3,495	5,912	10,238	5,000	5,000	6,927	-32%
Rear Door Trash Fee	130,833	119,905	108,770	101,335	96,161	96,161	105,608	4%
Refuse Collection Fee	32,091	29,123	31,723	31,850	32,000	32,000	30,796	-3%
Sulpizio Gym Fees	70,359	161,179	25,334	30,930	48,700	48,700	41,942	36%
Police Service Fees	29,672	31,666	31,258	33,484	29,599	29,599	29,775	-11%
Police Live Scan Fees	18,044	10,673	13,430	18,481	14,789	14,789	11,122	-40%
Recreation Sponsorship/ Adv. Rev.	-	-	60,050	61,880	75,000	75,000	56,117	-9%
Kiosk Advertising	-	-	-	-	-	-	-	n/a
Total Departmental Earnings	\$ 1,697,609	\$ 1,656,534	\$ 1,589,679	\$ 1,602,838	\$ 1,656,143	\$ 1,656,143	\$ 1,673,080	
	\$ 208,592	\$ (41,075)	\$ (66,855)	\$ 13,159	\$ 53,305	\$ 53,305	\$ 70,241	
	14%	-2%	-4%	1%	3%	3%	4%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	% Δ
Miscellaneous								
Insurance Refunds	-	-	10,000	-	-	-	-	n/a
Sale of Property, Equipment	-	-	-	-	-	-	-	n/a
Premium Payments - Flex	345	14,051	(3,898)	543	-	-	874	61%
Miscellaneous	20,698	90,589	52,590	27,817	50,000	50,000	149,253	437%
Premium Payments	61,338	98,603	127,501	141,066	140,000	140,000	150,647	7%
Advertising & Sponsorship Fees	11,034	26,354	57,323	1,200	1,000	1,000	500	-58%
Cash Over / Short	(15)	70	120	(1,296)	-	-	(65)	-95%
Sale of Recycled Materials	97,905	24,969	10,667	16,193	25,000	25,000	13,978	-14%
Federal Medical Subsidy	69,362	65,948	72,085	66,348	70,000	70,000	70,656	6%
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	n/a
Total Miscellaneous	\$ 260,668	\$ 320,583	\$ 326,387	\$ 251,870	\$ 286,000	\$ 286,000	\$ 385,843	
	\$ (428,213)	\$ 59,916	\$ 5,804	\$ (74,517)	\$ 34,130	\$ 34,130	\$ 133,972	
	-62%	23%	2%	-23%	14%	14%	53%	
Transfers In								
Transfer In: Sewer Overhead	292,000	-	-	-	-	-	-	n/a
Transfer In: Sewer Fund	-	-	-	-	-	-	-	n/a
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	n/a
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	n/a
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	n/a
Transfer In: Willows Fund	-	-	-	-	-	-	-	n/a
Total Transfers In	\$ 292,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ (474,778)	\$ (292,000)	\$ -	\$ -	\$ -	\$ -	\$ -	
	-62%	-100%	n/a	n/a	n/a	n/a	n/a	
TOTAL GENERAL FUND REVENUE	\$ 28,482,908	\$ 29,734,086	\$ 33,050,833	\$ 32,891,112	\$ 33,025,670	\$ 33,025,670	\$ 33,928,487	
	\$ 1,915,950	\$ 1,251,178	\$ 3,316,747	\$ (159,721)	\$ 134,558	\$ 134,558	\$ 1,037,375	
	7%	4%	11%	0%	0%	0%	3%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	% Δ
ADMINISTRATION								
Salaries	361,528	268,841	269,250	286,272	269,140	269,140	263,399	-8%
Overtime	2,113	-	-	-	-	-	-	n/a
Longevity	2,363	-	-	-	-	-	-	n/a
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	26,561	19,359	19,192	20,597	16,503	16,503	18,059	-12%
Workers' Compensation	4,176	2,090	1,819	2,062	1,888	2,081	2,250	9%
Pension Benefits	82,594	75,739	54,697	20,555	22,619	22,619	22,619	10%
Health Benefits	79,792	30,036	31,864	35,368	34,653	34,653	35,040	-1%
Life & Disability Insurance	3,082	2,230	2,289	2,319	2,304	2,304	2,299	-1%
Office Supplies	5,959	5,369	3,047	2,541	5,500	6,109	4,726	86%
Postage	14,364	14,857	10,502	8,123	10,300	10,300	9,561	18%
Advertising & Printing	10,552	11,222	18,482	15,326	15,000	15,000	20,843	36%
Professional Development	11	-	556	-	500	500	380	n/a
Dues & Subscriptions	1,920	5,898	1,555	-	4,500	4,500	3,275	n/a
Contractual Services	97,680	90,587	64,568	105,688	50,000	50,000	19,117	-82%
Legal Services - General (solicitor)	188,275	243,150	168,179	175,281	168,000	168,000	164,090	-6%
Legal Services - Special (Labor + Other)	91,637	164,033	187,879	245,229	100,000	100,000	117,883	-52%
Miscellaneous	1,006	2,355	5,207	10,675	1,800	1,800	4,903	-54%
Minor Office Equipment	-	-	-	-	500	500	208	n/a
TOTAL ADMINISTRATION	\$ 973,613	\$ 935,764	\$ 839,087	\$ 930,037	\$ 703,207	\$ 704,009	\$ 688,653	
\$ Δ	\$ 281,892	\$ (37,848)	\$ (96,678)	\$ 90,950	\$ (226,830)	\$ (226,028)	\$ (241,384)	
% Δ	41%	-4%	-10%	11%	-24%	-24%	-26%	
FINANCE								
Salaries	289,584	421,019	481,933	522,533	514,787	514,787	516,242	-1%
Longevity	2,063	4,412	4,877	8,209	9,007	9,007	9,026	10%
Sick Pay Bonus	455	630	676	827	617	617	746	-10%
Medical Exp. Reimbursements	-	166	166	166	166	166	166	0%
Social Security Taxes	20,917	30,245	34,800	38,292	38,118	38,118	38,231	0%
Workers' Compensation	3,009	3,363	3,415	3,776	3,680	4,034	5,486	45%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	62,836	98,449	97,651	103,293	99,303	99,303	99,303	-4%
Medical Insurance Premiums	84,413	128,728	136,049	141,446	138,583	138,583	141,394	0%
Group, Life & Disability Insurance	2,635	3,990	4,656	4,816	4,294	4,294	4,646	-4%
Office Supplies	5,127	7,589	5,550	3,709	5,000	5,440	4,692	27%
Postage	3,176	18	4,454	5,451	4,800	4,800	4,287	-21%
Credit Card Fees	-	-	-	44	50	50	1,137	2480%
Bond Premium	-	2,119	2,119	2,119	2,120	2,120	2,120	0%
Professional Development	1,526	1,760	2,256	784	1,000	1,000	490	-37%
Dues & Subscriptions	150	1,952	4,440	2,331	2,200	2,200	2,275	-2%
Contractual Services	33,515	108,907	73,065	66,720	80,000	80,780	78,021	17%
Professional Services	19,085	55,295	52,405	36,575	40,000	40,000	39,893	9%
Act 511 - Legal Services	82,276	60,349	72,775	62,299	55,000	55,000	33,527	-46%
Act 511 - Audit Services	114,384	114,704	87,908	80,752	75,000	75,000	92,187	14%
Act 511 - Discovery Service Contract	-	-	-	28,225	-	-	1,380	-95%
Minor Office Equipment	11,354	1,037	641	686	1,500	1,500	410	-40%
TOTAL FINANCE	\$ 736,506	\$ 1,044,732	\$ 1,069,836	\$ 1,113,052	\$ 1,075,225	\$ 1,076,799	\$ 1,075,658	
\$ Δ	\$ 193,412	\$ 308,226	\$ 25,104	\$ 43,216	\$ (37,827)	\$ (36,253)	\$ (37,394)	
% Δ	36%	42%	2%	4%	-3%	-3%	-3%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	% Δ	
TREASURER									
Salaries	27,000	26,000	26,000	27,000	26,000	26,000	26,000	-4%	
Social Security Taxes	1,876	1,878	1,860	1,949	1,989	1,989	1,952	0%	
Workers' Compensation	286	1,242	185	196	182	200	234	19%	
Office Supplies	3,466	1,084	1,046	1,148	1,200	1,210	1,338	17%	
Postage	3,845	3,913	4,081	8,676	4,450	4,450	2,290	-74%	
Bond Premium	4,039	4,313	4,442	-	4,700	4,700	1,958	n/a	
Dues & Subscriptions	40	-	-	112	50	50	298	166%	
Contractual Services	12,258	2,456	2,456	2,768	2,800	2,800	2,777	0%	
Minor Office Equipment	-	-	-	-	-	-	-	n/a	
TOTAL TREASURER	\$ 52,810	\$ 40,886	\$ 40,071	\$ 41,848	\$ 41,371	\$ 41,399	\$ 36,847		
\$ Δ	\$ 3,643	\$ (11,924)	\$ (815)	\$ 1,777	\$ (477)	\$ (449)	\$ (5,001)		
% Δ	7%	-23%	-2%	4%	-1%	-1%	-12%		
INFORMATION TECHNOLOGY									
Salaries	187,145	117,708	119,448	131,764	131,403	131,403	132,454	1%	
Longevity	3,800	1,638	2,063	3,700	4,300	4,300	4,324	17%	
Sick Pay Bonus	945	595	630	700	350	350	700	0%	
Medical Exp. Reimbursements	-	100	100	100	200	200	100	0%	
Social Security Taxes	13,881	9,142	8,733	9,824	10,237	10,237	10,229	4%	
Workers' Compensation	2,149	890	893	991	956	1,049	1,095	10%	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	39,673	25,435	24,958	26,257	25,824	25,824	25,824	-2%	
Medical Insurance Premiums	43,625	27,074	28,773	31,776	31,134	31,134	31,623	0%	
Group, Life & Disability Insurance	1,727	1,218	1,168	1,229	1,170	1,170	1,216	-1%	
Office Supplies	226	96	716	413	400	400	370	-11%	
Postage	9	-	-	-	-	-	-	n/a	
Operating Supplies	8,138	8,740	8,375	11,692	10,000	10,000	8,406	-28%	
Professional Development	914	-	-	-	2,500	2,500	1,042	n/a	
Dues & Subscriptions	-	25	-	-	-	-	-	n/a	
Contractual Services	87,383	55,753	78,857	107,540	80,000	80,000	84,943	-21%	
Minor Office Equipment	409	279	671	862	1,250	1,250	1,612	87%	
Contracted Maint. & Repairs	-	-	-	-	-	-	-	n/a	
TOTAL INFORMATION TECHNOLOGY	\$ 390,022	\$ 248,691	\$ 275,385	\$ 326,849	\$ 299,724	\$ 299,817	\$ 303,938		
\$ Δ	\$ 170,611	\$ (141,331)	\$ 26,694	\$ 51,465	\$ (27,125)	\$ (27,032)	\$ (22,911)		
% Δ	78%	-36%	11%	19%	-8%	-8%	-7%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	% Δ	
COMMUNITY DEVELOPMENT									
Salaries	365,464	400,795	428,628	424,621	442,298	442,298	437,201	3%	
Part-Time Wages	-	4,082	25,323	72,019	61,668	61,668	66,048	-8%	
Overtime	13,089	20,494	25,770	48,371	20,000	20,000	26,047	-46%	
Longevity	8,563	9,063	8,625	13,850	14,750	14,750	14,765	7%	
Sick Pay Bonus	1,120	490	1,120	840	490	490	420	-50%	
Medical Exp. Reimbursements	300	400	400	300	400	400	300	0%	
Social Security Taxes	27,858	31,396	34,886	40,134	37,055	37,055	39,240	-2%	
Workers' Compensation	13,138	16,705	17,203	14,771	15,432	16,815	16,669	13%	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	84,277	100,911	90,354	93,415	101,323	101,323	101,323	8%	
Medical Insurance Premiums	64,144	83,303	81,883	69,694	68,284	68,284	89,609	29%	
Group, Life & Disability Insurance	3,472	5,283	7,644	4,935	6,852	6,852	5,915	20%	
Communications	266	2,241	3,751	3,730	3,250	3,250	3,596	-4%	
Uniforms	-	-	-	849	3,000	3,000	3,000	253%	
Boot Allowance	-	-	-	-	450	450	188	n/a	
Office Supplies	2,918	4,389	4,592	3,064	4,900	5,001	4,963	62%	
Postage	605	-	4,298	5,137	5,200	5,200	4,388	-15%	
Operating Supplies	8,618	1,129	-	-	-	-	871	n/a	
Credit Card Fees	-	-	-	1,341	1,450	1,450	1,376	3%	
Advertising & Printing	1,139	4,064	4,923	6,056	5,500	5,500	6,487	7%	
Professional Development	738	1,577	1,723	2,101	5,000	5,000	4,378	108%	
Dues & Subscriptions	655	1,198	2,682	1,948	6,000	6,000	4,844	149%	
Contractual Services: Prop Maint.	-	2,108	6,286	20,171	2,500	2,500	4,796	-76%	
Contractual Services	33,474	88,813	205,800	199,021	225,000	234,297	213,195	7%	
Legal Services - Zoning Hearing Board	10,000	15,294	10,000	11,596	15,750	15,750	15,587	34%	
Fire Marshal	-	-	-	-	-	-	-	n/a	
UCC Act 45 Transfer	-	14,252	-	-	9,000	9,000	3,750	n/a	
Minor Office Equipment	-	1,354	1,103	970	550	600	802	-17%	
Gas, Oil & Lubricants	2,195	2,062	2,148	2,946	2,800	2,800	2,551	-13%	
Tires, Batteries & Accessories	588	333	646	-	300	800	687	n/a	
Repair Parts	645	1,443	198	500	500	600	632	26%	
Contracted Maint. & Repair	523	153	376	175	-	-	175	0%	
TOTAL COMMUNITY DEVELOPMENT	\$ 643,790	\$ 813,332	\$ 970,360	\$ 1,042,553	\$ 1,059,702	\$ 1,071,133	\$ 1,073,801		
\$ Δ	\$ 202,465	\$ 169,541	\$ 157,029	\$ 72,193	\$ 17,149	\$ 28,580	\$ 31,249		
% Δ	46%	26%	19%	7%	2%	3%	3%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	% Δ
POLICE								
Salaries	3,629,691	3,768,240	3,748,358	4,216,408	4,369,772	4,369,772	4,176,696	-1%
PT Meter Enforcement Salaries	-	3,505	26,078	65,465	55,567	55,567	97,696	49%
Overtime	109,207	171,702	174,610	195,417	145,000	145,000	180,395	-8%
Longevity	342,640	315,737	348,669	341,238	330,570	330,570	335,398	-2%
Sick Pay Bonus	280	525	525	455	175	175	210	-54%
Medical Exp. Reimbursements	3,800	3,500	3,200	3,200	4,200	4,200	2,700	-16%
Extra Duty	218,997	228,735	200,942	199,939	200,000	200,000	200,555	0%
Court Time	5,438	7,229	9,242	9,360	8,883	8,883	11,893	27%
Crossing Guard	70,298	68,209	81,287	96,946	109,584	109,584	96,386	-1%
Social Security Taxes	328,345	335,091	337,057	372,459	379,221	379,221	371,932	0%
Workers' Compensation	180,863	189,483	200,873	186,959	188,213	205,720	209,808	12%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	888,981	913,748	1,138,971	1,345,114	1,366,635	1,366,635	1,366,635	2%
Medical Insurance Premiums	1,024,579	971,498	1,057,175	1,098,558	1,057,678	1,057,678	992,950	-10%
Group, Life & Disability Insurance	31,168	25,922	33,990	49,540	51,043	51,043	56,501	14%
OPEB Allocation	-	-	90,000	181,989	312,888	312,888	312,888	72%
Communications	8,312	11,755	11,529	14,397	14,500	14,500	13,499	-6%
Uniforms	14,190	67,049	70,194	71,355	65,787	66,337	74,561	4%
Office Supplies	8,901	6,498	578	7,086	5,500	5,959	6,914	-2%
Emergency Management Materials	-	-	413	-	2,500	2,500	1,042	n/a
Postage	-	47	3,183	3,473	3,100	3,100	2,895	-17%
Operating Supplies	32,288	43,227	31,526	32,714	30,000	31,395	37,781	15%
Training Supplies	-	452	-	739	2,500	2,500	304	-59%
Credit Card Fees	-	-	-	3,251	2,100	2,100	5,133	58%
Rentals	-	-	-	-	-	-	-	n/a
Professional Development	13,948	6,132	9,867	14,794	13,160	14,160	17,846	21%
Dues & Subscriptions	178	1,530	1,975	1,985	950	950	1,609	-19%
Contractual Services	41,074	40,770	63,033	67,234	120,300	120,300	109,163	-62%
Legal Services - General	-	13,978	1,714	-	-	-	3,938	n/a
Contractual Services - Animal Control	-	2,912	3,891	3,588	2,500	2,500	8,195	128%
P.A.L. Programming	-	212	2,349	9,381	-	-	534	-94%
Minor Office Equipment	10,480	9,287	732	6,765	3,000	3,000	12,009	78%
Maint. & Repair: Parking Meters	2,329	2,150	2,150	1,128	2,500	2,500	(7,894)	-800%
Maint. & Repair: Comm. Equip.	2,173	794	1,424	3,554	2,500	2,500	15,061	324%
Gas, Oil & Lubricants	99,950	95,530	86,447	102,644	105,000	105,000	78,133	-24%
Tires, Batteries & Accessories	8,344	6,318	6,140	4,813	8,250	9,941	6,965	-45%
Repair Parts	15,711	20,066	17,744	13,296	12,500	12,500	15,322	15%
Contracted Maint. & Repairs	11,102	7,459	6,220	13,726	9,250	9,250	(13,685)	-200%
TOTAL POLICE	\$ 7,103,264	\$ 7,339,290	\$ 7,772,085	\$ 8,738,971	\$ 8,985,326	\$ 9,007,929	\$ 8,801,967	
\$ Δ	\$ 2,294,368	\$ 236,026	\$ 432,795	\$ 966,887	\$ 246,355	\$ 268,958	\$ 62,996	
% Δ	48%	3%	6%	12%	3%	3%	1%	
FIRE								
Radnor Fire: Insurance (Liability & WC)	25,323	47,117	61,172	75,363	72,000	73,645	75,807	1%
Radnor Fire: Rentals (Hydrant Water)	139,307	139,579	139,422	139,337	140,000	140,000	139,700	0%
VMSC Contributions (Capital & Ops)	10,000	-	-	-	-	-	-	n/a
Bryn Mawr Fire Co. Contrib. (Operations)	39,442	50,000	51,250	102,531	100,000	100,000	100,000	-2%
Broomall Fire Co. Contrib. (Operations)	4,992	6,330	6,500	6,663	7,000	7,000	7,000	5%
Radnor Fire: Contrib. (Capital and Ops)	264,170	290,000	92,700	95,481	98,107	98,107	98,107	3%
Volunteer Fire Relief Aid (State)	609,828	344,612	393,019	369,768	350,000	350,000	350,000	-5%
Radnor Fire: Gas, Oil & Lubricants	29,542	24,804	25,445	25,049	30,000	30,000	18,651	-26%
TOTAL FIRE	\$ 1,122,604	\$ 902,443	\$ 769,507	\$ 814,192	\$ 797,107	\$ 798,752	\$ 789,266	
\$ Δ	\$ 819,379	\$ (220,162)	\$ (132,935)	\$ 44,684	\$ (17,085)	\$ (15,439)	\$ (24,926)	
% Δ	270%	-20%	-15%	6%	-2%	-2%	-3%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	% Δ	
EMERGENCY MANAGEMENT									
Salaries - Regular	20,186	40,307	-	55,712	-	-	659	-99%	
Salaries - Overtime	36,838	38,174	-	78,879	-	-	-	-100%	
Sick Pay Bonus	-	-	-	-	-	-	-	n/a	
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a	
Social Security Taxes	4,188	5,455	-	9,961	-	-	50	-99%	
Workers' Compensation	-	-	-	-	-	-	-	n/a	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	-	-	-	-	-	-	-	n/a	
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a	
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a	
Operating Supplies	1,056	2,120	-	1,249	-	-	-	-100%	
Contractual Services	37,611	40,225	4,100	63,465	-	-	-	-100%	
Legal Services - Special	-	-	-	-	-	-	-	n/a	
Minor Equipment	950	-	-	9,547	-	-	-	-100%	
Gas, Oil, Lubricants	-	-	-	-	-	-	-	n/a	
Tires, Batteries & Acc.	574	-	-	-	-	-	-	n/a	
Repair Parts	727	-	-	-	-	-	-	n/a	
Contracted Maint. & Repairs	-	4,763	-	-	-	-	-	n/a	
TOTAL EMERGENCY MANAGEMENT	\$ 102,130	\$ 131,043	\$ 4,100	\$ 218,814	\$ -	\$ -	\$ 709		
\$ Δ	\$ 102,130	\$ 28,913	\$ (126,943)	\$ 214,714	\$ (218,814)	\$ (218,814)	\$ (218,104)		
% Δ	n/a	28%	-97%	5237%	-100%	-100%	-100%		
BUILDING & GROUNDS									
Salaries	56,085	109,774	86,489	84,281	85,104	85,104	84,561	0%	
Overtime	285	1,561	979	526	1,300	1,300	5,178	885%	
Longevity	863	3,804	2,563	4,150	4,450	4,450	4,450	7%	
Sick Pay Bonus	-	434	385	371	-	-	266	-28%	
Medical Exp. Reimbursements	100	150	110	110	110	110	110	0%	
Social Security Taxes	4,124	8,415	6,504	6,448	6,963	6,963	7,126	11%	
Workers' Compensation	2,570	5,831	4,414	5,760	4,581	5,120	6,179	7%	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	12,173	25,484	17,722	28,890	22,626	22,626	22,626	-22%	
Medical Insurance Premiums	28,719	45,042	45,616	41,087	40,258	40,258	40,691	-1%	
Group, Life & Disability Insurance	938	996	1,372	1,509	1,489	1,489	1,655	10%	
Utilities	161,985	140,681	138,894	170,465	170,000	170,000	161,024	-6%	
Stormwater Fee	-	-	-	20,242	17,500	17,500	20,242	0%	
Communications	60,496	49,581	48,410	49,604	54,000	54,000	52,224	5%	
Boot Allowance	-	-	-	135	165	165	165	22%	
Operating Supplies	11,308	2,474	6,020	7,751	7,000	7,189	9,158	18%	
Contractual Services	39,067	30,838	40,283	53,447	40,000	40,000	45,077	-16%	
Minor Office Equipment	2,944	119	1,408	-	2,600	2,600	1,083	n/a	
Maint. & Repair: Township Hall Bldg.	34,941	58,545	48,010	56,364	65,000	65,000	75,412	34%	
TOTAL BUILDING & GROUNDS	\$ 416,597	\$ 483,728	\$ 449,176	\$ 531,140	\$ 523,146	\$ 523,874	\$ 537,227		
\$ Δ	\$ (24,360)	\$ 67,131	\$ (34,552)	\$ 81,963	\$ (7,994)	\$ (7,265)	\$ 6,088		
% Δ	-6%	16%	-7%	18%	-2%	-1%	1%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	% Δ
SOLID WASTE								
Salaries	1,329,818	1,290,166	1,147,052	1,266,065	1,353,196	1,353,196	1,339,293	6%
Seasonal Wages	-	42,895	107,942	123,020	53,460	53,460	41,885	-66%
Overtime	5,657	5,947	2,266	2,083	2,000	2,000	1,026	-51%
Longevity	47,707	41,271	40,185	67,000	72,170	72,170	72,544	8%
Sick Pay Bonus	4,690	3,857	2,170	2,345	2,811	2,811	2,471	5%
Medical Exp. Reimbursements	2,000	1,800	1,500	1,160	2,100	2,100	1,260	9%
Social Security Taxes	102,972	100,093	92,826	106,053	110,114	110,114	107,683	2%
Workers' Compensation	64,192	63,838	65,678	58,947	71,700	77,220	69,059	17%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	309,703	293,186	264,447	305,721	340,033	340,033	340,033	11%
Medical Insurance Premiums	501,037	427,847	405,163	426,858	548,358	548,358	525,037	23%
Group, Life & Disability Insurance	19,655	19,455	21,588	28,408	26,293	26,293	35,687	26%
Uniforms	987	-	-	900	900	1,895	995	11%
Boot Allowance	-	-	-	2,514	3,090	3,090	3,090	23%
Postage	-	-	-	-	-	-	-	n/a
Operating Supplies	7,499	11,899	10,638	10,883	10,400	10,430	10,137	-7%
Credit Card Fees	-	-	-	1,063	-	-	1,105	4%
Disposal Fees	190,157	192,737	232,177	239,830	246,000	246,000	239,932	0%
Contractual Services	-	-	-	-	-	598	-	n/a
Gas, Oil & Lubricants	104,900	98,525	104,904	118,435	110,000	110,000	70,282	-41%
Tires, Batteries & Accessories	25,698	28,797	32,859	24,926	26,800	28,627	19,900	-20%
Repair Parts	32,169	28,454	36,861	25,185	30,000	30,000	30,916	23%
Contracted Maint. & Repairs	13,997	39,507	27,045	33,604	40,000	40,000	51,232	52%
TOTAL SOLID WASTE	\$ 2,762,837	\$ 2,690,275	\$ 2,595,300	\$ 2,845,000	\$ 3,049,425	\$ 3,058,394	\$ 2,963,564	
\$ Δ	\$ 979,126	\$ (72,562)	\$ (94,974)	\$ 249,700	\$ 204,425	\$ 213,394	\$ 118,564	
% Δ	55%	-3%	-4%	10%	7%	8%	4%	
ENGINEERING								
Salaries	253,136	151,857	158,772	167,091	166,016	166,016	165,947	-1%
Overtime	2,580	3,854	10,124	5,066	6,000	6,000	8,571	69%
Longevity	7,550	5,638	6,950	10,150	10,600	10,600	10,528	4%
Sick Pay Bonus	420	140	210	105	140	140	70	-33%
Medical Exp. Reimbursements	100	200	200	200	200	200	200	0%
Social Security Taxes	19,018	11,639	12,560	13,154	14,952	14,952	14,307	9%
Workers' Compensation	8,863	5,975	5,836	5,934	6,242	6,798	6,791	14%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	28,341	35,533	34,976	45,437	46,494	46,494	46,494	2%
Medical Insurance Premiums	56,615	52,878	42,870	62,028	60,775	60,775	61,396	-1%
Group, Life & Disability Insurance	1,426	1,689	1,601	2,064	2,609	2,609	3,171	54%
Communications	-	137	-	-	-	-	-	n/a
Boot Allowance	-	-	-	125	150	150	150	20%
Office Supplies	1,066	1,265	1,300	1,231	1,000	1,126	2,375	93%
Postage	-	-	618	469	700	700	538	15%
Credit Card Fees	-	-	-	88	-	-	80	-9%
Professional Development	279	510	504	374	700	700	616	65%
Dues & Subscriptions	170	150	225	289	300	300	385	33%
Contractual Services: Retainer	184,050	42,946	40,811	59,403	45,000	45,000	38,013	-36%
Contractual Services: Special Proj.	-	96,929	90,019	62,884	100,000	118,422	172,391	174%
Contractual Services: Reimbursable	-	198,224	362,403	815,478	300,000	300,000	518,021	-36%
Contractual Services: Grading Permit Revi	-	-	-	17,915	10,000	10,000	27,218	52%
Minor Office Equipment	-	1,812	109	40	2,495	2,495	-	-100%
Gasoline, Oil, Lubricants	2,252	2,446	2,320	2,491	2,500	2,500	1,553	-38%
Repair Parts	-	-	-	-	500	500	208	n/a
TOTAL ENGINEERING	\$ 565,864	\$ 613,823	\$ 772,409	\$ 1,272,016	\$ 777,373	\$ 796,477	\$ 1,079,023	
\$ Δ	\$ 327,625	\$ 47,959	\$ 158,586	\$ 499,607	\$ (494,643)	\$ (475,539)	\$ (192,992)	
% Δ	138%	8%	26%	65%	-39%	-37%	-15%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	% Δ	
PUBLIC WORKS DEPARTMENT									
Salaries	995,243	897,602	899,266	946,610	842,236	842,236	854,069	-10%	
Overtime	122,608	74,369	160,325	235,541	146,500	146,500	274,841	17%	
Longevity	39,459	41,139	40,530	62,100	64,260	64,260	64,276	4%	
Sick Pay Bonus	1,750	875	560	525	1,145	1,145	868	65%	
Medical Exp. Reimbursements	1,300	1,440	1,430	1,310	1,230	1,230	1,210	-8%	
Social Security Taxes	85,140	73,608	80,216	89,703	80,663	80,663	90,940	1%	
Workers' Compensation	54,180	45,527	50,260	48,786	51,769	56,338	52,446	8%	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	210,528	206,068	219,614	230,834	243,678	243,678	243,678	6%	
Medical Insurance Premiums	398,462	363,562	351,910	365,861	332,288	332,288	331,087	-10%	
Group, Life & Disability Insurance	11,080	15,995	17,964	17,751	15,927	15,927	16,434	-7%	
Communications	-	4,827	5,652	5,289	3,400	3,400	4,328	-18%	
Highway: Uniforms	3,589	2,433	2,109	3,000	3,000	3,949	949	-68%	
Boot Allowance	-	-	-	1,570	1,815	1,815	1,815	16%	
Highway: Office Supplies	599	239	725	469	350	632	310	-34%	
Highway: Postage	-	-	320	718	400	400	300	-58%	
Highway: Operating Supplies	22,698	14,972	14,976	11,862	21,000	22,493	19,548	65%	
Highway: Credit Card Fees	-	-	-	-	-	-	-	n/a	
Highway: Rentals	-	-	-	-	-	-	-	n/a	
Highway: Professional Development	25	352	2,175	207	1,700	1,740	1,740	741%	
Highway: Dues & Subscriptions	70	755	158	133	250	424	146	10%	
Highway: Contractual Services	6,208	3,159	2,891	18,549	3,000	3,000	10,066	-46%	
Highway: Contractual Svcs: Storm Sewer	-	115,560	228,576	-	-	-	-	n/a	
Highway: Minor Office Equipment	-	274	1,547	40	300	898	-	-100%	
Highway: Maint. & Repairs: Mach. & Equ	14,787	9,848	4,022	13,088	15,000	17,700	28,043	114%	
Highway: Maint. & Repairs: Comm. Equip	4,042	398	369	6,916	3,000	3,000	-	-100%	
Highway: Gas, Oil & Lubricants	69,368	56,533	65,363	83,146	71,000	71,000	50,048	-40%	
Highway: Tires, Batteries & Accessories	12,249	16,888	18,642	19,556	24,000	24,000	26,748	37%	
Highway: Repair Parts	39,291	49,687	43,912	26,287	35,000	35,210	37,175	41%	
Highway: Contracted Maint. & Repairs	3,142	19,668	24,066	14,014	6,000	8,250	18,061	29%	
Highway: MIER-Machinery & Equip.	-	-	-	-	-	-	-	n/a	
Street Cleaning: Contractual Services	3,937	2,990	3,520	-	7,000	7,000	2,917	n/a	
Snow & Ice: Operating Supplies	121,893	59,104	73,975	415,228	80,000	131,520	158,603	-62%	
Snow & Ice: Contractual Services	6,265	75	2,932	35,955	5,000	5,000	19,040	-47%	
Snow & Ice: Maint. & Repair	13,610	4,628	5,608	40,446	4,500	4,500	6,889	-83%	
Traffic Signal: Lighting	15,301	13,687	13,202	13,494	14,500	14,500	13,761	2%	
Traffic Signal: Operating Supplies	26,840	54,586	20,383	26,510	10,000	10,000	15,917	-40%	
Traffic Signal: Maint. & Repair	27,765	92,300	46,078	42,066	50,000	60,942	43,388	3%	
Street Lighting	206,072	210,223	172,624	174,207	170,000	170,000	183,711	5%	
Street Lighting: Maint. & Repairs	34,458	40,171	63,731	125,573	82,500	82,500	88,490	-30%	
Curb & Sidewalks: Operating Supplies	2,358	3,228	8,622	3,298	4,000	4,000	3,383	3%	
Drainage: Operating Supplies	5,604	6,629	5,676	2,477	3,700	3,700	4,775	93%	
Road Maintenance: Operating Supplies	8,406	10,514	11,677	11,481	10,000	10,000	13,951	22%	
Road Maintenance: Rentals	-	-	-	-	-	-	-	n/a	
Road Maintenance: Contractual Services	-	-	3,690	-	4,900	4,900	2,042	n/a	
Resurfacing & Microsurfacing	-	-	-	-	-	-	-	n/a	
TOTAL PUBLIC WORKS	\$ 2,568,326	\$ 2,513,914	\$ 2,669,296	\$ 3,094,600	\$ 2,415,011	\$ 2,490,738	\$ 2,685,994		
\$ Δ	\$ 826,492	\$ (54,412)	\$ 155,382	\$ 425,304	\$ (679,589)	\$ (603,862)	\$ (408,606)		
% Δ	47%	-2%	6%	16%	-22%	-20%	-13%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	% Δ	
TOOLS & MACHINERY									
Salaries	186,760	200,240	206,307	224,091	240,389	240,389	226,405	1%	
Overtime	360	180	973	89	700	700	-	-100%	
Longevity	3,000	3,688	4,213	7,050	7,950	7,950	7,979	13%	
Sick Pay Bonus	945	945	560	560	350	350	350	-38%	
Medical Exp. Reimbursements	100	200	200	200	300	300	200	0%	
Social Security Taxes	14,397	14,831	15,182	16,644	19,080	19,080	17,642	6%	
Workers' Compensation	8,429	10,430	11,655	10,531	12,238	13,224	12,293	17%	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	42,258	45,965	45,178	48,890	58,259	58,259	58,259	19%	
Medical Insurance Premiums	48,754	51,393	60,556	48,060	47,085	47,085	47,582	-1%	
Group, Life & Disability Insurance	1,993	2,101	2,186	2,594	3,097	3,097	3,513	35%	
Communications	-	306	400	479	300	300	337	-30%	
Uniforms	5,185	5,215	5,478	6,442	5,000	5,000	5,957	-8%	
Boot Allowance	-	-	-	390	450	450	450	15%	
Operating Supplies	11,508	12,055	12,009	13,995	12,000	12,628	11,376	-19%	
Gas, Oil, Lubricants	2,943	5,047	3,551	3,411	4,924	4,924	2,805	-18%	
TOTAL TOOLS & MACHINERY	\$ 326,633	\$ 352,595	\$ 368,449	\$ 383,426	\$ 412,122	\$ 413,736	\$ 395,146		
\$ Δ	\$ 119,185	\$ 25,962	\$ 15,853	\$ 14,977	\$ 28,696	\$ 30,310	\$ 11,721		
% Δ	57%	8%	4%	4%	7%	8%	3%		
RECREATIONAL PROGRAMMING ADMINISTRATION									
Salaries	188,721	242,375	196,781	197,985	197,153	197,153	198,739	0%	
Part-Time Wages	-	-	17,422	62	-	-	-	-100%	
Overtime	2,037	620	477	-	-	-	-	n/a	
Longevity	3,813	3,213	2,075	-	-	-	-	n/a	
Sick Pay Bonus	140	-	70	-	70	70	-	n/a	
Medical Exp. Reimbursements	100	200	200	100	100	100	100	0%	
Social Security Taxes	13,576	17,634	14,957	14,299	15,088	15,088	14,328	0%	
Workers' Compensation	1,940	2,751	4,901	8,517	8,859	9,657	9,893	16%	
Unemployment	-	-	-	-	-	-	-	n/a	
Pension Allocation	44,867	49,210	49,464	42,890	40,973	40,973	40,973	-4%	
Medical Insurance Premiums	22,489	31,437	52,952	57,466	62,871	62,871	61,836	8%	
Group, Life & Disability Insurance	2,111	2,339	2,536	1,900	2,455	2,455	2,155	13%	
Office Supplies	1,550	1,554	2,231	899	2,500	3,601	2,240	149%	
Postage	-	43	1,221	1,148	1,000	1,000	838	-27%	
Professional Development	-	25	611	-	1,000	1,000	417	n/a	
Dues & Subscriptions	308	-	580	30	500	500	254	747%	
Minor Equipment	-	-	109	40	40	40	-	-100%	
Gas, Oil & Lubricants	200	670	508	88	500	500	374	324%	
Tires, Batteries & Accessories	-	-	-	-	125	125	52	n/a	
Repair Parts	-	369	636	51	400	949	1,309	2492%	
Contracted Maint. & Repairs	-	-	-	175	-	-	-	-100%	
TOTAL RECREATIONAL PROGRAMMING	\$ 281,852	\$ 352,439	\$ 347,730	\$ 325,650	\$ 333,634	\$ 336,082	\$ 333,506		
\$ Δ	\$ 64,593	\$ 70,587	\$ (4,709)	\$ (22,079)	\$ 7,984	\$ 10,432	\$ 7,856		
% Δ	30%	25%	-1%	-6%	2%	3%	2%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	% Δ	
PARKS MAINTENANCE									
Salaries	862,703	816,028	813,545	804,353	910,148	910,148	868,662	8%	
Overtime	3,334	8,969	6,253	12,157	6,000	6,000	9,248	-24%	
Longevity	22,163	23,067	24,240	40,880	45,020	45,020	45,110	10%	
Sick Pay Bonus	2,975	2,268	1,197	952	1,330	1,330	1,505	58%	
Medical Exp. Reimbursements	1,000	1,130	1,090	1,070	1,390	1,390	970	-9%	
Social Security Taxes	64,974	61,108	61,063	62,137	73,637	73,637	69,979	13%	
Workers' Compensation	44,561	42,788	45,601	45,305	48,244	52,486	52,405	16%	
Pension Allocation	215,309	195,450	185,274	238,668	251,920	251,920	251,920	6%	
Medical Insurance Premiums	244,282	274,273	309,062	311,783	338,934	338,934	306,958	-2%	
Group, Life & Disability Insurance	11,796	11,873	14,922	47,473	17,632	17,632	25,912	-45%	
Utilities	45,883	32,584	35,741	23,475	35,000	35,000	37,318	59%	
Communications	794	832	1,632	5,533	1,500	1,500	2,279	-59%	
Uniforms	807	-	-	1,275	1,000	1,995	1,425	12%	
Boot Allowance	-	-	-	1,698	2,055	2,055	2,055	21%	
Operating Supplies	76,055	51,729	50,700	47,161	60,000	61,898	51,474	9%	
Professional Development	760	680	1,905	215	2,800	2,960	207	-4%	
Dues & Subscriptions	35	60	70	35	60	60	60	71%	
Contractual Services	10,540	11,236	10,402	10,037	72,281	72,281	26,614	165%	
Minor Equipment	-	-	-	-	6,000	6,000	2,500	n/a	
Maint. & Repairs: Bldgs & Fixtures	6,755	18,240	11,610	5,168	15,000	15,000	18,038	249%	
Maint. & Repairs: Mach. & Equip.	23,999	14,261	12,410	11,625	16,000	16,000	12,798	10%	
Gas, Oil & Lubricants	42,477	36,261	36,933	39,219	40,000	40,000	27,858	-29%	
Tires, Batteries & Accessories	5,531	8,372	2,652	2,743	5,000	7,613	4,246	55%	
Repair Parts	12,420	16,377	11,064	15,073	13,000	13,000	17,509	16%	
Contracted Maint. & Repairs	736	14,113	3,285	13,633	10,000	10,000	18,628	37%	
Mier-Machinery & Equipment	2,068	299	4,310	99	3,000	3,598	3,598	3544%	
TOTAL PARKS MAINTENANCE	\$ 1,701,955	\$ 1,641,997	\$ 1,644,960	\$ 1,741,766	\$ 1,976,951	\$ 1,987,457	\$ 1,859,275		
\$ Δ	\$ 515,489	\$ (59,958)	\$ 2,963	\$ 96,806	\$ 235,185	\$ 245,691	\$ 117,509		
% Δ	43%	-4%	0%	6%	14%	14%	7%		
SHADE TREES									
Operating Supplies	33,687	34,165	-	-	-	17,475	-	n/a	
Trees: Chanticleer Tree Program	2,625	2,950	9,410	600	-	-	-	-100%	
Contractual Services	-	-	78,824	116,685	10,000	13,900	44,752	-62%	
TOTAL SHADE TREES	\$ 36,312	\$ 37,115	\$ 88,233	\$ 117,285	\$ 10,000	\$ 31,375	\$ 44,752		
\$ Δ	\$ 24,339	\$ 803	\$ 51,118	\$ 29,052	\$ (107,285)	\$ (85,910)	\$ (72,533)		
% Δ	203%	2%	138%	33%	-91%	-73%	-62%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
RECREATION PROGRAMS								
Salaries: Part-Time	73,148	70,532	65,467	69,130	85,050	85,050	98,641	43%
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	5,482	5,183	4,774	5,108	5,274	5,274	6,946	36%
Workers' Compensation	5,622	4,061	604	704	597	657	852	21%
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a
Recreation Supplies	14,251	21,087	32,569	42,496	50,000	50,000	43,833	3%
Credit Card Fees	-	-	-	8,906	5,000	5,000	7,347	-18%
Rentals	36,515	72,954	102,154	92,793	120,800	120,800	140,610	52%
Contractual Services	190,926	161,968	202,598	142,900	172,000	172,000	143,805	1%
TOTAL RECREATION PROGRAMS	\$ 325,945	\$ 335,785	\$ 408,166	\$ 362,038	\$ 438,721	\$ 438,781	\$ 442,033	
\$ Δ	\$ (29,943)	\$ 9,840	\$ 72,381	\$ (46,128)	\$ 76,683	\$ 76,743	\$ 79,995	
% Δ	-8%	3%	22%	-11%	21%	21%	22%	
SULPIZIO GYM								
Salaries	-	-	-	-	-	-	-	n/a
Sick Pay Bonus	-	-	-	-	-	-	-	n/a
Medical Exp. Reimbursements	-	-	-	-	-	-	-	n/a
Social Security Taxes	-	-	-	-	-	-	-	n/a
Workers' Compensation	-	-	-	-	-	-	-	n/a
Unemployment	-	-	-	-	-	-	-	n/a
Pension Allocation	-	-	-	-	-	-	-	n/a
Medical Insurance Premiums	-	-	-	-	-	-	-	n/a
Group, Life & Disability Insurance	-	-	-	-	-	-	-	n/a
Utilities	14,894	20,453	12,865	18,078	14,000	14,000	25,213	39%
Communications	2,125	732	707	664	2,200	2,200	1,506	127%
Office Supplies	-	-	-	-	-	-	-	n/a
Operating Supplies	4,598	273	1,891	2,712	4,500	4,500	4,924	82%
Credit Card Fees	-	-	-	264	-	-	555	110%
Contractual Services	30,348	9,045	6,858	6,091	20,000	20,000	11,372	87%
Maint. & Repair: Bldgs & Fixtures	1,935	5,325	6,170	5,471	5,000	11,663	11,988	119%
Maint. & Repair: Mach & Equip.	-	530	109	-	3,000	3,000	1,250	n/a
TOTAL SULPIZIO GYM	\$ 53,900	\$ 36,357	\$ 28,599	\$ 33,279	\$ 48,700	\$ 55,363	\$ 56,809	
\$ Δ	\$ (25,345)	\$ (17,543)	\$ (7,758)	\$ 4,680	\$ 15,421	\$ 22,084	\$ 23,530	
% Δ	-32%	-33%	-21%	16%	46%	66%	71%	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast		
	2011	2012	2013	2014	2015	2015	2015	%Δ	
LIBRARY									
Professional Services	-	-	-	20,745	-	-	-	-100%	
Contributions	733,650	815,650	836,040	856,941	880,507	880,507	880,507	3%	
Maint. & Repair: Buildings & Fixtures	19,647	2,793	12,984	22,430	10,000	10,485	8,392	-63%	
TOTAL LIBRARY	\$ 753,297	\$ 818,443	\$ 849,024	\$ 900,116	\$ 890,507	\$ 890,992	\$ 888,899		
\$ Δ	\$ (62,353)	\$ 65,146	\$ 30,581	\$ 51,092	\$ (9,609)	\$ (9,124)	\$ (11,217)		
% Δ	-8%	9%	4%	6%	-1%	-1%	-1%		
COMMUNITY ORGANIZATION CONTRIBUTIONS									
Radnor Studio 21 (PEG Pass-through)	70,019	70,635	53,817	57,405	58,983	58,983	57,405	0%	
R.E.C.T. Contributions	-	-	-	-	-	-	-	n/a	
Wayne Art Center	12,853	14,853	15,224	15,605	16,034	16,034	16,034	3%	
Surrey Services	37,881	43,881	44,977	46,101	47,369	47,369	47,369	3%	
Wayne Senior Services	99,576	110,576	113,340	116,174	119,369	119,369	119,369	3%	
Parades	10,000	-	8,000	8,000	8,000	8,000	8,000	0%	
Radnor Historical Society	-	-	-	-	15,000	15,000	15,000	n/a	
Other	-	-	-	-	-	-	20,000	n/a	
TOTAL COMMUNITY ORGANIZATIO	\$ 230,329	\$ 239,945	\$ 235,358	\$ 243,284	\$ 264,755	\$ 264,755	\$ 283,176		
\$ Δ	\$ (54,648)	\$ 9,616	\$ (4,587)	\$ 7,927	\$ 21,471	\$ 21,471	\$ 39,892		
% Δ	-19%	4%	-2%	3%	9%	9%	16%		
RETIREE AND LIABILITY INSURANCES									
Workers' Compensation	2,711	-	-	-	-	-	-	n/a	
Liability, Auto, Prop, Etc Insurance	267,167	326,848	382,566	356,519	345,200	352,567	352,564	-1%	
Unemployment	117,716	53,304	47,846	38,849	50,000	50,000	8,366	-78%	
Group Life & Disability	116,850	66,732	68,433	71,917	70,000	70,000	69,623	-3%	
Health Benefits: Retirees	1,574,608	1,624,647	1,612,640	1,582,875	1,626,624	1,626,624	1,650,740	4%	
Retiree Pension: Amort of UAAL	-	-	1,240,201	1,526,315	1,512,356	1,512,356	1,512,356	-1%	
TOTAL RETIREE AND LIABILITY IN:	\$ 2,079,051	\$ 2,071,530	\$ 3,351,686	\$ 3,576,475	\$ 3,604,180	\$ 3,611,547	\$ 3,593,649		
\$ Δ	\$ (2,734,962)	\$ (7,521)	\$ 1,280,156	\$ 224,789	\$ 27,705	\$ 35,072	\$ 17,174		
% Δ	-57%	0%	62%	7%	1%	1%	0%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	Actual	Actual	Actual	Actual	BOC Original Budget	BOC Amended Budget	Full Year Forecast	
	2011	2012	2013	2014	2015	2015	2015	%Δ
DEBT SERVICE								
Service Charges	4,450	3,475	3,348	3,817	6,000	6,000	6,152	61%
DEBT SERVICE	\$ 4,450	\$ 3,475	\$ 3,348	\$ 3,817	\$ 6,000	\$ 6,000	\$ 6,152	
\$ Δ	\$ 2,150	\$ (975)	\$ (127)	\$ 468	\$ 2,183	\$ 2,183	\$ 2,335	
% Δ	93%	-22%	-4%	14%	57%	57%	61%	
TRANSFER TO OTHER FUNDS								
Liquid Fuels Fund	-	-	39,320	-	-	-	-	n/a
Capital Improvement	225,000	250,000	275,000	-	325,000	325,000	325,000	n/a
Capital Improvement (Prog. Funding)	-	-	-	-	687,125	687,125	687,125	n/a
Capital Improvement (Excess FB)	-	931,113	580,120	1,000,000	-	-	-	-100%
Police Pension	-	155,186	96,686	-	-	-	-	n/a
OPEB Liability	-	-	3,208,097	200,000	459,209	459,209	459,209	130%
Storm Water Fund	-	248,000	-	-	-	-	-	n/a
Civilian Pension	-	155,186	96,686	-	-	-	-	n/a
Grant Fund	-	-	10,000	-	-	-	-	n/a
Park & Open Space Fund	-	-	-	190,958	-	-	-	-100%
Willows	49,203	60,824	-	-	-	-	-	n/a
Shade Tree Fund	-	-	43,443	25,000	25,000	25,000	25,000	0%
Debt Service	3,389,605	3,061,465	3,048,479	2,673,000	2,937,326	2,937,326	2,937,326	10%
TRANSFER TO OTHER FUNDS	\$ 3,663,809	\$ 4,861,774	\$ 7,397,831	\$ 4,088,958	\$ 4,433,660	\$ 4,433,660	\$ 4,433,660	
\$ Δ	\$ (1,097,692)	\$ 1,197,965	\$ 2,536,057	\$ (3,308,873)	\$ 344,702	\$ 344,702	\$ 344,702	
% Δ	-23%	33%	52%	-45%	8%	8%	8%	
GRAND TOTAL GENERAL FUND	\$ 26,895,898	\$ 28,509,375	\$ 32,949,997	\$ 32,745,166	\$ 32,145,847	\$ 32,339,070	\$ 32,373,708	
\$ Δ	\$ 2,133,007	\$ 1,613,477	\$ 4,440,622	\$ (204,831)	\$ (599,319)	\$ (406,096)	\$ (371,458)	
% Δ	9%	6%	16%	-1%	-2%	-1%	-1%	
FUND BALANCE	2011	2012	2013	2014	2015	2015	2015	
Beginning Fund Balance, January 1	\$ 5,414,283	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,075,543	\$ 8,075,543	\$ 8,075,543	0%
Revenues	28,482,908	29,734,086	33,050,833	32,891,112	33,025,670	33,025,670	33,928,487	3%
Expenditures	26,895,898	28,509,375	32,949,997	32,745,166	32,145,847	32,339,070	32,373,708	-2%
Accrual Adjustments	(12,442)	(116,980)	(121,874)	(121,874)	-	-	-	
ENDING FUND BALANCE	\$ 6,988,851	\$ 8,096,582	\$ 8,075,543	\$ 8,099,615	\$ 8,955,366	\$ 8,762,143	\$ 9,630,323	19%
Increase / (Decrease) In Fund Balance	\$ 1,574,568	\$ 1,107,731	\$ (21,038)	\$ 24,072	\$ 879,823	\$ 686,600	\$ 1,554,780	
Increase / (Decrease) In Fund Balance (net of Transfers 1	\$ 4,958,819	\$ 6,086,485	\$ 7,498,666	\$ 4,234,904	\$ 5,313,483	\$ 5,120,260	\$ 5,988,439	

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July		August	September	October	November	December	2015	% of Budget	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	YTD			
REVENUES:																
Real Estate Taxes:																
Current Year - Discount	-	(53,227)	(140,703)	(21,556)	-	-	-	-	(78)	-	(26)	-	-	(215,487)	100%	✔ 909
Current Year - Face	-	2,661,372	7,017,727	1,258,097	270,999	143,721	39,489	49,721	37,231	31,720	84,897	24,750	113,953	11,401,637	97%	✘ (72,513)
Current Year - Penalties	-	-	-	-	-	2,669	4,010	3,554	3,385	2,897	8,397	2,483	11,573	6,222	18%	✘ (343)
Prior Year	61,517	10,166	-	-	-	-	-	-	-	-	-	-	-	71,684	100%	✘ (4,816)
Delinquent	5,805	1,571	6,504	6,732	28,596	-	11,108	43,844	12,527	19,754	22,443	8,482	5,702	93,052	57%	✔ 51,361
Interim	3,292	1,324	-	2,641	17,648	10,725	6,818	2,517	15,859	9,544	6,016	3,769	6,720	38,147	48%	✔ 2,354
Total Real Estate Taxes	\$ 70,614	\$ 2,621,206	\$ 6,883,528	\$ 1,245,913	\$ 317,243	\$ 157,115	\$ 61,426	\$ 99,636	\$ 68,924	\$ 63,915	\$ 121,725	\$ 39,485	\$ 137,948	\$ 11,395,256	96%	\$ (23,048)
	1%	22%	58%	11%	3%	1%	1%	1%	1%	1%	1%	0%	1%	96%		
Local Enabling Taxes																
Realty Transfer Tax	419,598	114,734	26,864	212,907	231,045	159,365	236,924	437,706	337,183	224,538	174,263	225,557	132,389	1,602,220	59%	✔ 615,800
Mercantile Tax	4,397	1,911	58,144	108,214	929,286	43,875	14,160	71,686	226	16,860	19,589	948	28,367	1,217,513	95%	✘ (89,997)
Mercantile Tax: Discovery Firm	-	10,512	10	258	30	700	10	-	4,751	721	21,155	381	-	11,511	30%	✔ 11,491
Local Services Tax	26,205	187,886	47,318	32,556	193,935	34,243	76,565	23,058	177,242	6,486	48,053	160,890	5,355	545,200	58%	✔ 6,726
Amusement Tax	20	80	5	11	327	3,415	4,586	4,729	16,444	4,751	1,292	1,812	3,288	8,587	24%	✘ (826)
Business Privilege Tax	30,824	55,923	422,026	1,521,909	5,496,803	82,884	117,615	268,988	4,654	331,074	179,427	71,101	129,933	7,879,358	92%	✘ (37,253)
Business Privilege Tax: Discovery Firm	8,832	2,931	12,281	9,572	2,518	1,692	13,314	7,927	9,510	17,345	13,332	12,087	21,481	45,753	38%	✔ 32,121
Mercantile - Audit	-	-	-	-	-	-	7,618	-	5,441	9,924	7,628	6,916	12,290	-	0%	✘ (7,800)
Business Privilege - Audit	4,546	1,000	1,000	1,000	368,005	2,570	79,645	95,111	45,361	1,565	186,067	6,163	-	473,232	66%	✔ 262,387
Attorney Fee Reimbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✘ (5,000)
Total Local Enabling Taxes	\$ 494,422	\$ 374,977	\$ 567,648	\$ 1,886,428	\$ 7,221,949	\$ 328,744	\$ 550,437	\$ 909,205	\$ 600,812	\$ 613,264	\$ 650,807	\$ 485,856	\$ 333,103	\$ 11,783,374	81%	\$ 787,650
	4%	3%	4%	14%	53%	2%	4%	7%	4%	4%	5%	4%	2%	86%		
License and Permits																
Contractor License Revenue	3,050	2,450	3,400	3,150	2,350	4,250	2,994	3,400	2,566	3,422	2,947	2,471	3,564	22,050	60%	✘ (979)
Plan Review Fees	1,575	1,690	2,905	2,260	1,900	4,195	2,994	3,245	2,820	2,617	2,335	2,052	1,695	17,770	61%	✔ 289
Zoning	150	150	375	825	900	1,050	905	1,275	528	1,006	905	453	377	4,725	59%	✔ (1,006)
Beverage	-	-	10,050	-	-	-	-	1,500	-	1,946	-	-	-	11,550	86%	✔ 1,496
UCC Act 45 Transfer	564	496	748	(7,216)	(1,228)	948	-	(1,424)	-	-	-	-	-	(7,112)	100%	✔ (7,112)
Building	99,481	30,180	57,301	53,960	34,545	197,121	108,197	86,716	99,846	53,110	85,601	107,636	78,633	559,304	57%	✘ (94,870)
Mechanical	7,416	3,377	10,180	2,838	3,596	9,903	5,881	6,448	6,436	6,725	2,608	4,036	4,508	43,758	64%	✔ 2,071
Street Opening	-	-	-	-	-	-	3,281	-	-	-	-	2,344	(1,875)	-	0%	✘ (4,531)
Subdivision Fees	300	1,550	-	1,900	8,300	-	149	3,500	-	1,037	161	72	214	15,550	91%	✔ 14,035
Public Works & Engineering Fees	11,655	16,965	10,585	11,170	10,455	14,665	12,352	9,975	16,858	13,517	30,675	16,659	10,036	85,470	49%	✘ (65,785)
Professional Services Reimbursement	3,777	20,644	162,905	98,201	120,639	10,271	4,962	89,319	2,982	23,900	44,585	42,752	23,372	505,755	79%	✔ 343,346
Housing	1,065	180	720	480	2,880	121,640	20,270	42,360	3,927	23,120	6,419	253	253	169,325	83%	✔ 20,298
Health	17,810	1,800	3,745	2,100	7,050	3,325	2,285	575	1,230	1,121	1,208	901	35,395	36,405	48%	✘ (3,740)
Burning	-	50	-	-	100	400	-	50	-	77	346	-	38	600	57%	✔ 62
Plumbing	4,824	3,317	6,009	6,148	2,823	9,432	9,568	5,048	7,480	7,153	5,785	6,073	5,990	37,601	54%	✘ (13,919)
Electrical	14,911	7,514	7,799	6,874	7,344	30,628	9,161	18,678	15,472	12,524	9,089	15,766	9,036	93,748	60%	✔ 25,636
DRB & ZHB Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
HARB	50	-	-	300	50	150	305	-	44	-	87	131	87	550	61%	✘ (102)
DRB	1,100	800	1,000	400	2,100	700	2,663	1,200	2,765	1,434	819	614	614	7,300	54%	✘ (3,453)
Sewage Enforcement Fees	-	-	-	-	1,500	750	1,522	750	-	1,877	441	761	-	3,000	49%	✘ (1,921)
ZHB - Residential	2,600	550	1,100	1,800	-	1,400	113	-	1,856	619	1,856	-	619	7,450	60%	✔ 3,400
ZHB - Non-Residential	1,000	100	4,900	-	-	1,000	205	100	922	922	102	1,845	-	7,100	65%	✔ 2,892
Cable TV Franchise Fees	91,728	76,461	-	-	173,846	-	-	-	220,797	-	105,586	80,017	-	342,034	46%	✔ 2,534
Right-of-Way Fees	-	-	-	-	-	-	-	-	-	-	-	-	3,000	-	0%	-
Film Permits	-	250	500	-	250	-	243	-	486	243	-	243	243	1,000	45%	✔ 514
Certificate of Occupancy Transfer Fee	3,400	3,000	4,350	7,050	8,800	7,480	6,792	7,150	5,343	7,491	6,242	5,893	2,147	41,230	60%	✔ 4,346
Building - One Time/ Large	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Total License and Permits	\$ 266,456	\$ 171,524	\$ 288,572	\$ 192,240	\$ 388,200	\$ 419,308	\$ 194,841	\$ 279,865	\$ 392,360	\$ 163,860	\$ 307,797	\$ 290,971	\$ 177,948	\$ 2,006,164	60%	\$ 223,501
	9%	6%	9%	6%	12%	13%	6%	9%	13%	5%	10%	9%	6%	64%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July		August	September	October	November	December	2015 YTD	% of Budget	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	YTD			
Fines and Costs																
Police	35,500	33,870	35,130	26,958	11,875	24,713	52,449	13,135	44,326	42,356	60,519	52,466	61,190	181,181	41%	⊗ (172,061)
District Justice	20,477	19,402	15,421	20,208	17,200	18,688	22,843	19,469	22,334	22,086	21,344	18,721	16,501	130,864	56%	⊙ 1,211
Total Fines and Costs	\$ 55,977	\$ 53,272	\$ 50,551	\$ 47,166	\$ 29,075	\$ 43,401	\$ 75,292	\$ 32,604	\$ 66,659	\$ 64,442	\$ 81,864	\$ 71,187	\$ 77,691	\$ 312,045	46%	\$ (170,850)
	7%	6%	6%	6%	3%	5%	9%	4%	8%	8%	10%	8%	9%	37%		
Interest and Rents																
Interest Earnings	8,410	9,304	9,536	10,579	7,967	24,016	6,430	6,092	10,413	3,076	8,934	4,341	19,905	75,903	62%	⊙ 22,571
Property & Equipment	18,952	6,780	7,856	600	6,230	9,127	29,364	19,677	3,589	5,364	11,580	9,176	9,981	69,222	64%	⊗ (26,087)
Total Interest and Rents	\$ 27,362	\$ 16,084	\$ 17,392	\$ 11,179	\$ 14,197	\$ 33,143	\$ 35,794	\$ 25,769	\$ 14,003	\$ 8,440	\$ 20,514	\$ 13,517	\$ 29,886	\$ 145,125	63%	\$ (3,515)
	12%	7%	7%	5%	6%	14%	15%	11%	6%	4%	9%	6%	13%	62%		
Grants and Gifts																
Payments In Lieu of Taxes	-	-	-	-	-	25,286	-	-	-	-	37,273	(29,518)	17,412	25,286	50%	⊙ 3,454
Public Utility Realty Tax	-	-	-	-	-	-	-	-	-	-	-	28,000	-	-	0%	⊙ -
Federal, State & County	-	13,802	-	-	2,200	3,500	-	40,212	6,235	-	-	3,994	-	59,714	85%	⊗ (40,057)
State Pension Aid	-	-	-	-	-	-	-	-	606	621,894	-	-	-	-	0%	⊙ -
Crossing Guard Contributions (RTSD)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	⊙ -
County Highway Aid	36,720	-	-	-	-	-	-	-	-	36,720	-	-	-	36,720	50%	⊙ 36,720
State Snow Removal	66,471	-	-	-	-	-	-	-	-	-	-	-	-	66,471	100%	⊙ 12,471
Public Access Grant	57,405	-	-	-	-	-	-	-	-	-	-	-	-	57,405	100%	⊗ (17,595)
Shade Tree Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	⊗ (20,000)
Grounds Maintenance Agreement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	⊙ -
Volunteer Fire Relief Aid	-	-	-	-	-	-	-	-	-	350,000	-	-	-	-	0%	⊙ -
Police Drug Task Force Reimb.	-	4,408	-	-	2,694	-	-	-	-	2,100	-	3,210	-	7,102	57%	⊗ (2,691)
Total Grants and Gifts	\$ 160,595	\$ 18,210	\$ -	\$ -	\$ 4,894	\$ 28,786	\$ -	\$ 40,212	\$ 6,841	\$ 1,010,714	\$ 37,273	\$ 5,687	\$ 17,412	\$ 252,697	19%	\$ (27,698)
	12%	1%	0%	0%	0%	2%	0%	3%	1%	74%	3%	0%	1%	19%		
Departmental Earnings																
Parking Meters - Kiosks	26,350	28,871	39,480	24,005	41,722	39,046	39,681	37,257	32,618	39,625	46,214	27,141	53,212	236,731	54%	⊗ (18,587)
Parking Meters - Church	3,186	3,336	(2,014)	2,413	-	(5,978)	4,799	-	(3,499)	4,331	5,708	3,423	549	943	8%	⊗ (16,762)
Alarm System Fees	1,100	700	1,000	1,900	200	900	776	1,000	569	879	466	466	983	6,800	67%	⊙ 1,163
Police Extra Duty	37,244	47,844	13,459	14,495	17,777	51,234	62,422	14,060	42,689	23,828	8,006	60,782	36,238	196,113	53%	⊙ 6,157
Recreation Fees	18,535	74,233	62,192	50,614	66,729	69,120	15,609	15,709	5,903	10,404	57,091	76,875	22,561	357,131	67%	⊙ 54,966
Prepaid Parking	3,770	2,730	4,440	3,200	1,890	8,830	1,104	3,225	1,642	1,755	1,319	880	878	28,085	81%	⊙ 9,559
Meter Bags	160	-	260	680	50	10	214	20	57	-	214	-	-	1,180	81%	⊗ (599)
Police Parking Permit	1,740	2,540	370	110	90	620	256	175	1,062	110	61	37	12	5,645	81%	⊙ 1,927
Rear Door Trash Fee	75,395	17,415	9,240	1,260	870	315	-	420	199	299	-	-	195	104,915	99%	⊙ 9,447
Refuse Collection Fee	1,465	1,620	1,850	2,490	2,115	3,530	4,325	4,630	1,788	2,738	2,979	3,024	2,567	17,700	57%	⊗ (1,204)
Sulpizio Gym Fees	4,024	1,400	1,075	8,881	(2,333)	500	1,181	2,438	1,700	17,251	3,070	1,417	2,519	15,985	38%	⊗ (6,758)
Police Service Fees	2,985	2,970	2,760	2,285	2,745	2,380	2,201	3,337	2,060	1,892	1,944	2,009	2,409	19,462	65%	⊙ 176
Police Live Scan Fees	-	394	86	1,974	824	1,515	1,845	-	-	2,617	1,381	-	2,333	4,792	43%	⊗ (3,667)
Recreation Sponsorship/ Adv. Rev.	800	7,250	6,250	23,300	-	4,200	24,240	2,500	-	-	1,515	8,121	2,182	44,300	79%	⊗ (18,883)
Kiosk Advertising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	⊙ -
Total Departmental Earnings	\$ 176,754	\$ 191,303	\$ 140,447	\$ 137,606	\$ 132,680	\$ 176,223	\$ 158,654	\$ 84,770	\$ 86,789	\$ 105,729	\$ 129,968	\$ 184,174	\$ 126,637	\$ 1,039,782	62%	\$ 16,937
	11%	12%	8%	8%	8%	11%	10%	5%	5%	6%	8%	11%	8%	63%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July		August	September	October	November	December	2015 YTD	% of Budget	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	Estimated			
Miscellaneous																
Insurance Refunds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Sale of Property, Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Premium Payments - Flex	(3,991)	985	491	(157)	834	1,647	-	1,064	-	-	-	-	-	874	100%	874
Miscellaneous	42,366	3,863	4,935	608	60,328	7,012	579	(124)	8,854	3,957	15,054	2,043	358	118,987	80%	99,253
Premium Payments	13,019	13,077	13,077	13,077	13,124	13,142	11,805	13,186	11,722	11,722	11,793	11,864	11,846	91,701	61%	10,647
Advertising & Sponsorship Fees	-	-	-	-	-	-	500	-	-	-	-	-	500	-	0%	(500)
Cash Over / Short	-	2	2	(100)	1	30	-	-	-	-	-	-	-	(65)	100%	(65)
Sale of Recycled Materials	1,303	296	200	240	573	140	2,139	300	2,702	2,223	1,998	2,363	1,639	3,052	22%	(11,022)
Federal Medical Subsidy	-	-	-	-	-	70,656	-	-	-	-	-	-	-	70,656	100%	656
Tax Anticipation Revenue Notes	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Total Miscellaneous	\$ 52,697	\$ 18,223	\$ 18,705	\$ 13,667	\$ 74,860	\$ 92,628	\$ 15,023	\$ 14,426	\$ 23,278	\$ 17,902	\$ 28,845	\$ 16,270	\$ 14,343	\$ 285,205	74%	\$ 99,843
	18%	6%	7%	5%	26%	32%	5%	5%	8%	6%	10%	6%	5%	100%		
Transfers In																
Transfer In: Sewer Overhead	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Transfer In: Sewer Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Transfer In: Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Transfer In: Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Transfer In: Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Transfer In: Willows Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a	\$ -
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
TOTAL GENERAL FUND REVENUE	\$ 1,304,876	\$ 3,464,798	\$ 7,966,842	\$ 3,534,198	\$ 8,183,097	\$ 1,279,347	\$ 1,091,468	\$ 1,486,487	\$ 1,259,666	\$ 2,048,266	\$ 1,378,793	\$ 1,107,147	\$ 914,968	\$ 27,219,646	80%	\$ 902,817
	4%	10%	24%	11%	25%	4%	3%	5%	4%	6%	4%	3%	3%	82%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July		August	September	October	November	December	2015 YTD	% of Budget	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated				
SOLID WASTE																
Salaries	100,851	102,825	94,018	102,052	101,878	99,928	156,138	165,235	104,092	104,092	104,092	104,092	156,138	766,787	57%	✓ 13,903
Seasonal Wages	2,394	1,366	1,103	1,203	1,303	3,099	7,455	6,820	4,953	5,008	4,555	4,142	5,939	17,287	41%	✓ 11,575
Overtime	45	-	11	-	446	223	-	43	169	-	-	-	88	769	75%	✓ 974
Longevity	-	-	-	35,080	-	-	-	-	-	-	-	-	37,464	35,080	48%	✗ (374)
Sick Pay Bonus	2,471	-	-	-	-	-	-	-	-	-	-	-	-	2,471	100%	✓ 340
Medical Exp. Reimbursements	1,260	-	-	-	-	-	-	-	-	-	-	-	-	1,260	100%	✓ 840
Social Security Taxes	7,879	7,759	7,058	10,253	7,635	7,643	12,705	12,870	8,470	8,470	8,470	8,470	12,705	61,096	57%	✓ 2,431
Workers' Compensation	-	-	34,599	-	16,680	-	-	-	19,183	-	-	-	(1,403)	51,278	74%	✓ 8,161
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✓ -
Pension Allocation	-	-	-	-	-	-	-	-	-	340,033	-	-	-	-	0%	✓ -
Medical Insurance Premiums	40,633	40,639	42,450	41,476	41,542	41,541	44,733	41,655	44,733	44,733	48,545	48,545	48,545	289,935	55%	✓ 23,321
Group, Life & Disability Insurance	852	8,629	2,443	149	2,320	3,810	1,158	1,620	778	778	10,553	3,037	718	19,823	56%	✗ (9,394)
Uniforms	-	-	-	-	995	-	-	-	-	-	-	-	-	995	100%	✓ 900
Boot Allowance	-	-	-	-	-	-	-	-	-	-	-	3,090	-	-	0%	✓ -
Postage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✓ -
Operating Supplies	-	258	710	2,145	367	2,342	827	236	271	953	2,025	210	621	6,058	60%	✓ 293
Credit Card Fees	42	540	101	123	127	70	-	101	-	-	-	-	-	1,105	100%	✗ (1,105)
Disposal Fees	-	41,143	13,721	18,465	20,548	20,446	20,500	23,109	20,500	20,500	20,500	20,500	20,500	137,432	57%	✓ 6,068
Contractual Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✓ 598
Gas, Oil & Lubricants	-	7,287	4,823	3,829	6,859	1,947	10,629	3,233	10,793	3,964	6,308	7,518	13,722	27,978	40%	✓ 39,718
Tires, Batteries & Accessories	-	-	-	6,179	1,337	4,362	6,977	-	1,525	-	1,875	1,906	2,717	11,878	60%	✓ 8,727
Repair Parts	476	801	5,024	4,639	5,324	982	1,528	1,954	3,807	566	4,790	1,966	587	19,201	62%	✗ (916)
Contracted Maint. & Repairs	-	-	425	3,251	2,284	4,849	659	6,884	8,177	3,161	12,934	4	9,264	17,692	35%	✗ (11,232)
TOTAL SOLID WASTE	\$ 156,903	\$ 211,247	\$ 206,485	\$ 228,845	\$ 209,643	\$ 191,242	\$ 263,309	\$ 263,761	\$ 227,449	\$ 532,258	\$ 224,646	\$ 203,480	\$ 307,606	\$ 1,468,125	50%	\$ 94,830
% Δ	5%	7%	7%	7%	7%	6%	9%	9%	7%	17%	7%	7%	10%	48%		
ENGINEERING																
Salaries	12,702	12,770	12,770	12,770	12,770	12,770	19,156	19,156	12,770	12,770	12,770	12,770	19,156	95,710	58%	✓ 69
Overtime	-	223	1,537	607	764	2,132	1,038	1,264	572	343	443	414	271	6,528	76%	✗ (2,571)
Longevity	-	-	-	5,150	-	-	-	-	-	-	-	-	5,378	5,150	49%	✓ 72
Sick Pay Bonus	70	-	-	-	-	-	-	-	-	-	-	-	-	70	100%	✓ 70
Medical Exp. Reimbursements	200	-	-	-	-	-	-	-	-	-	-	-	-	200	100%	✓ -
Social Security Taxes	954	968	1,061	1,374	997	1,103	1,725	1,523	1,150	1,150	1,150	1,150	1,725	7,981	56%	✓ 645
Workers' Compensation	-	-	3,526	-	1,700	-	-	-	1,689	-	-	-	(123)	5,226	77%	✓ 7
Unemployment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✓ -
Pension Allocation	-	-	-	-	-	-	-	-	-	46,494	-	-	-	-	0%	✓ -
Medical Insurance Premiums	5,151	5,152	5,153	5,153	5,152	5,152	5,064	5,165	5,064	5,064	5,064	5,064	5,064	36,078	59%	✗ (621)
Group, Life & Disability Insurance	111	968	107	19	194	376	141	107	141	141	726	141	141	1,883	59%	✗ (562)
Communications	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✓ -
Boot Allowance	-	-	-	-	-	-	-	-	-	-	-	150	-	-	0%	✓ -
Office Supplies	-	-	269	219	100	79	312	1,031	189	315	14	-	159	1,699	72%	✗ (1,249)
Postage	-	69	-	-	124	-	95	107	-	-	111	-	127	300	56%	✓ 162
Credit Card Fees	5	-	0	21	11	-	-	31	-	-	-	-	-	80	100%	✗ (80)
Professional Development	-	165	-	336	115	-	-	-	-	-	-	-	-	616	100%	✓ 84
Dues & Subscriptions	85	-	-	-	-	-	-	-	-	-	-	-	300	85	22%	✗ (85)
Contractual Services: Retainer	-	3,750	3,750	-	3,750	7,500	2,904	-	1,870	5,973	-	5,738	5,682	18,750	49%	✓ 6,987
Contractual Services: Special Proj.	-	3,180	29,609	1,419	22,011	1,761	-	14,429	9,736	14,674	1,911	28,006	45,656	72,409	42%	✗ (53,969)
Contractual Services: Reimbursable	8,576	73,004	46,869	52,469	128,811	21,442	6,298	14,185	34,897	30,906	13,481	45,612	47,768	345,357	67%	✗ (218,021)
Contractual Services: Grading Permit Revi	-	3,465	-	-	6,875	6,878	-	-	-	3,818	-	4,306	1,876	17,218	63%	✗ (17,218)
Minor Office Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	✓ 2,495
Gasoline, Oil, Lubricants	-	58	145	48	139	42	242	150	327	141	92	174	237	582	37%	✓ 947
Repair Parts	-	-	-	-	-	-	42	-	42	42	42	42	42	-	0%	✓ 292
TOTAL ENGINEERING	\$ 27,855	\$ 103,772	\$ 104,797	\$ 79,587	\$ 183,516	\$ 59,245	\$ 37,015	\$ 57,148	\$ 68,446	\$ 121,831	\$ 35,803	\$ 103,567	\$ 133,457	\$ 615,920	57%	\$ (282,547)
% Δ	3%	13%	13%	10%	23%	7%	5%	7%	9%	15%	4%	13%	17%	79%		

Radnor Township, PA
General Fund (#01) Budget Worksheet

Account Description	January	February	March	April	May	June	July		August	September	October	November	December	2015 YTD	% of Budget	Full Year Variance
	Actual	Actual	Actual	Actual	Actual	Actual	Estimated	Actual	Estimated	Estimated	Estimated	Estimated	Estimated			
DEBT SERVICE																
Service Charges	-	-	-	-	-	377	-	-	3,653	-	-	629	1,493	377	6%	(152)
DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 377	\$ -	\$ -	\$ 3,653	\$ -	\$ -	\$ 629	\$ 1,493	\$ 377	6%	\$ (152)
\$ Δ	0%	0%	0%	0%	0%	6%	0%	0%	61%	0%	0%	10%	25%	6%		
% Δ																
TRANSFER TO OTHER FUNDS																
Liquid Fuels Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Capital Improvement	-	-	-	-	-	-	-	-	-	-	-	-	325,000	-	0%	-
Capital Improvement (Prog. Funding)	-	-	-	-	-	-	-	-	-	-	-	-	687,125	-	0%	-
Capital Improvement (Excess FB)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Police Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
OPEB Liability	-	-	-	-	-	-	-	-	-	-	-	-	459,209	-	0%	-
Storm Water Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Civilian Pension	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Grant Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Park & Open Space Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Willows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a	-
Shade Tree Fund	-	-	-	-	-	-	-	-	-	-	-	-	25,000	-	0%	-
Debt Service	-	-	-	430,000	-	1,315,000	290,000	290,000	-	-	819,909	-	82,417	2,035,000	69%	0
TRANSFER TO OTHER FUNDS	\$ -	\$ -	\$ -	\$ 430,000	\$ -	\$ 1,315,000	\$ 290,000	\$ 290,000	\$ -	\$ -	\$ 819,909	\$ -	\$ 1,578,751	\$ 2,035,000	46%	\$ 0
\$ Δ	0%	0%	0%	10%	0%	30%	7%	7%	0%	0%	18%	0%	36%	46%		
% Δ																
GRAND TOTAL GENERAL FUND	\$ 1,793,606	\$ 1,861,195	\$ 2,372,723	\$ 2,374,965	\$ 1,646,263	\$ 3,011,791	\$ 2,458,945	\$ 2,500,326	\$ 3,212,775	\$ 4,674,020	\$ 2,970,582	\$ 1,776,947	\$ 4,178,515	\$ 15,560,868	48%	\$ (34,638)
\$ Δ	6%	6%	7%	7%	5%	9%	8%	8%	10%	14%	9%	5%	13%	48%		
% Δ																
FUND BALANCE																
Beginning Fund Balance, January 1	\$ 8,075,543	\$ 7,586,814	\$ 9,190,418	\$ 14,784,537	\$ 15,943,771	\$ 22,480,605	\$ 19,502,580	\$ 20,748,161	\$ 18,135,103	\$ 16,181,994	\$ 13,556,240	\$ 11,964,451	\$ 11,294,652	\$ 8,075,543		
Revenues	1,304,876	3,464,798	7,966,842	3,534,198	8,183,097	1,279,347	1,091,468	1,486,487	1,259,666	2,048,266	1,378,793	1,107,147	914,968	27,219,646		
Expenditures	1,793,606	1,861,195	2,372,723	2,374,965	1,646,263	3,011,791	2,458,945	2,500,326	3,212,775	4,674,020	2,970,582	1,776,947	4,178,515	15,560,868		
Accrual Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
ENDING FUND BALANCE	\$ 7,586,814	\$ 9,190,418	\$ 14,784,537	\$ 15,943,771	\$ 22,480,605	\$ 20,748,161	\$ 18,135,103	\$ 19,734,322	\$ 16,181,994	\$ 13,556,240	\$ 11,964,451	\$ 11,294,652	\$ 8,031,104	\$ 19,734,322		
Increase / (Decrease) In Fund Balance	\$ (488,730)	\$ 1,603,604	\$ 5,594,120	\$ 1,159,233	\$ 6,536,835	\$ (1,732,444)	\$ (1,367,478)	\$ (1,013,840)	\$ (1,953,109)	\$ (2,625,754)	\$ (1,591,789)	\$ (669,800)	\$ (3,263,547)	\$ 11,658,778		
Increase / (Decrease) In Fund Balance (net of Transfers I	\$ (488,730)	\$ 1,603,604	\$ 5,594,120	\$ 1,589,233	\$ 6,536,835	\$ (417,444)	\$ (1,077,478)	\$ (723,840)	\$ (1,953,109)	\$ (2,625,754)	\$ (771,880)	\$ (669,800)	\$ (1,684,797)	\$ 13,693,778		