

FINANCE DEPARTMENT
Monthly Report
General Fund and Sewer Fund
As of October 31, 2015



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Finance Director

October 2015 Finance Update

Radnor Township, PA

11/4/2015

General Fund (#01)

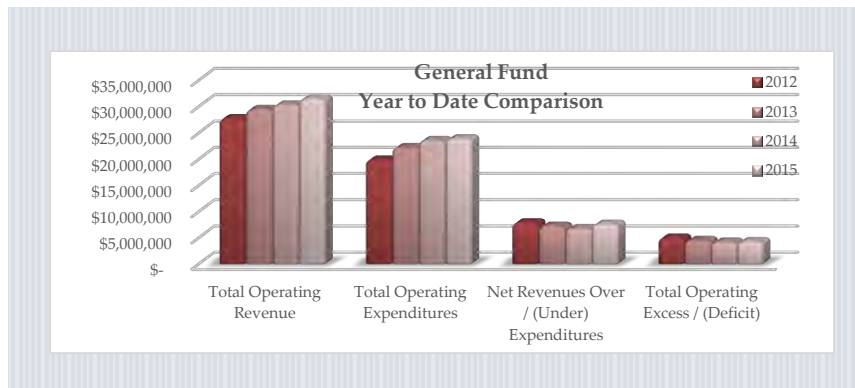
Revenue Update

Forecast begins to solidify as we head down the home stretch: Year over year revenue is up 3.8% and expected to exceed full year estimates by 4%

Township revenues are made up of three broad categories: Real Estate Taxes (36%), Act 511 Taxes (41%) and other revenues (23%). Other revenues are comprised of permits, fines, departmental income and miscellaneous income.

Real Estate and Business Taxes (a part of the Act 511 group) are collected prior to May 15th, so at this

collection efforts, audit proceeds to-date are \$485,000 with another \$300,000 received on November 2. Finally, we reported that building permit (and related) revenues are up significant over last year and current year forecasts (+\$335,534 over 2014). The bump is the result of a couple large projects



point in the year; most of the annual revenues are collected; giving us a good idea on where we will end the year. Real Estate Taxes are the most predictable and continue to perform as expected.

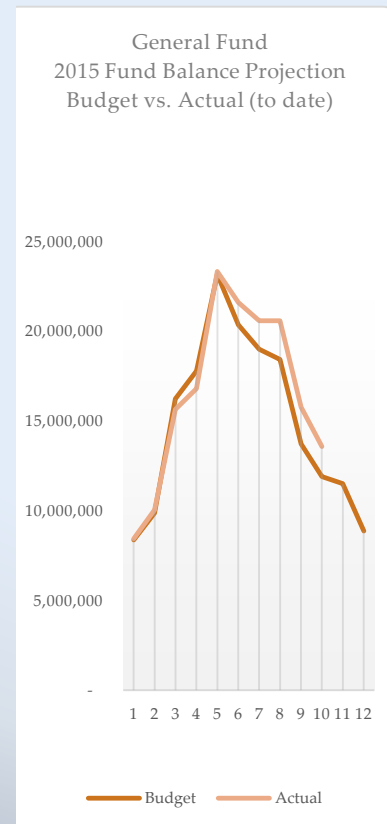
Next, we reported at the end of Q2 that business taxes showed little growth. However, due to the Township's ongoing follow up and

that began late summer. Other revenue areas that are performing well are grants (+\$218K over 2014) and miscellaneous (+\$149K over 2014). Grants are up due to increases in state pension aid and catchup payments from recycling grants. Miscellaneous is up due to unclaimed funds

General Fund Cash Flow at a Glance



The chart below tracks how the actual cash flow for the general fund is performing against expectations. Through October, results continue to trend ahead of expectations.



proceeds and life insurance surrenders.

Those results, coupled with the large increases in the real estate transfer taxes have allowed us to maintain the year-end forecast for

the General Fund at \$2.0 million (down slightly from the August forecast of \$2.2 million).

Expenditure Update

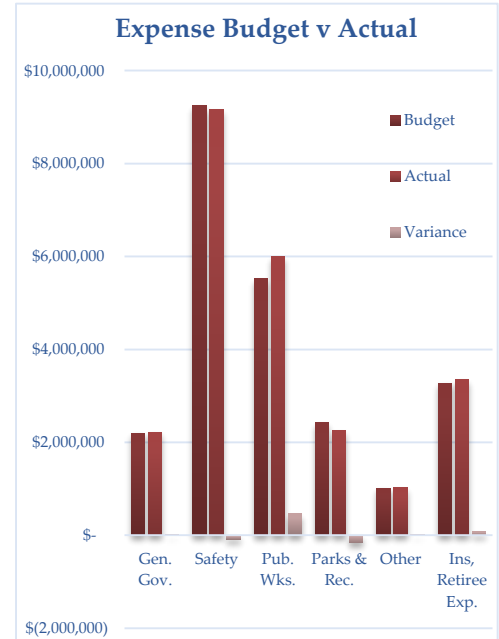
Expenditures stay on Track

Township expenses fall within eight broad categories: General Government, Protection of Persons & Property, Public Works, Parks & Recreation, Library, Community Organizations, Non-Departmental and Other Financing Uses. General Government is now performing slightly over budget as a result of some significant legal bills resulting from litigation and labor issues. Security of Persons and Property are performing at budgeted levels as a result of not yet hiring all of the budgeted police positions as well as not needing all of the contracted inspection expenses in Community Development due to the delayed approval of the Villanova Dorm / Parking project. Some Police Department line items are forecasting to exceed budgeted levels due to various reasons. However, in the aggregate and as a result (again) of not hiring the budgeted police positions, the impact to the bottom line is minimal. Public works is trending above budgeted levels due entirely to the snow removal costs from January / February. Parks & Recreation continue to perform below budget due mostly to the fact

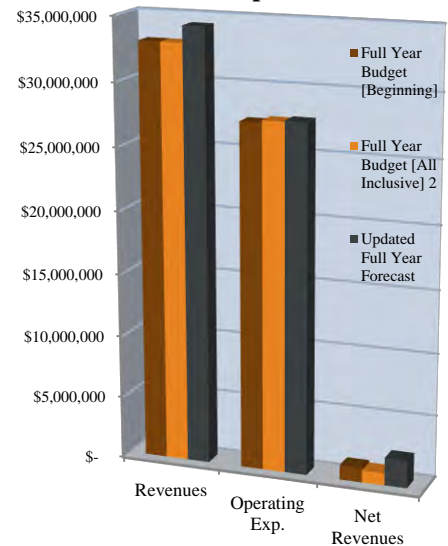
that during the winter months, most of the park maintenance payroll was charged to highways for snow removal. Library is performing as expected while community organizations are over budget as a result of the payment to Main Line School Night for painting expenses at the Creutzburg Center. Non-Departmental and other financing uses are performing as expected for the most part.

As we try to forecast to year-end, base line operational expenditures are right on track and should meet expectations. Potential variations could result from any weather related events that might cause the Township to expend funds unexpectedly.

* * *



Full Year Comparison Activity Graph



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2015



Year to Date Actual (Cash Basis)

| | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|--|------|------|------|------|-----|----|
|--|------|------|------|------|-----|----|

REVENUES

| Taxes | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|------------------------------|----------------------|----------------------|----------------------|----------------------|-----------|--------|
| Real Estate Tax | \$ 11,487,035 | \$ 11,584,555 | \$ 11,629,410 | \$ 11,600,669 | (28,741) | -0.2% |
| Real Estate Transfer Tax | 1,492,987 | 2,233,406 | 1,755,910 | 2,386,979 | 631,069 | 35.9% |
| Mercantile Tax ¹ | 1,209,108 | 689,137 | 1,367,063 | 1,265,640 | (101,423) | -7.4% |
| Local Services Tax | 804,721 | 719,993 | 748,355 | 797,394 | 49,039 | 6.6% |
| Amusement Tax | 41,264 | 30,243 | 32,638 | 20,656 | (11,982) | -36.7% |
| Business Privilege Tax | 6,438,158 | 7,468,860 | 8,338,080 | 8,502,210 | 164,130 | 2.0% |
| Mercantile Tax - Audit | 41,716 | - | - | 61,000 | 61,000 | n/a |
| Business Privilege Tax Audit | 376,840 | 1,086,611 | 491,306 | 424,229 | (67,077) | -13.7% |
| Total Taxes | \$ 21,891,829 | \$ 23,812,806 | \$ 24,362,762 | \$ 25,058,776 | 696,014 | 2.9% |

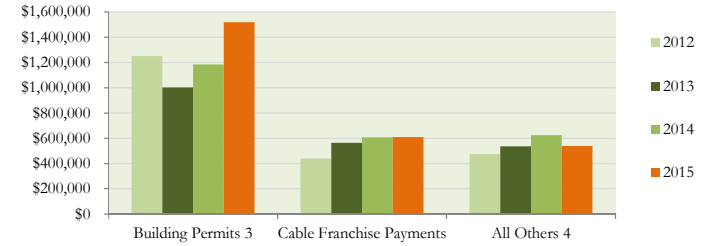


² The Mercantile Tax laws were amended in 2012 to move the file/payment date from August 15th to May 15th: As a result, comparisons with 2012 prior to August will be skewed, and comparisons with 2013 will be off for the entire year as 2013 only represented six months' worth of activity.

| Permits & Licenses | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|----------|--------|
| Building Permits ³ | 1,250,303 | 1,002,025 | 1,183,284 | 1,518,818 | 335,534 | 28.4% |
| Cable Franchise Payments | 439,057 | 564,593 | 606,749 | 608,778 | 2,029 | 0.3% |
| All Others ⁴ | 475,227 | 534,856 | 624,474 | 536,859 | (87,615) | -14.0% |
| Total Permits & Licenses | \$ 2,164,587 | \$ 2,101,474 | \$ 2,414,507 | \$ 2,664,455 | 249,948 | 10.4% |

³ Building Permits Includes: Building, Mechanical, Plumbing and Electrical permit codes

⁴ All Others excludes development escrow proceeds since they are accounted for as a reduction of the Engineering expenses below



| Other Sources | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|----------------------------|----------------------|----------------------|----------------------|----------------------|-----------|--------|
| Fines | 536,385 | 518,875 | 619,973 | 456,218 | (163,755) | -26.4% |
| Interest & Rents | 156,455 | 168,667 | 198,916 | 198,724 | (192) | -0.1% |
| Grants & Gifts | 1,285,476 | 1,217,826 | 1,157,004 | 1,375,070 | 218,066 | 18.8% |
| Departmental Earnings | 1,394,382 | 1,310,440 | 1,311,656 | 1,326,807 | 15,152 | 1.2% |
| Refunds & Miscellaneous | 292,400 | 290,445 | 225,927 | 375,333 | 149,407 | 66.1% |
| Total Other Sources | \$ 3,665,098 | \$ 3,506,253 | \$ 3,513,476 | \$ 3,732,153 | 218,677 | 5.9% |
| TOTAL REVENUES | \$ 27,721,514 | \$ 29,420,533 | \$ 30,290,745 | \$ 31,455,384 | 1,164,639 | 3.8% |



Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2015



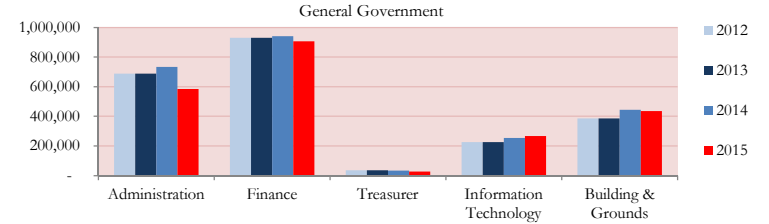
Year to Date Actual (Cash Basis)

| | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|--|------|------|------|------|-----|----|
|--|------|------|------|------|-----|----|

EXPENDITURES

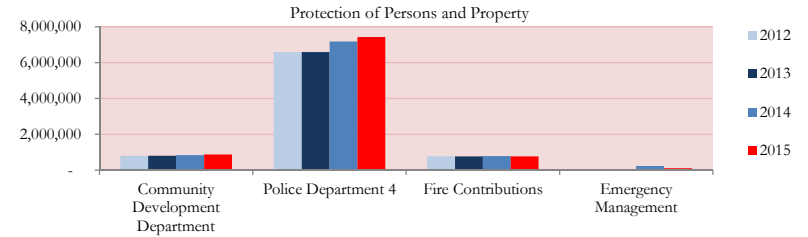
General Government

| | | | | | | |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|------------------|--------------|
| Administration | 767,379 | 686,963 | 732,560 | 584,625 | (147,935) | -20.2% |
| Finance | 893,679 | 928,921 | 941,637 | 905,285 | (36,351) | -3.9% |
| Treasurer | 36,564 | 35,716 | 32,248 | 27,333 | (4,915) | -15.2% |
| Information Technology | 216,446 | 225,697 | 253,895 | 265,721 | 11,826 | 4.7% |
| Building & Grounds | 415,626 | 384,982 | 442,653 | 433,854 | (8,799) | -2.0% |
| Total General Government | \$ 2,329,696 | \$ 2,262,278 | \$ 2,402,993 | \$ 2,216,818 | (186,175) | -7.7% |



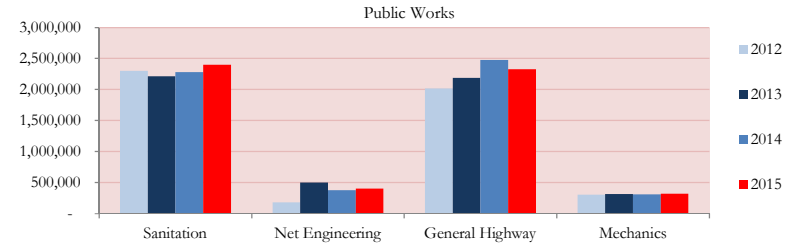
Protection of Persons & Property

| | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|----------------|-------------|
| Community Development Department | 672,924 | 805,862 | 830,487 | 865,812 | 35,324 | 4.3% |
| Police Department * | 6,335,269 | 6,582,452 | 7,178,982 | 7,435,153 | 256,171 | 3.6% |
| Fire Contributions | 892,623 | 758,778 | 786,881 | 768,305 | (18,576) | -2.4% |
| Emergency Management | 339 | 4,100 | 218,814 | 96,085 | (122,729) | -56.1% |
| Total Protection of Persons & Property | \$ 7,901,155 | \$ 8,151,192 | \$ 9,015,164 | \$ 9,165,354 | 150,190 | 1.7% |



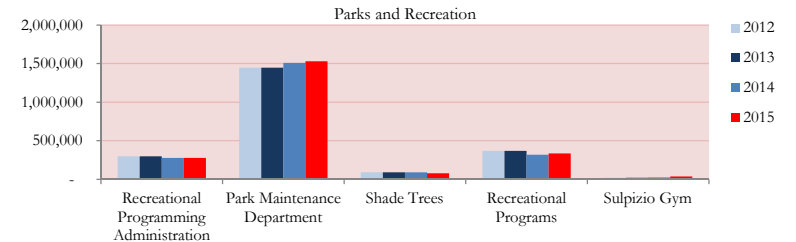
Public Works

| | | | | | | |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|--------------|-------------|
| Sanitation | 2,301,553 | 2,213,233 | 2,278,324 | 2,396,947 | 118,623 | 5.2% |
| Engineering | 383,037 | 663,069 | 902,114 | 960,734 | | |
| Less: Escrow Reimbursements | (202,258) | (160,731) | (524,575) | (556,910) | | |
| Net Engineering | 180,779 | 502,338 | 377,539 | 403,824 | 26,285 | 7.0% |
| General Highway | 2,015,273 | 2,185,192 | 2,478,104 | 2,324,885 | (153,218) | -6.2% |
| Mechanics | 306,026 | 317,280 | 311,646 | 321,326 | 9,680 | 3.1% |
| Total Public Works | \$ 4,984,410 | \$ 5,720,382 | \$ 5,823,151 | \$ 5,850,806 | 1,370 | 0.0% |



Parks & Recreation

| | | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------|-------------|
| Recreational Programming Administration | 288,307 | 298,735 | 275,882 | 277,811 | 1,929 | 0.7% |
| Park Maintenance Department | 1,458,545 | 1,447,991 | 1,510,444 | 1,532,164 | 21,720 | 1.4% |
| Shade Trees | 37,100 | 87,693 | 90,055 | 78,125 | (11,930) | -13.2% |
| Recreational Programs | 305,069 | 369,923 | 319,332 | 334,637 | 15,304 | 4.8% |
| Sulpizio Gym | 25,094 | 19,250 | 22,096 | 34,327 | 12,231 | 55.4% |
| Total Parks & Recreation | \$ 2,114,115 | \$ 2,223,593 | \$ 2,217,811 | \$ 2,257,064 | 39,254 | 1.8% |

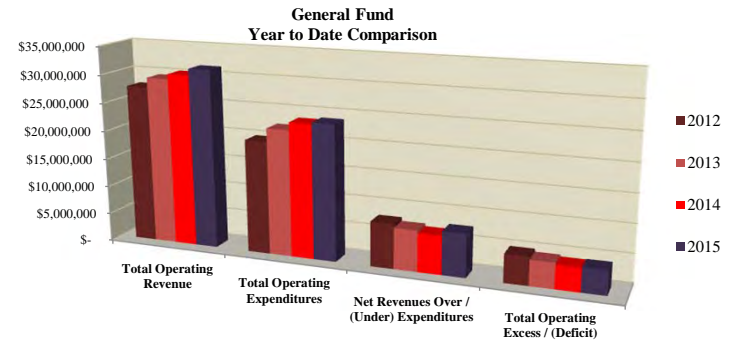
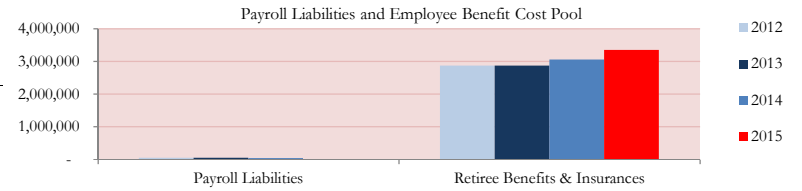
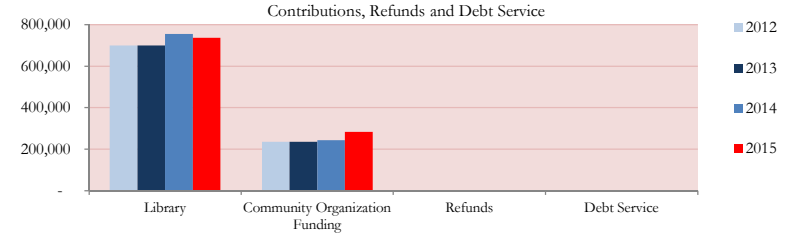


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, October 31, 2015



Year to Date Actual (Cash Basis)

| | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|--|----------------------|----------------------|----------------------|----------------------|-----------|--------|
| Contributions, Refunds & Misc. | | | | | | |
| Library | 680,475 | 699,949 | 754,747 | 736,919 | (17,828) | -2.4% |
| Community Organization Funding | 239,945 | 235,358 | 243,284 | 283,177 | 39,892 | 16.4% |
| Refunds | - | - | - | - | - | n/a |
| Debt Service | 1,075 | 1,850 | 2,467 | 2,074 | (393) | -15.9% |
| Total Contributions, Refunds & Misc. | \$ 921,494 | \$ 937,157 | \$ 1,000,498 | \$ 1,022,169 | 21,672 | 2.2% |
| Insurance, Payroll Liabilities & Retiree Benefits | | | | | | |
| Payroll Liabilities | 46,037 | 47,846 | 38,822 | 9,346 | (29,476) | -75.9% |
| Retiree Benefits & Insurances | 1,570,607 | 2,869,519 | 3,056,936 | 3,347,765 | 290,829 | 9.5% |
| Total Insurance & Retiree Benefits | \$ 1,616,644 | \$ 2,917,365 | \$ 3,095,758 | \$ 3,357,111 | 261,353 | 8.4% |
| TOTAL OPERATING EXPENDITURES | \$ 19,867,514 | \$ 22,211,968 | \$ 23,555,375 | \$ 23,869,323 | 313,948 | 1.3% |
| NET REVENUES OVER / (UNDER) EXPENDITURES | \$ 7,854,000 | \$ 7,208,565 | \$ 6,735,370 | \$ 7,586,062 | 850,691 | 12.6% |
| Transfers In from Other Funds | - | - | - | - | - | n/a |
| Transfers Out to Other Funds | (2,893,046) | (2,747,763) | (2,598,000) | (3,346,209) | (748,209) | n/a |
| TOTAL SURPLUS / (DEFICIT) | \$ 4,960,954 | \$ 4,460,803 | \$ 4,137,370 | \$ 4,239,853 | 102,482 | 2.5% |



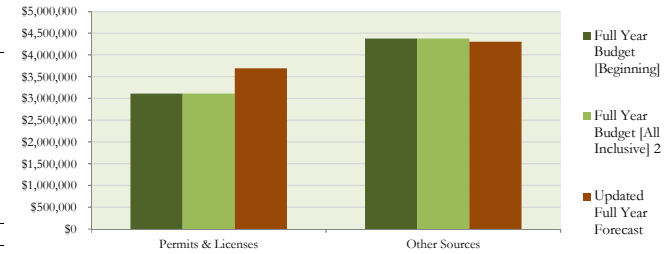
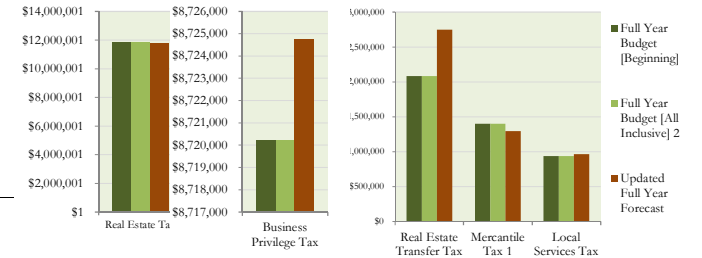


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, October 31, 2015

| Full Year Budget v Forecast Comparison | | | | | | |
|--|--|---|----------|----------------------------|-------------------------------|--|
| Full Year Budget [Beginning] | 2014 Carry Forward Encumb ¹ | Full Year Budget [All Inclusive] ² | % Change | Updated Full Year Forecast | % Variance (vs. amend budget) | |

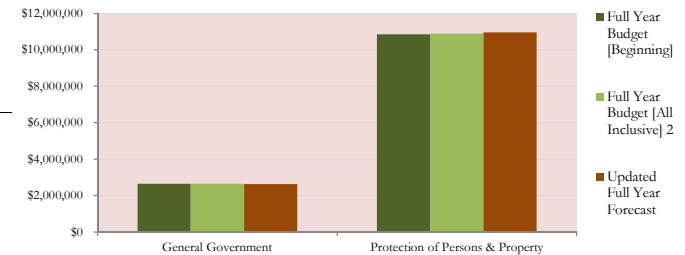
REVENUES

| | | | | | | |
|-------------------------------------|----------------------|---------------|----------------------|-----------|----------------------|-------------|
| Taxes | | | | | | |
| Real Estate Tax | \$ 11,850,300 | n/a | \$ 11,850,300 | 0% | 11,778,101 | 99% |
| Real Estate Transfer Tax | 2,080,350 | n/a | 2,080,350 | 0% | 2,744,925 | 132% |
| Mercantile Tax | 1,400,527 | n/a | 1,400,527 | 0% | 1,294,955 | 92% |
| Local Services Tax | 936,500 | n/a | 936,500 | 0% | 963,639 | 103% |
| Amusement Tax | 37,000 | n/a | 37,000 | 0% | 25,756 | 70% |
| Business Privilege Tax | 8,720,188 | n/a | 8,720,188 | 0% | 8,724,725 | 100% |
| Mercantile Tax - Audit | 50,000 | n/a | 50,000 | 0% | 80,206 | 160% |
| Business Privilege Tax Audit | 455,000 | n/a | 455,000 | 0% | 724,229 | 159% |
| Total Taxes | \$ 25,529,865 | \$ n/a | \$ 25,529,865 | 0% | \$ 26,336,536 | 103% |
| Permits & Licenses | | | | | | |
| Building Permits | 1,359,000 | n/a | 1,359,000 | 0% | 1,750,497 | 129% |
| Cable Franchise Payments | 745,900 | n/a | 745,900 | 0% | 688,795 | 92% |
| All Others | 1,010,700 | n/a | 1,010,700 | 0% | 1,250,993 | 124% |
| Total Permits & Licenses | \$ 3,115,600 | \$ n/a | \$ 3,115,600 | 0% | \$ 3,690,285 | 118% |
| Other Sources | | | | | | |
| Fines | 844,739 | n/a | 844,739 | 0% | 605,096 | 72% |
| Interest & Rents | 235,000 | n/a | 235,000 | 0% | 242,128 | 103% |
| Grants & Gifts | 1,358,323 | n/a | 1,358,323 | 0% | 1,410,274 | 104% |
| Departmental Earnings | 1,656,143 | n/a | 1,656,143 | 0% | 1,637,619 | 99% |
| Refunds & Miscellaneous | 286,000 | n/a | 286,000 | 0% | 408,336 | 143% |
| Total Other Sources | \$ 4,380,205 | \$ n/a | \$ 4,380,205 | 0% | \$ 4,303,453 | 98% |
| TOTAL REVENUES | \$ 33,025,670 | \$ n/a | \$ 33,025,670 | 0% | \$ 34,330,273 | 104% |



EXPENDITURES

| | | | | | | |
|---|----------------------|------------------|----------------------|-----------|----------------------|-------------|
| General Government | | | | | | |
| Administration | 703,207 | 802 | 704,009 | 0% | 707,582 | 101% |
| Finance | 1,075,225 | 1,574 | 1,076,799 | 0% | 1,061,591 | 99% |
| Treasurer | 41,371 | 28 | 41,399 | 0% | 35,688 | 86% |
| Information Technology | 299,724 | 93 | 299,817 | 0% | 302,582 | 101% |
| Building & Grounds | 523,146 | 728 | 523,874 | 0% | 515,562 | 98% |
| Total General Government | \$ 2,642,673 | \$ 3,225 | \$ 2,645,898 | 0% | \$ 2,623,005 | 99% |
| Protection of Persons & Property | | | | | | |
| Community Development Department | 1,059,702 | 11,431 | 1,071,133 | 1% | 1,045,140 | 98% |
| Police Department | 8,985,326 | 22,603 | 9,007,929 | 0% | 9,009,699 | 100% |
| Fire Contributions (various departments) | 797,107 | 1,645 | 798,752 | 0% | 789,777 | 99% |
| Emergency Management | - | - | - | n/a | 118,028 | n/a |
| Total Protection of Persons & Property | \$ 10,842,135 | \$ 35,679 | \$ 10,877,814 | 0% | \$ 10,962,644 | 101% |

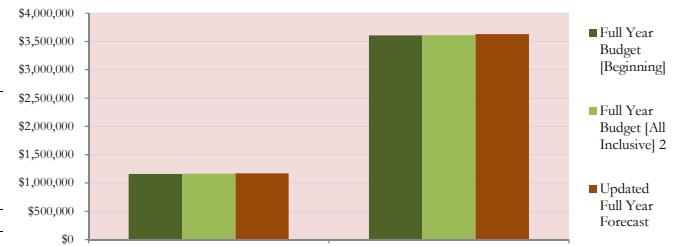
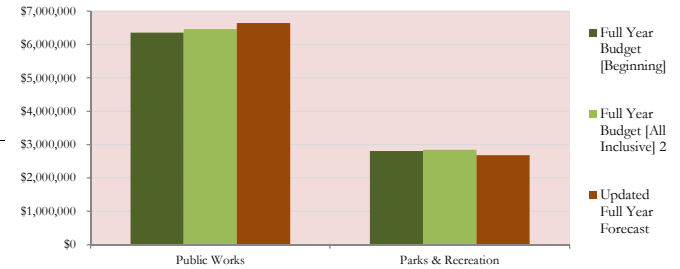




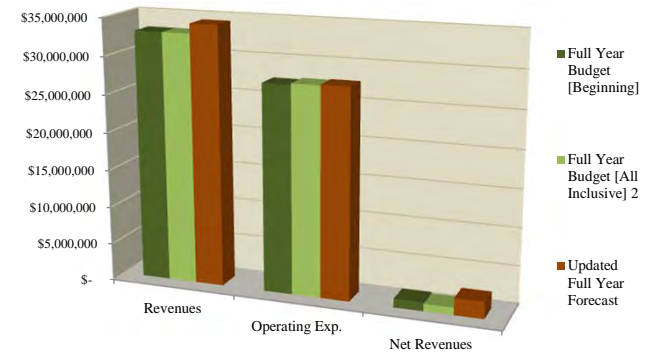
Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, October 31, 2015

| Full Year Budget v Forecast Comparison | | | | | | |
|--|--|---|----------|----------------------------|-------------------------------|--|
| Full Year Budget [Beginning] | 2014 Carry Forward Encumb ¹ | Full Year Budget [All Inclusive] ² | % Change | Updated Full Year Forecast | % Variance (vs. amend budget) | |

| | | | | | | |
|--|----------------------|---------------------|----------------------|-----------|----------------------|-------------|
| Public Works | | | | | | |
| Sanitation | 3,049,425 | 8,969 | 3,058,394 | 0% | 2,895,405 | 95% |
| Engineering | 777,373 | 19,104 | 796,477 | | 1,197,881 | |
| Less: Escrow Reimbursements | (300,000) | - | (300,000) | | (623,034) | |
| Net Engineering | 477,373 | 19,104 | 496,477 | 4% | 574,847 | 116% |
| General Highway | 2,415,011 | 75,727 | 2,490,738 | 3% | 2,780,271 | 112% |
| Mechanics | 412,122 | 1,614 | 413,736 | 0% | 389,741 | 94% |
| Total Public Works | \$ 6,353,931 | \$ 105,414 | \$ 6,459,345 | 2% | \$ 6,640,264 | 103% |
| Parks & Recreation | | | | | | |
| Recreation Programming Administration | 333,634 | 2,448 | 336,082 | 1% | 331,156 | 99% |
| Park Maintenance Department | 1,976,951 | 10,506 | 1,987,457 | 1% | 1,823,177 | 92% |
| Shade Trees | 10,000 | 21,375 | 31,375 | 214% | 81,369 | 259% |
| Recreation Programming | 438,721 | 60 | 438,781 | 0% | 385,556 | 88% |
| Sulpizio Gym | 48,700 | 6,663 | 55,363 | 14% | 57,963 | 105% |
| Total Parks & Recreation | \$ 2,808,006 | \$ 41,052 | \$ 2,849,058 | 1% | \$ 2,679,219 | 94% |
| Contributions, Refunds & Misc. | | | | | | |
| Library | 890,507 | 485 | 890,992 | 0% | 884,861 | 99% |
| Community Organization Funding | 264,755 | - | 264,755 | 0% | 283,177 | 107% |
| Refunds | - | - | - | n/a | - | n/a |
| Debt Service | 6,000 | - | 6,000 | 0% | 4,196 | 70% |
| Total Contributions, Refunds & Misc. | \$ 1,161,262 | \$ 485 | \$ 1,161,747 | 0% | \$ 1,172,233 | 101% |
| Insurance, Payroll Liabilities & Benefits | | | | | | |
| Payroll Liabilities | 50,000 | - | 50,000 | 0% | 9,381 | 19% |
| Employee Benefits & Insurances | 3,554,180 | 7,367 | 3,561,547 | 0% | 3,616,743 | 102% |
| Total Insurance & Employee Benefits | \$ 3,604,180 | \$ 7,367 | \$ 3,611,547 | 0% | \$ 3,626,124 | 100% |
| TOTAL OPERATING EXPENDITURES | \$ 27,412,187 | \$ 193,223 | \$ 27,605,410 | 1% | \$ 27,703,490 | 100% |
| NET REVENUES OVER / (UNDER) EXPENDITURES | \$ 5,613,483 | \$ (193,223) | \$ 5,420,260 | | \$ 6,626,783 | |
| Transfers In from Other Funds | - | - | - | n/a | - | n/a |
| Transfers Out to Other Funds | (4,433,660) | - | (4,433,660) | 0% | (4,383,334) | 99% |
| NET REVENUES OVER / (UNDER) | \$ 1,179,823 | \$ (193,223) | \$ 986,600 | | \$ 2,243,449 | |
| Beginning Fund Balance | 8,947,739 | | 8,947,739 | | 8,947,739 | |
| Add: Net Revenue Over / (Under) | 1,179,823 | | 986,600 | | 2,243,449 | |
| Ending Fund Balance | \$ 10,127,562 | | \$ 9,934,339 | | \$ 11,191,189 | |
| Target Fund Balance (15% of Exp) | 4,111,828 | | 4,140,812 | | 4,155,524 | |
| Fund Balance Excess / (Shortfall) | 6,015,734 | | 5,793,528 | | 7,035,665 | |



Full Year Comparison Activity Graph



Footnotes:

1. 2014 Carry Forward Encumbrances: These represent obligations incurred in 2014, against the 2014 adopted budget that did not occur until 2015. Therefore, the 2014 budget in which these obligations were approved against, were carried forward into 2015. The funds required to pay these obligations are encumbered against the 2014 fund balances.
2. Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2014 carry forward encumbrances, and any Board approved amendments to the 2015 Beginning Budget

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2015



| Budget v Actual : Year-to-Date | | | | | | | |
|--------------------------------|-----------------------------|------------|-------|---|----|----------|------------|
| YTD Budget | % of Full Year Budget | YTD Actual | B v A | % | \$ | Variance | % Variance |

REVENUES

| | | | | | | | |
|-------------------------------------|----------------------|------------|----------------------|-------------|--|---------------------|--------------|
| Taxes | | | | | | | |
| Real Estate Tax | \$ 11,672,868 | 99% | \$ 11,600,669 | 98% | | (72,199) | -0.6% |
| Real Estate Transfer Tax | 1,722,404 | 83% | 2,386,979 | 115% | | 664,575 | 38.6% |
| Mercantile Tax | 1,349,726 | 98% | 1,265,640 | 92% | | (84,086) | -6.2% |
| Local Services Tax | 770,255 | 82% | 797,394 | 85% | | 27,139 | 3.5% |
| Amusement Tax | 46,608 | 126% | 20,656 | 56% | | (25,952) | -55.7% |
| Business Privilege Tax | 8,473,003 | 98% | 8,502,210 | 98% | | 29,206 | 0.3% |
| Mercantile Tax - Audit | 30,794 | 62% | 61,000 | 122% | | 30,206 | 98.1% |
| Business Privilege Tax Audit | 258,771 | 58% | 424,229 | 94% | | 165,458 | 63.9% |
| Total Taxes | \$ 24,324,428 | 95% | \$ 25,058,776 | 98% | | \$ 734,348 | 3.0% |
| Permits & Licenses | | | | | | | |
| Building Permits | 1,127,321 | 83% | 1,518,818 | 112% | | 391,497 | 34.7% |
| Cable Franchise Payments | 699,201 | 94% | 608,778 | 82% | | (90,423) | -12.9% |
| All Others | 853,475 | 54% | 1,093,769 | 70% | | 240,293 | 28.2% |
| Total Permits & Licenses | \$ 2,679,998 | 86% | \$ 3,221,365 | 103% | | \$ 541,367 | 20.2% |
| Other Sources | | | | | | | |
| Fines | 695,861 | 82% | 456,218 | 54% | | (239,643) | -34.4% |
| Interest & Rents | 191,597 | 82% | 198,724 | 85% | | 7,128 | 3.7% |
| Grants & Gifts | 1,416,073 | 104% | 1,375,070 | 101% | | (41,004) | -2.9% |
| Departmental Earnings | 1,345,332 | 81% | 1,326,807 | 80% | | (18,524) | -1.4% |
| Refunds & Miscellaneous | 255,388 | 89% | 375,333 | 131% | | 119,946 | 47.0% |
| Total Other Sources | \$ 3,904,250 | 89% | \$ 3,732,153 | 90% | | \$ (172,097) | -4.4% |
| TOTAL REVENUES | \$ 30,908,676 | 94% | \$ 32,012,294 | 97% | | \$ 1,103,618 | 3.6% |

EXPENDITURES

| | | | | | | | |
|---|---------------------|------------|---------------------|------------|--|--------------------|--------------|
| General Government | | | | | | | |
| Administration | 582,382 | 83% | 584,625 | 83% | | 2,243 | 0.4% |
| Finance | 890,855 | 83% | 905,285 | 84% | | 14,430 | 1.6% |
| Treasurer | 33,124 | 80% | 27,333 | 66% | | (5,792) | -17.5% |
| Information Technology | 253,942 | 85% | 265,721 | 89% | | 11,779 | 4.6% |
| Building & Grounds | 439,194 | 84% | 433,854 | 83% | | (5,340) | -1.2% |
| Total General Government | \$ 2,199,498 | 83% | \$ 2,216,818 | 84% | | \$ 17,320 | 0.8% |
| Protection of Persons & Property | | | | | | | |
| Community Development Department | 893,547 | 83% | 865,812 | 81% | | (27,735) | -3.1% |
| Police Department | 7,580,230 | 84% | 7,435,153 | 83% | | (145,077) | -1.9% |
| Fire Contributions (various departments) | 777,280 | 97% | 768,305 | 96% | | (8,975) | -1.2% |
| Emergency Management | - | n/a | 96,085 | n/a | | 96,085 | n/a |
| Total Protection of Persons & Property | \$ 9,251,056 | 85% | \$ 9,165,354 | 84% | | \$ (85,702) | -0.9% |

Variance Notation

| |
|--|
| Activity is occurring within reasonable limits of expectations |
| Positive variance is the result of the BioMed sale to Penn Medicine in addition to the Ardrossan sales |
| Activity (from 2014) was short of expectations: It's not likely that this will recover prior to year end |
| Positive variance seems to be the result of higher collections than budgeted |
| Negative variance is the result of reduced activity |
| Activity is occurring within reasonable limits of expectations |
| Activity is occurring within reasonable limits of expectations |
| Enforcement program continues to audit and assess under-filing businesses at a pace higher than expected |

| |
|---|
| Building permits rebounded strongly in August as a result of several large projects |
| These revenues continue to fall short of growth expectations: Comparisons to prior years show rev is up |
| Positive variance is the result of higher than budgeted development escrow projects (see engineering expense below) |

| |
|---|
| Police activity is lagging expectations significantly as a result of suspending enforcement on parking for two months |
| n/a |
| Variance is the result of the timing difference in receiving state aid for the excessive winter costs |
| Negative variance is the result of lagging parking revenues resulting from the Kiosk switch over. |
| Positive variance is the result of executing cash surrender values on various life insurance policies for deceased retirees |

| |
|--|
| Negative Variance is the result of larger-than-budgeted legal expenses for the Solicitor and Labor Counsel |
| Variance is the result of timing differences in the payment of the Independent Audit expense. Year over year exp are down. |
| n/a |
| Variance is due to slightly higher contracted service expenses for internet to-date |
| n/a |

| |
|--|
| Professional contracted inspection expenses for VU proj. were not needed to-date; causing this positive variance |
| Only one of three budgeted positions have been filled; causing this positive variance |
| This is a timing difference in the payment of insurance obligations for the RFC. |
| Variance is the result of the Papal expenses posted to-date |

Radnor Township, PA
Monthly Finance Report
General Fund
For the Month Ended, October 31, 2015



| Budget v Actual : Year-to-Date | | | | | | | |
|--|-----------------------|----------------------|-------------|---|---------------------|--------------|--------------|
| YTD Budget | % of Full Year Budget | YTD Actual | B v A | % | \$ Variance | % Variance | |
| Public Works | | | | | | | |
| Sanitation | 84% | 2,396,947 | 78% | | (160,415) | -6.3% | |
| Engineering | 71% | 960,734 | 121% | | 399,153 | 71.1% | |
| General Highway | 83% | 2,324,885 | 93% | | 261,614 | 12.7% | |
| Mechanics | 84% | 321,326 | 78% | | (27,999) | -8.0% | |
| Total Public Works | 93% | \$ 6,003,892 | 101% | | \$ 472,353 | 8.5% | |
| Parks & Recreation | | | | | | | |
| Recreation Programming Administration | 85% | 277,811 | 83% | | (8,103) | -2.8% | |
| Park Maintenance Department | 86% | 1,532,164 | 77% | | (174,333) | -10.2% | |
| Shade Trees | 34% | 78,125 | 249% | | 67,469 | 633.1% | |
| Recreation Programming | 88% | 334,637 | 76% | | (53,527) | -13.8% | |
| Sulpizio Gym | 56% | 34,327 | 62% | | 3,441 | 11.1% | |
| Total Parks & Recreation | 85% | \$ 2,257,064 | 79% | | \$ (165,054) | -6.8% | |
| Contributions, Refunds & Misc. | | | | | | | |
| Library | 83% | 736,919 | 83% | | (6,132) | -0.8% | |
| Community Organization Funding | 100% | 283,177 | 107% | | 18,422 | 7.0% | |
| Refunds | 0% | - | 0% | | - | n/a | |
| Debt Service | 65% | 2,074 | 35% | | (1,804) | -46.5% | |
| Total Contributions, Refunds & Misc. | 87% | \$ 1,022,169 | 88% | | \$ 10,486 | 1.0% | |
| Insurance, Payroll Liabilities & Benefits | | | | | | | |
| Payroll Liabilities | n/a | 9,346 | n/a | | (40,619) | -81.3% | |
| Employee Benefits & Insurances | 89% | 3,347,765 | 93% | | 125,379 | 3.9% | |
| Total Insurance & Employee Benefits | 91% | \$ 3,357,111 | 93% | | \$ 84,759 | 2.6% | |
| TOTAL OPERATING EXPENDITURES | 85% | \$ 24,022,409 | 86% | | \$ 334,163 | 1.4% | |
| NET REVENUES OVER / (UNDER) EXPENDITURES | | | | | | | |
| | | \$ 7,220,430 | | | \$ 7,989,885 | | 10.7% |
| Transfers In from Other Funds | n/a | - | n/a | | - | n/a | |
| Transfers Out to Other Funds | 95% | (4,231,869) | 75% | | (885,660) | -20.9% | |
| NET REVENUES | | \$ 2,988,561 | | | \$ 1,655,115 | 55.4% | |

Variance Notation

Lower than expected payroll costs due to winter season (expenses charged to general highway)
Higher than expected development escrow expenses. All are offset by higher than expected reimbursements (see revenue)
Higher than expected winter costs; mostly in payroll. These overages are offset by pos var. in the san/park main depts.
n/a

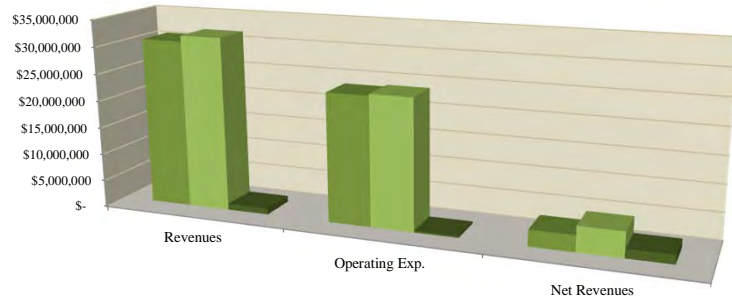
n/a
Lower than expected payroll costs due to winter season (expenses charged to general highway)
The original budget was too low for anticipated activity.
Lower than budgeted seasonal wages associated with the Day Camp program
Utility expenses are higher than expected to-date

n/a
This variance is the result of providing MNSL \$20,000 for painting costs at the Creutzburg Center
n/a
Timing difference in the invoicing by the financial institutions for paying agent fees

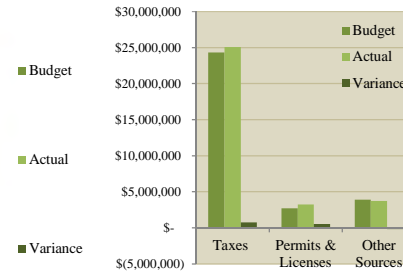
Timing difference in the payment of workers compensation
Retiree healthcare has been higher than expected to-date.

Timing difference in the transfer of funds for bond retirement needs

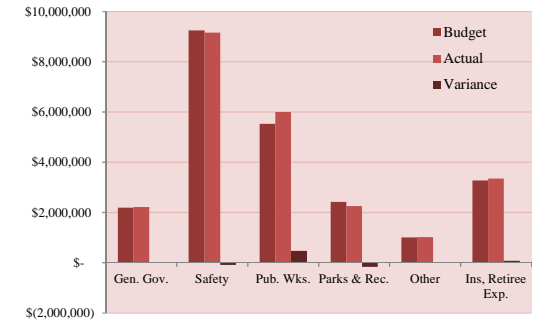
Year to Date Budget vs. Actual



Revenue BvA



Expense BvA

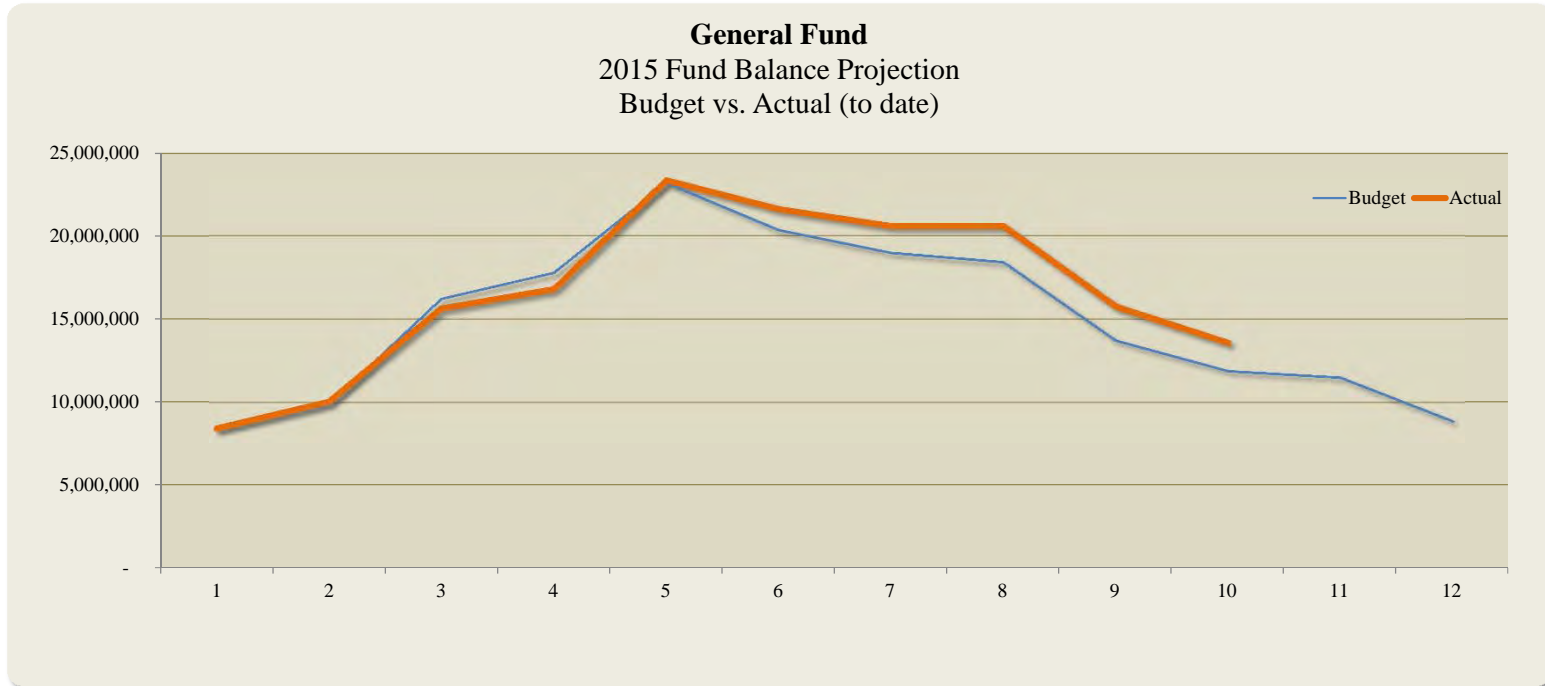


Radnor Township, PA
 Monthly Finance Report
 General Fund
 For the Month Ended, October 31, 2015



| Budget v Actual : Year-to-Date | | | | | | | |
|--------------------------------|-----------------------|------------|-------|---|----|----------|------------|
| YTD Budget | % of Full Year Budget | YTD Actual | B v A | % | \$ | Variance | % Variance |

Variance Notation

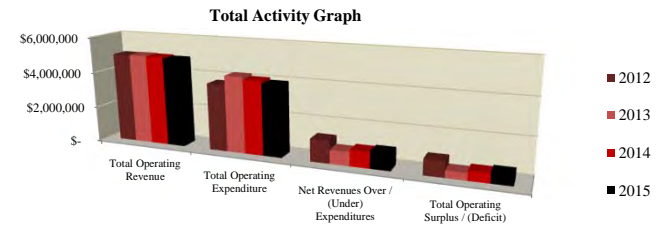
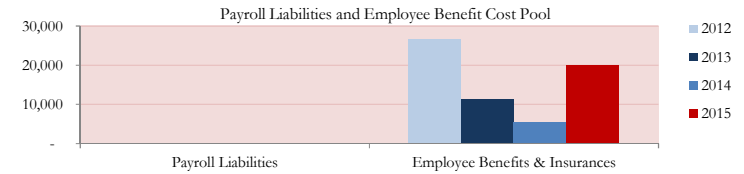
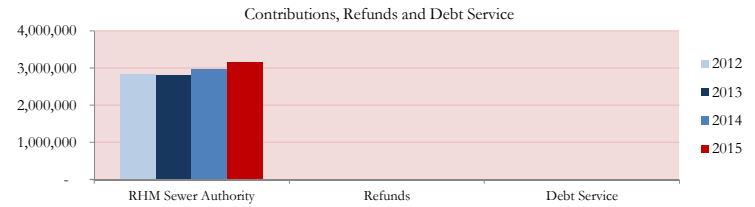
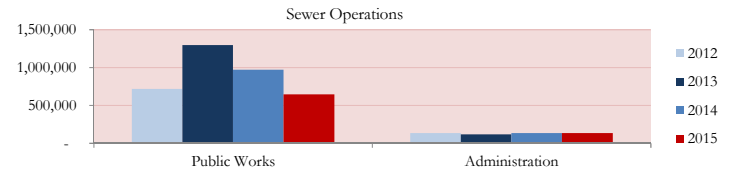


Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, October 31, 2015



Full Year Actual (Cash Basis)

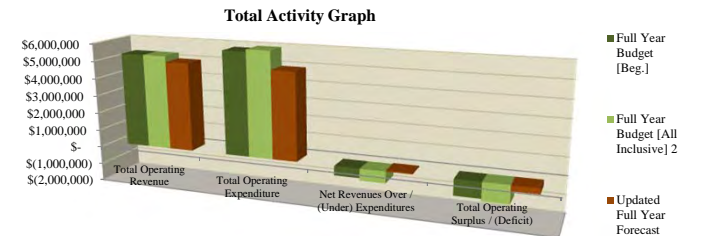
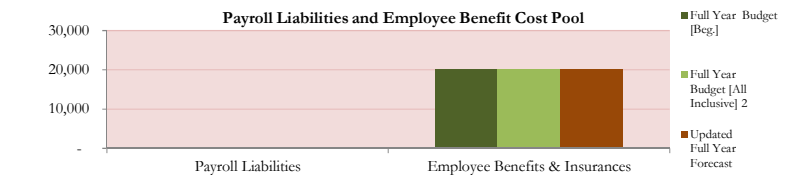
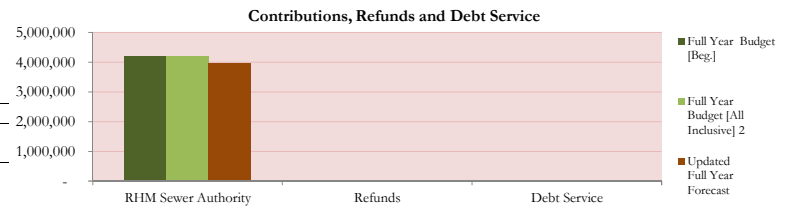
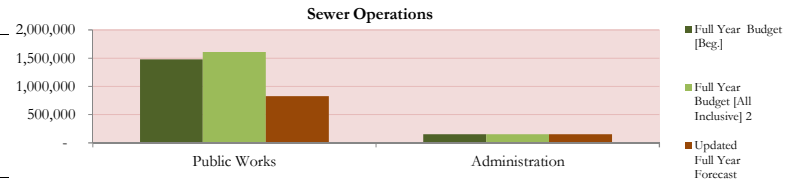
| | 2012 | 2013 | 2014 | 2015 | \$Δ | %Δ |
|--|---------------------|---------------------|---------------------|---------------------|-----------|--------|
| REVENUES | | | | | | |
| All Sources | | | | | | |
| Interest | \$ 11,810 | \$ 11,724 | \$ 21,728 | \$ 20,241 | (1,487) | -6.8% |
| Sewer Rent Income | 4,940,681 | 4,966,260 | 4,921,788 | 4,875,873 | (45,915) | -0.9% |
| Miscellaneous | 17,102 | 12,791 | 22,440 | 16,163 | (6,277) | -28.0% |
| TOTAL REVENUES | \$ 4,969,593 | \$ 4,990,775 | \$ 4,965,957 | \$ 4,912,276 | (53,680) | -1.1% |
| <small>(1) In 2008, the Township sold a Tax Anticipation Note in January which was recorded as "Miscellaneous" above</small> | | | | | | |
| EXPENDITURES | | | | | | |
| Sewer Operations | | | | | | |
| Public Works | 717,265 | 1,296,425 | 970,375 | 644,794 | (325,581) | -33.6% |
| Administration | 133,212 | 116,031 | 131,891 | 134,259 | 2,367 | 1.8% |
| Total Sewer Operations | \$ 850,476 | \$ 1,412,456 | \$ 1,102,266 | \$ 779,053 | (323,214) | -29.3% |
| Contributions, Refunds & Misc. | | | | | | |
| RHM Sewer Authority | 2,841,497 | 2,801,918 | 2,973,461 | 3,157,866 | 184,405 | 6.2% |
| Refunds | - | - | - | - | - | n/a |
| Debt Service | - | - | - | - | - | n/a |
| Total Contributions, Refunds & Misc. | \$ 2,841,497 | \$ 2,801,918 | \$ 2,973,461 | \$ 3,157,866 | 184,405 | 6.2% |
| Insurance, Payroll Liabilities & Benefits | | | | | | |
| Payroll Liabilities | - | - | - | - | - | n/a |
| Employee Benefits & Insurances | 26,685 | 11,281 | 5,522 | 20,015 | 14,493 | 262.5% |
| Total Insurance & Employee Benefits | \$ 26,685 | \$ 11,281 | \$ 5,522 | \$ 20,015 | 14,493 | 262.5% |
| TOTAL OPERATING EXPENDITURES | \$ 3,718,658 | \$ 4,225,654 | \$ 4,081,249 | \$ 3,956,933 | (124,316) | -3.0% |
| NET REVENUES OVER / (UNDER) EXPENDITURES | \$ 1,250,935 | \$ 765,120 | \$ 884,707 | \$ 955,343 | 70,636 | 8.0% |
| Transfers In from Other Funds | - | - | - | - | - | n/a |
| Transfers Out to Other Funds | (390,664) | (376,995) | (368,550) | (368,550) | - | n/a |
| TOTAL SURPLUS / (DEFICIT) | \$ 860,271 | \$ 388,125 | \$ 516,157 | \$ 586,793 | 70,636 | 13.7% |



Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, October 31, 2015



| Full Year Budget v Forecast Comparison | | | | | | |
|---|--|--------------------------------|---|------------|----------------------------|-------------------------------|
| Full Year Budget [Beg.] | 2014 Carry Forward Encumb ¹ | 2015 Board Approved Amendments | Full Year Budget [All Inclusive] ² | % Change | Updated Full Year Forecast | % Variance (vs. amend budget) |
| REVENUES | | | | | | |
| All Sources | | | | | | |
| Interest | \$ 20,000 | n/a | \$ - | 0% | \$ 25,303 | 127% |
| Sewer Rent Income | 5,269,214 | n/a | - | 0% | 4,940,343 | 94% |
| Miscellaneous | 26,259 | n/a | - | 0% | 20,055 | 76% |
| TOTAL REVENUES | \$ 5,315,473 | \$ n/a | \$ - | 0% | \$ 4,985,700 | 94% |
| EXPENDITURES | | | | | | |
| Sewer Operations | | | | | | |
| Public Works | 1,472,689 | 130,893 | 130,893 | 9% | 823,001 | 51% |
| Administration | 148,247 | 647 | 647 | 0% | 149,845 | 101% |
| Total Sewer Operations | \$ 1,620,936 | \$ 131,540 | \$ 131,540 | 8% | \$ 972,847 | 56% |
| Contributions, Refunds & Misc. | | | | | | |
| RHM Sewer Authority | 4,196,207 | - | - | 0% | 3,943,656 | 94% |
| Refunds | - | - | - | n/a | - | n/a |
| Debt Service | - | - | - | n/a | - | n/a |
| Total Contributions, Refunds & Misc. | \$ 4,196,207 | \$ - | \$ - | 0% | \$ 3,943,656 | 94% |
| Insurance, Payroll Liabilities & Benefits | | | | | | |
| Payroll Liabilities | - | - | - | n/a | - | n/a |
| Employee Benefits & Insurances | 20,000 | - | - | 0% | 20,015 | 100% |
| Total Insurance & Employee Benefits | \$ 20,000 | \$ - | \$ - | 0% | \$ 20,015 | 100% |
| TOTAL OPERATING EXPENDITURES | \$ 5,837,143 | \$ 131,540 | \$ 131,540 | 2% | \$ 4,936,517 | 83% |
| NET REVENUES OVER / (UNDER) EXPENDITURES | \$ (521,670) | \$ (131,540) | \$ (131,540) | n/a | \$ 49,183 | n/a |
| Transfers In from Other Funds | - | n/a | - | n/a | - | n/a |
| Transfers Out to Other Funds | (368,550) | - | - | n/a | (368,550) | n/a |
| TOTAL SURPLUS / (DEFICIT) | \$ (890,220) | \$ (131,540) | \$ (131,540) | n/a | \$ (319,367) | n/a |



Footnotes:

- 2012 Carry Forward Encumbrances: These represent obligations incurred in 2012, against the 2012 adopted budget that did not occur until 2013. Therefore, the 2012 budget in which these obligations were approved against, were carried forward into 2013. The funds required to pay these obligations are encumbered against the 2012 fund balances.
- Full Year Budget [CF Enc + Amendments]: Includes the Board approved beginning budget, all 2012 carry forward encumbrances, and any Board approved amendments to the 2013 Beginning Budget

Radnor Township, PA
 Monthly Finance Report
 Sewer Fund
 For the Month Ended, October 31, 2015



Budget v Actual : Year-to-Date

| | YTD Forecast | % of Full Year Budget | YTD Actual | B v A Target % | \$ Variance | % Variance | Variance Notation |
|---|---------------------|-----------------------|---------------------|----------------|-----------------------|----------------|---|
| REVENUES | | | | | | | |
| All Sources | | | | | | | |
| Interest | \$ 14,938 | 75% | \$ 20,241 | 0% | 5,303 | 35.5% | |
| Sewer Rent Income | 5,204,744 | 99% | 4,875,873 | 0% | (328,871) | -6.3% | Sewer Rent collections were lower than expected due to lower water usage in 2014 than estimated |
| Miscellaneous | 22,367 | 85% | 16,163 | 0% | (6,204) | -27.7% | |
| TOTAL REVENUES | \$ 5,242,049 | 99% | \$ 4,912,276 | 0% | \$ (329,773) | -6.3% | |
| EXPENDITURES | | | | | | | |
| Sewer Operations | | | | | | | |
| Public Works | 1,425,375 | 89% | 644,794 | 0% | (780,581) | -54.8% | Positive variance is the result of holding off on capital program due to lower than expected sewer rent revenue |
| Administration | 132,709 | 89% | 134,259 | 0% | 1,549 | 1.2% | |
| Total Sewer Operations | \$ 1,558,084 | 89% | \$ 779,053 | 0% | \$ (779,031) | -50.0% | |
| Contributions, Refunds & Misc. | | | | | | | |
| RHM Sewer Authority | 3,410,417 | 81% | 3,157,866 | 75% | (252,551) | -7.4% | RHM payments to-date have been lower than budgeted |
| Refunds | - | 0% | - | 0% | - | n/a | |
| Debt Service | - | 0% | - | 0% | - | n/a | |
| Total Contributions, Refunds & Misc. | \$ 3,410,417 | 0% | \$ 3,157,866 | 0% | \$ (252,551) | -7.4% | |
| Insurance, Payroll Liabilities & Benefits | | | | | | | |
| Payroll Liabilities | - | n/a | - | n/a | - | n/a | |
| Employee Benefits & Insurances | 17,802 | 89% | 20,015 | 100% | 2,213 | 12.4% | |
| Total Insurance & Employee Benefits | \$ 17,802 | 0% | \$ 20,015 | 0% | \$ 2,213 | 12.4% | |
| TOTAL OPERATING EXPENDITURES | \$ 4,986,303 | 84% | \$ 3,956,933 | 66% | \$ (1,029,370) | -20.6% | |
| NET REVENUES OVER / (UNDER) EXPENDITURES | \$ 255,746 | | \$ 955,343 | | \$ 699,597 | 273.6% | |
| Transfers In from Other Funds | - | 0% | - | 0% | - | n/a | |
| Transfers Out to Other Funds | (368,550) | 100% | (368,550) | 100% | - | n/a | |
| TOTAL SURPLUS / (DEFICIT) | \$ (112,804) | | \$ 586,793 | | \$ 699,597 | -620.2% | |

Year to Date Budget vs. Actual

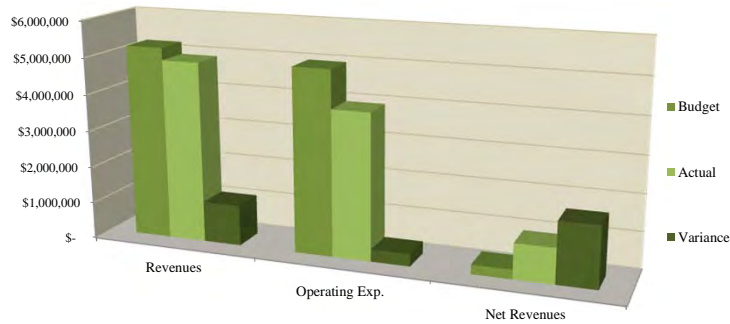


Exhibit A

General Fund Line Item Detail

Radnor Township, PA
General Fund (#01) Budget Worksheet

| Account Description | Actual | Actual | Actual | Actual |
|--|----------------------|----------------------|----------------------|----------------------|
| | 2011 | 2012 | 2013 | 2014 |
| REVENUES: | | | | |
| Real Estate Taxes: | | | | |
| Current Year - Discount | (208,936) | (211,401) | (213,583) | (215,308) |
| Current Year - Face | 11,203,709 | 11,632,795 | 11,651,441 | 11,726,589 |
| Current Year - Penalties | 28,242 | 35,600 | 36,781 | 34,640 |
| Prior Year | 159,106 | 84,116 | 89,066 | 89,055 |
| Delinquent | 47,503 | 110,540 | 102,848 | 110,445 |
| Interim | 75,577 | 25,043 | 54,240 | 58,008 |
| Total Real Estate Taxes | \$ 11,305,200 | \$ 11,676,692 | \$ 11,720,793 | \$ 11,803,429 |
| | \$ 958,258 | \$ 371,493 | \$ 44,101 | \$ 82,635 |
| | 9% | 3% | 0% | 1% |
| Local Enabling Taxes | | | | |
| Realty Transfer Tax | 1,574,370 | 1,783,923 | 2,550,823 | 2,120,819 |
| Mercantile Tax | 1,212,563 | 1,218,902 | 689,552 | 1,368,319 |
| Mercantile Tax: Discovery Firm | - | - | - | 28,349 |
| Local Services Tax | 945,946 | 962,876 | 882,248 | 909,874 |
| Amusement Tax | 37,537 | 45,780 | 35,070 | 37,856 |
| Business Privilege Tax | 5,635,035 | 6,475,295 | 9,003,525 | 8,450,850 |
| Business Privilege Tax: Discovery Firm | - | - | - | 136,436 |
| Mercantile - Audit | 44,591 | 41,716 | - | - |
| Business Privilege - Audit | 264,990 | 569,811 | 1,272,302 | 495,754 |
| Attorney Fee Reimbursements | - | - | 6,522 | 2,341 |
| Total Local Enabling Taxes | \$ 9,715,031 | \$ 11,098,301 | \$ 14,440,041 | \$ 13,550,597 |
| | \$ (22,370) | \$ 1,383,270 | \$ 3,341,740 | \$ (889,444) |
| | 0% | 14% | 30% | -6% |
| License and Permits | | | | |
| Contractor License Revenue | - | - | 35,134 | 39,978 |
| Plan Review Fees | 16,473 | 22,704 | 26,820 | 29,254 |
| Zoning | 4,643 | 6,262 | 7,293 | 8,948 |
| Beverage | 9,000 | 12,800 | 9,600 | 11,100 |
| UCC Act 45 Transfer | 7,880 | 8,424 | 2,168 | 6,316 |
| Building | 620,633 | 1,098,897 | 911,416 | 1,143,189 |
| Mechanical | 101,909 | 59,486 | 53,474 | 63,643 |
| Street Opening | 13,776 | 3,908 | 2,891 | 320 |
| Subdivision Fees | 25,914 | 30,420 | 18,650 | 64,350 |
| Public Works & Engineering Fees | 182,474 | 138,760 | 160,106 | 185,650 |
| Professional Services Reimbursement | 80,752 | 261,147 | 294,681 | 672,888 |
| Housing | 159,576 | 160,780 | 160,254 | 173,340 |
| Health | 74,498 | 75,534 | 71,599 | 91,031 |
| Burning | 823 | 896 | 1,246 | 1,300 |
| Plumbing | 57,578 | 67,592 | 71,329 | 82,393 |
| Electrical | 134,227 | 175,360 | 125,856 | 137,764 |
| HARB | 28,991 | 23,855 | 1,693 | 1,149 |
| DRB | - | - | 17,314 | 16,600 |
| Sewage Enforcement Fees | 5,100 | 5,050 | 7,100 | 7,885 |
| ZHB - Residential | - | - | 8,658 | 8,000 |
| ZHB - Non-Residential | - | - | 10,250 | 7,805 |
| Cable TV Franchise Fees | 564,376 | 644,650 | 631,098 | 679,659 |
| Right-of-Way Fees | 4,250 | 4,250 | 9,081 | 5,808 |
| Film Permits | 1,750 | 750 | 2,000 | 1,750 |
| Certificate of Occupancy Transfer Fee | 48,075 | 61,269 | 71,126 | 64,080 |
| Total License and Permits | \$ 2,142,697 | \$ 2,862,793 | \$ 2,710,837 | \$ 3,504,199 |
| | \$ 338,741 | \$ 720,096 | \$ (151,956) | \$ 793,362 |
| | 19% | 34% | -5% | 29% |

| BOC Original Budget | BOC Amended Budget | Full Year Forecast | |
|----------------------|----------------------|----------------------|-------|
| | | 2015 | %Δ |
| 2015 | 2015 | 2015 | %Δ |
| (216,500) | (216,500) | (215,658) | 0% |
| 11,766,700 | 11,766,700 | 11,676,339 | 0% |
| 35,300 | 35,300 | 29,563 | -15% |
| 76,500 | 76,500 | 71,684 | -20% |
| 110,600 | 110,600 | 151,579 | 37% |
| 77,700 | 77,700 | 64,595 | 11% |
| \$ 11,850,300 | \$ 11,850,300 | \$ 11,778,101 | |
| \$ 46,871 | \$ 46,871 | \$ (25,327) | |
| 0% | 0% | 0% | 0% |
| 2,080,350 | 2,080,350 | 2,744,925 | 29% |
| 1,373,500 | 1,373,500 | 1,292,796 | -6% |
| 27,027 | 27,027 | 2,159 | -92% |
| 936,500 | 936,500 | 963,639 | 6% |
| 37,000 | 37,000 | 25,756 | -32% |
| 8,632,800 | 8,632,800 | 8,637,321 | 2% |
| 87,388 | 87,388 | 87,404 | -36% |
| 50,000 | 50,000 | 80,206 | n/a |
| 450,000 | 450,000 | 724,229 | 46% |
| 5,000 | 5,000 | - | -100% |
| \$ 13,679,565 | \$ 13,679,565 | \$ 14,558,435 | |
| \$ 128,968 | \$ 128,968 | \$ 1,007,838 | |
| 1% | 1% | 7% | |
| 38,000 | 38,000 | 39,136 | -2% |
| 29,000 | 29,000 | 30,422 | 4% |
| 9,000 | 9,000 | 9,105 | 2% |
| 12,000 | 12,000 | 11,550 | 4% |
| - | - | (4,644) | -174% |
| 1,079,000 | 1,079,000 | 1,371,338 | 20% |
| 66,000 | 66,000 | 78,535 | 23% |
| 5,000 | 5,000 | 919 | 187% |
| 3,000 | 3,000 | 17,987 | -72% |
| 239,000 | 239,000 | 161,328 | -13% |
| 300,000 | 300,000 | 623,034 | -7% |
| 183,000 | 183,000 | 176,492 | 2% |
| 80,000 | 80,000 | 76,900 | -16% |
| 1,000 | 1,000 | 938 | -28% |
| 84,000 | 84,000 | 68,191 | -17% |
| 130,000 | 130,000 | 232,433 | 69% |
| 1,000 | 1,000 | 1,068 | -7% |
| 17,000 | 17,000 | 11,329 | -32% |
| 8,000 | 8,000 | 4,511 | -43% |
| 9,000 | 9,000 | 11,569 | 45% |
| 8,000 | 8,000 | 10,745 | 38% |
| 745,900 | 745,900 | 688,795 | 1% |
| 3,000 | 3,000 | 3,000 | -48% |
| 1,700 | 1,700 | 1,486 | -15% |
| 64,000 | 64,000 | 64,120 | 0% |
| \$ 3,115,600 | \$ 3,115,600 | \$ 3,690,285 | |
| \$ (388,599) | \$ (388,599) | \$ 186,085 | |
| -11% | -11% | 5% | |

| January | February | March | April | May | June | July |
|-------------------|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|
| Actual | Actual | Actual | Actual | Actual | Actual | Actual |
| - | (53,227) | (140,703) | (21,556) | - | - | - |
| - | 2,661,372 | 7,017,727 | 1,258,097 | 270,999 | 143,721 | 49,721 |
| - | - | - | - | - | 2,669 | 3,554 |
| 61,517 | 10,166 | - | - | - | - | - |
| 5,805 | 1,571 | 6,504 | 6,732 | 28,596 | - | 43,844 |
| 3,292 | 1,324 | - | 2,641 | 17,648 | 10,725 | 2,517 |
| \$ 70,614 | \$ 2,621,206 | \$ 6,883,528 | \$ 1,245,913 | \$ 317,243 | \$ 157,115 | \$ 99,636 |
| 1% | 22% | 58% | 11% | 3% | 1% | 1% |
| 419,598 | 114,734 | 26,864 | 212,907 | 231,045 | 159,365 | 437,706 |
| 4,397 | 1,911 | 58,144 | 108,214 | 929,286 | 43,875 | 71,686 |
| - | 10,512 | 10 | 258 | 30 | 700 | (9,783) |
| 26,205 | 187,886 | 47,318 | 32,556 | 193,935 | 34,243 | 23,058 |
| 20 | 80 | 5 | 11 | 327 | 3,415 | 4,729 |
| 30,824 | 55,923 | 422,026 | 1,521,909 | 5,496,803 | 82,884 | 268,988 |
| 8,832 | 2,931 | 12,281 | 9,572 | 2,518 | 1,692 | 17,710 |
| - | - | - | - | - | - | 60,000 |
| 4,546 | 1,000 | 1,000 | 1,000 | 368,005 | 2,570 | 35,111 |
| - | - | - | - | - | - | - |
| \$ 494,422 | \$ 374,977 | \$ 567,648 | \$ 1,886,428 | \$ 7,221,949 | \$ 328,744 | \$ 909,205 |
| 4% | 3% | 4% | 14% | 53% | 2% | 7% |
| 3,050 | 2,450 | 3,400 | 3,150 | 2,350 | 4,250 | 3,400 |
| 1,575 | 1,690 | 2,905 | 2,260 | 1,900 | 4,195 | 3,245 |
| 150 | 150 | 375 | 825 | 900 | 1,050 | 1,275 |
| - | - | 10,050 | - | - | - | 1,500 |
| 564 | 496 | 748 | (7,216) | (1,228) | 948 | (1,424) |
| 99,481 | 30,180 | 57,301 | 53,960 | 34,545 | 197,121 | 86,716 |
| 7,416 | 3,377 | 10,180 | 2,838 | 3,596 | 9,903 | 6,448 |
| - | - | - | - | - | - | - |
| 300 | 1,550 | - | 1,900 | 8,300 | - | 3,500 |
| 11,655 | 16,965 | 10,585 | 11,170 | 10,455 | 14,665 | 9,975 |
| 3,777 | 20,644 | 162,905 | 98,201 | 120,639 | 10,271 | 89,319 |
| 1,065 | 180 | 720 | 480 | 2,880 | 121,640 | 42,360 |
| 17,810 | 1,800 | 3,745 | 2,100 | 7,050 | 3,325 | 575 |
| - | 50 | - | 100 | 400 | 50 | 50 |
| 4,824 | 3,317 | 6,009 | 6,148 | 2,823 | 9,432 | 5,048 |
| 14,911 | 7,514 | 7,799 | 6,874 | 7,344 | 30,628 | 18,678 |
| 50 | - | - | 300 | 50 | 150 | - |
| 1,100 | 800 | 1,000 | 400 | 2,100 | 700 | 1,200 |
| - | - | - | - | 1,500 | 750 | 750 |
| 2,600 | 550 | 1,100 | 1,800 | - | 1,400 | - |
| 1,000 | 100 | 4,900 | - | - | 1,000 | 100 |
| 91,728 | 76,461 | - | - | 173,846 | - | - |
| - | - | - | - | - | - | - |
| - | 250 | 500 | - | 250 | - | - |
| 3,400 | 3,000 | 4,350 | 7,050 | 8,800 | 7,480 | 7,150 |
| \$ 266,456 | \$ 171,524 | \$ 288,572 | \$ 192,240 | \$ 388,200 | \$ 419,308 | \$ 279,865 |
| 9% | 6% | 9% | 6% | 12% | 13% | 9% |

Radnor Township, PA
General Fund (#01) Budget Worksheet

| Account Description | Actual | Actual | Actual | Actual | BOC Original Budget | BOC Amended Budget | Full Year Forecast | | January | February | March | April | May | June | July |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2011 | 2012 | 2013 | 2014 | 2015 | 2015 | 2015 | %Δ | Actual | Actual | Actual | Actual | Actual | Actual | Actual |
| DEBT SERVICE | | | | | | | | | | | | | | | |
| Service Charges | 4,450 | 3,475 | 3,348 | 3,817 | 6,000 | 6,000 | 4,196 | 10% | - | - | - | - | - | 377 | - |
| DEBT SERVICE | \$ 4,450 | \$ 3,475 | \$ 3,348 | \$ 3,817 | \$ 6,000 | \$ 6,000 | \$ 4,196 | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 377 | \$ - |
| \$ Δ | \$ 2,150 | \$ (975) | \$ (127) | \$ 468 | \$ 2,183 | \$ 2,183 | \$ 379 | | 0% | 0% | 0% | 0% | 0% | 6% | 0% |
| % Δ | 93% | -22% | -4% | 14% | 57% | 57% | 10% | | | | | | | | |
| TRANSFER TO OTHER FUNDS | | | | | | | | | | | | | | | |
| Liquid Fuels Fund | - | - | 39,320 | - | - | - | - | n/a | - | - | - | - | - | - | - |
| Capital Improvement | 225,000 | 250,000 | 275,000 | - | 325,000 | 325,000 | 325,000 | n/a | - | - | - | - | - | - | - |
| Capital Improvement (Prog. Funding) | - | - | - | - | 687,125 | 687,125 | 687,125 | n/a | - | - | - | - | - | - | - |
| Capital Improvement (Excess FB) | - | 931,113 | 580,120 | 1,000,000 | - | - | - | -100% | - | - | - | - | - | - | - |
| Police Pension | - | 155,186 | 96,686 | - | - | - | - | n/a | - | - | - | - | - | - | - |
| OPEB Liability | - | - | 3,208,097 | 200,000 | 459,209 | 459,209 | 459,209 | 130% | - | - | - | - | - | - | - |
| Storm Water Fund | - | 248,000 | - | - | - | - | - | n/a | - | - | - | - | - | - | - |
| Civilian Pension | - | 155,186 | 96,686 | - | - | - | - | n/a | - | - | - | - | - | - | - |
| Grant Fund | - | - | 10,000 | - | - | - | - | n/a | - | - | - | - | - | - | - |
| Park & Open Space Fund | - | - | - | 190,958 | - | - | - | -100% | - | - | - | - | - | - | - |
| Willows | 49,203 | 60,824 | - | - | - | - | - | n/a | - | - | - | - | - | - | - |
| Shade Tree Fund | - | - | 43,443 | 25,000 | 25,000 | 25,000 | 25,000 | 0% | - | - | - | - | - | - | - |
| Debt Service | 3,389,605 | 3,061,465 | 3,048,479 | 2,673,000 | 2,937,326 | 2,937,326 | 2,887,000 | 8% | - | - | - | 430,000 | - | 1,315,000 | 290,000 |
| TRANSFER TO OTHER FUNDS | \$ 3,663,809 | \$ 4,861,774 | \$ 7,397,831 | \$ 4,088,958 | \$ 4,433,660 | \$ 4,433,660 | \$ 4,383,334 | | \$ - | \$ - | \$ - | \$ 430,000 | \$ - | \$ 1,315,000 | \$ 290,000 |
| \$ Δ | \$ (1,097,692) | \$ 1,197,965 | \$ 2,536,057 | \$ (3,308,873) | \$ 344,702 | \$ 344,702 | \$ 294,376 | | 0% | 0% | 0% | 10% | 0% | 30% | 7% |
| % Δ | -23% | 33% | 52% | -45% | 8% | 8% | 7% | | | | | | | | |
| GRAND TOTAL GENERAL FUND | \$ 26,895,898 | \$ 28,509,375 | \$ 32,949,997 | \$ 32,745,166 | \$ 32,145,847 | \$ 32,339,070 | \$ 32,709,858 | | \$ 1,793,606 | \$ 1,861,195 | \$ 2,372,723 | \$ 2,374,965 | \$ 1,646,263 | \$ 3,011,791 | \$ 2,500,326 |
| \$ Δ | \$ 2,133,007 | \$ 1,613,477 | \$ 4,440,622 | \$ (204,831) | \$ (599,319) | \$ (406,096) | \$ (35,308) | | 6% | 6% | 7% | 7% | 5% | 9% | 8% |
| % Δ | 9% | 6% | 16% | -1% | -2% | -1% | 0% | | | | | | | | |
| FUND BALANCE | | | | | | | | | | | | | | | |
| Beginning Fund Balance, January 1 | \$ 5,414,283 | \$ 6,988,851 | \$ 8,096,582 | \$ 8,075,543 | \$ 8,947,739 | \$ 8,947,739 | \$ 8,947,739 | 11% | \$ 8,947,739 | \$ 8,459,010 | \$ 10,062,614 | \$ 15,656,733 | \$ 16,815,967 | \$ 23,352,801 | \$ 21,620,357 |
| Revenues | 28,482,908 | 29,734,086 | 33,050,833 | 32,891,112 | 33,025,670 | 33,025,670 | 34,330,273 | 4% | 1,304,876 | 3,464,798 | 7,966,842 | 3,534,198 | 8,183,097 | 1,279,347 | 1,486,487 |
| Expenditures | 26,895,898 | 28,509,375 | 32,949,997 | 32,745,166 | 32,145,847 | 32,339,070 | 32,709,858 | 0% | 1,793,606 | 1,861,195 | 2,372,723 | 2,374,965 | 1,646,263 | 3,011,791 | 2,500,326 |
| Accrual Adjustments | (12,442) | (116,980) | (121,874) | 726,250 | - | - | - | | - | - | - | - | - | - | - |
| ENDING FUND BALANCE | \$ 6,988,851 | \$ 8,096,582 | \$ 8,075,543 | \$ 8,947,739 | \$ 9,827,562 | \$ 9,634,339 | \$ 10,568,155 | 18% | \$ 8,459,010 | \$ 10,062,614 | \$ 15,656,733 | \$ 16,815,967 | \$ 23,352,801 | \$ 21,620,357 | \$ 20,606,518 |
| Increase / (Decrease) In Fund Balance | \$ 1,574,568 | \$ 1,107,731 | \$ (21,038) | \$ 872,196 | \$ 879,823 | \$ 686,600 | \$ 1,620,416 | | \$ (488,730) | \$ 1,603,604 | \$ 5,594,120 | \$ 1,159,233 | \$ 6,536,835 | \$ (1,732,444) | \$ (1,013,840) |
| Increase / (Decrease) In Fund Balance (net of Transfer | \$ 4,958,819 | \$ 6,086,485 | \$ 7,498,666 | \$ 4,234,904 | \$ 5,313,483 | \$ 5,120,260 | \$ 6,003,750 | | \$ (488,730) | \$ 1,603,604 | \$ 5,594,120 | \$ 1,589,233 | \$ 6,536,835 | \$ (417,444) | \$ (723,840) |

Radnor Township, PA
General Fund (#01) Budget Worksheet

| Account Description | August | September | October | | November | December | 2015 | % of Budget | Year-to-Date Budget | Year to Date Variance | Full Year Variance |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------------|-------------|----------------------|-----------------------|--------------------|
| | Actual | Actual | Estimated | Actual | Estimated | Estimated | YTD | | | | |
| REVENUES: | | | | | | | | | | | |
| Real Estate Taxes: | | | | | | | | | | | |
| Current Year - Discount | (64) | (11) | (26) | (97) | - | - | (215,658) | 100% | (216,500) | 842 | 842 |
| Current Year - Face | 61,154 | 18,768 | 84,897 | 56,077 | 24,750 | 113,953 | 11,537,636 | 99% | 11,627,997 | (90,361) | (90,361) |
| Current Year - Penalties | 2,336 | 1,823 | 8,397 | 5,125 | 2,483 | 11,573 | 15,507 | 52% | 21,244 | (5,737) | (5,737) |
| Prior Year | - | - | - | - | - | - | 71,684 | 100% | 76,500 | (4,816) | (4,816) |
| Delinquent | - | 12,070 | 22,443 | 32,272 | 8,482 | 5,702 | 137,394 | 91% | 96,416 | 40,979 | 40,979 |
| Interim | 8,332 | 2,295 | 6,016 | 5,332 | 3,769 | 6,720 | 54,105 | 84% | 67,211 | (13,105) | (13,105) |
| Total Real Estate Taxes | \$ 71,758 | \$ 34,945 | \$ 121,725 | \$ 98,710 | \$ 39,485 | \$ 137,948 | \$ 11,600,669 | 98% | \$ 11,672,868 | \$ (72,199) | \$ (72,199) |
| | 1% | 0% | 1% | 1% | 0% | 1% | 98% | | | | |
| Local Enabling Taxes | | | | | | | | | | | |
| Realty Transfer Tax | 272,099 | 275,591 | 174,263 | 237,069 | 225,557 | 132,389 | 2,386,979 | 87% | 1,722,404 | 664,575 | 664,575 |
| Mercantile Tax | 12,613 | 29,840 | 19,589 | 3,516 | 948 | 28,367 | 1,263,481 | 98% | 1,344,185 | (80,704) | (80,704) |
| Mercantile Tax: Discovery Firm | - | 382 | 50 | 50 | - | - | 2,159 | 100% | 5,541 | (3,382) | (24,868) |
| Local Services Tax | 215,848 | 305 | 48,053 | 36,041 | 160,890 | 5,355 | 797,394 | 83% | 770,255 | 27,139 | 27,139 |
| Amusement Tax | 4,907 | 3,400 | 16,000 | 3,762 | 1,812 | 3,288 | 20,656 | 80% | 46,608 | (25,952) | (11,244) |
| Business Privilege Tax | 122,111 | 242,363 | 179,427 | 192,455 | 71,101 | 129,933 | 8,436,286 | 98% | 8,431,766 | 4,521 | 4,521 |
| Business Privilege Tax: Discovery Firm | 6,592 | 3,045 | 750 | 750 | - | - | 65,923 | 75% | 41,238 | 24,686 | 16 |
| Mercantile - Audit | - | - | 7,628 | 1,000 | 6,916 | 12,290 | 61,000 | 76% | 30,794 | 30,206 | 30,206 |
| Business Privilege - Audit | 8,997 | 1,000 | 1,000 | 1,000 | 300,000 | - | 424,229 | 59% | 258,771 | 165,458 | 274,229 |
| Attorney Fee Reimbursements | - | - | - | - | - | - | - | n/a | 5,000 | (5,000) | (5,000) |
| Total Local Enabling Taxes | \$ 643,165 | \$ 555,926 | \$ 446,761 | \$ 475,643 | \$ 767,225 | \$ 333,103 | \$ 13,458,107 | 92% | \$ 12,656,561 | \$ 801,546 | \$ 878,870 |
| | 5% | 4% | 3% | 3% | 6% | 2% | 98% | | | | |
| License and Permits | | | | | | | | | | | |
| Contractor License Revenue | 3,400 | 3,850 | 2,947 | 3,800 | 2,471 | 3,564 | 33,100 | 85% | 31,964 | 1,136 | 1,136 |
| Plan Review Fees | 3,665 | 2,505 | 2,335 | 2,735 | 2,052 | 1,695 | 26,675 | 88% | 25,253 | 1,422 | 1,422 |
| Zoning | 1,125 | 1,150 | 905 | 1,275 | 453 | 377 | 8,275 | 91% | 8,170 | 105 | 105 |
| Beverage | - | - | - | - | - | - | 11,550 | 100% | 12,000 | (450) | (450) |
| UCC Act 45 Transfer | 860 | 760 | - | 848 | - | - | (4,644) | 100% | - | (4,644) | (4,644) |
| Building | 486,684 | 81,530 | 85,601 | 57,551 | 107,636 | 78,633 | 1,185,069 | 86% | 892,731 | 292,338 | 292,338 |
| Mechanical | 16,070 | 3,729 | 2,608 | 6,434 | 4,036 | 4,508 | 69,991 | 89% | 57,456 | 12,535 | 12,535 |
| Street Opening | - | - | - | 450 | 2,344 | (1,875) | 450 | 49% | 4,531 | (4,081) | (4,081) |
| Subdivision Fees | 2,150 | - | 161 | - | 72 | 214 | 17,700 | 98% | 2,713 | 14,987 | 14,987 |
| Public Works & Engineering Fees | 14,820 | 23,383 | 30,675 | 10,960 | 16,659 | 10,036 | 134,633 | 83% | 212,305 | (77,672) | (77,672) |
| Professional Services Reimbursement | 44,320 | 6,834 | 44,585 | - | 42,752 | 23,372 | 556,910 | 89% | 233,876 | 323,034 | 323,034 |
| Housing | 5,820 | 240 | 6,419 | 600 | 253 | 253 | 175,985 | 100% | 182,493 | (6,508) | (6,508) |
| Health | 1,875 | 1,875 | 1,208 | 450 | 901 | 35,395 | 40,605 | 53% | 43,705 | (3,100) | (3,100) |
| Burning | - | 150 | 346 | 150 | - | 38 | 900 | 96% | 962 | (62) | (62) |
| Plumbing | 7,590 | 5,094 | 5,785 | 5,843 | 6,073 | 5,990 | 56,128 | 82% | 71,937 | (15,809) | (15,809) |
| Electrical | 68,948 | 25,608 | 9,089 | 19,326 | 15,766 | 9,036 | 207,630 | 89% | 105,197 | 102,433 | 102,433 |
| HARB | 50 | 100 | 87 | 150 | 131 | 87 | 850 | 80% | 782 | 68 | 68 |
| DRB | - | 1,800 | 819 | 1,000 | 614 | 614 | 10,100 | 89% | 15,771 | (5,671) | (5,671) |
| Sewage Enforcement Fees | 750 | - | 441 | - | 761 | - | 3,750 | 83% | 7,239 | (3,489) | (3,489) |
| ZHB - Residential | 1,100 | 550 | 1,856 | 1,850 | - | 619 | 10,950 | 95% | 8,381 | 2,569 | 2,569 |
| ZHB - Non-Residential | - | 1,800 | 102 | - | 1,845 | - | 8,900 | 83% | 6,155 | 2,745 | 2,745 |
| Cable TV Franchise Fees | 173,835 | - | 105,586 | 92,909 | 80,017 | - | 608,778 | 88% | 699,201 | (90,423) | (57,105) |
| Right-of-Way Fees | - | - | - | - | - | 3,000 | - | 0% | - | - | - |
| Film Permits | - | - | - | - | 243 | 243 | 1,000 | 67% | 1,214 | (214) | (214) |
| Certificate of Occupancy Transfer Fee | 5,150 | 5,000 | 6,242 | 4,700 | 5,893 | 2,147 | 56,080 | 87% | 55,960 | 120 | 120 |
| Total License and Permits | \$ 838,212 | \$ 165,958 | \$ 307,797 | \$ 211,031 | \$ 290,971 | \$ 177,948 | \$ 3,221,365 | 87% | \$ 2,679,998 | \$ 541,367 | \$ 574,685 |
| | 27% | 5% | 10% | 7% | 9% | 6% | 103% | | | | |

Radnor Township, PA
General Fund (#01) Budget Worksheet

| Account Description | August | September | October | | November | December | 2015 | % of Budget | Year-to-Date Budget | Year to Date Variance | Full Year Variance |
|-------------------------------------|------------|--------------|------------|-----------|------------|------------|--------------|-------------|---------------------|-----------------------|--------------------|
| | Actual | Actual | Estimated | Actual | Estimated | Estimated | YTD | | | | |
| Fines and Costs | | | | | | | | | | | |
| Police | 21,420 | 28,549 | 60,519 | 48,650 | 52,466 | 61,190 | 279,800 | 71% | 500,444 | (220,643) ❌ | (220,643) |
| District Justice | 16,049 | 16,550 | 21,344 | 12,955 | 18,721 | 16,501 | 176,418 | 83% | 195,417 | (18,999) ❌ | (18,999) |
| Total Fines and Costs | \$ 37,469 | \$ 45,099 | \$ 81,864 | \$ 61,605 | \$ 71,187 | \$ 77,691 | \$ 456,218 | 75% | \$ 695,861 | \$ (239,643) ❌ | \$ (239,643) |
| | 4% | 5% | 10% | 7% | 8% | 9% | 54% | | | | |
| Interest and Rents | | | | | | | | | | | |
| Interest Earnings | 10,271 | 10,660 | 8,934 | 15,398 | 4,341 | 19,905 | 112,232 | 82% | 75,754 | 36,478 ✅ | 36,478 |
| Property & Equipment | 6,040 | 7,505 | 11,580 | 3,725 | 9,176 | 9,981 | 86,492 | 82% | 115,843 | (29,351) ❌ | (29,351) |
| Total Interest and Rents | \$ 16,311 | \$ 18,165 | \$ 20,514 | \$ 19,123 | \$ 13,517 | \$ 29,886 | \$ 198,724 | 82% | \$ 191,597 | \$ 7,128 | \$ 7,128 |
| | 7% | 8% | 9% | 8% | 6% | 13% | 85% | | | | |
| Grants and Gifts | | | | | | | | | | | |
| Payments In Lieu of Taxes | - | - | 20,167 | 20,167 | - | - | 45,453 | 100% | 41,999 | 3,454 ❌ | (1,547) |
| Public Utility Realty Tax | - | 30,324 | - | - | 28,000 | - | 30,324 | 52% | - | 30,324 ✅ | 30,324 |
| Federal, State & County | 2,619 | 82,242 | - | - | 3,994 | - | 144,574 | 97% | 187,248 | (42,673) ❌ | 38,569 |
| State Pension Aid | 600 | 627,334 | - | - | - | - | 627,934 | 100% | 622,494 | 5,440 ✅ | 5,434 |
| Crossing Guard Contributions (RTSD) | - | - | - | - | - | - | - | n/a | - | - | - |
| County Highway Aid | - | - | - | - | - | - | 36,720 | 100% | 73,440 | (36,720) ⚠️ | - |
| State Snow Removal | - | - | - | - | - | - | 66,471 | 100% | 54,000 | 12,471 ✅ | 12,471 |
| Public Access Grant | - | - | - | - | - | - | 57,405 | 100% | 75,000 | (17,595) ❌ | (17,595) |
| Shade Tree Contributions | - | - | - | - | - | - | - | n/a | - | - | (20,000) |
| Grounds Maintenance Agreement | - | - | - | - | - | - | - | n/a | - | - | - |
| Volunteer Fire Relief Aid | - | 356,587 | - | - | - | - | 356,587 | 100% | 350,000 | 6,587 ✅ | 6,587 |
| Police Drug Task Force Reimb. | 2,500 | - | - | - | 3,210 | - | 9,602 | 75% | 11,893 | (2,290) ❌ | (2,291) |
| Total Grants and Gifts | \$ 5,719 | \$ 1,096,487 | \$ 20,167 | \$ 20,167 | \$ 35,204 | \$ - | \$ 1,375,070 | 98% | \$ 1,416,073 | \$ (41,004) ❌ | \$ 51,951 |
| | 0% | 81% | 1% | 1% | 3% | 0% | 101% | | | | |
| Departmental Earnings | | | | | | | | | | | |
| Parking Meters - Kiosks | 19,725 | 37,020 | 46,214 | 46,171 | 27,141 | 53,212 | 339,648 | 81% | 373,775 | (34,127) ❌ | (34,127) |
| Parking Meters - Church | 11,056 | (6,735) | 5,708 | - | 3,423 | 549 | 5,265 | 57% | 24,245 | (18,980) ❌ | (18,980) |
| Alarm System Fees | 1,000 | 900 | 466 | 800 | 466 | 983 | 9,500 | 87% | 7,551 | 1,949 ✅ | 1,949 |
| Police Extra Duty | 18,617 | 15,361 | 8,006 | 24,261 | 60,782 | 36,238 | 254,352 | 72% | 264,479 | (10,128) ❌ | (10,128) |
| Recreation Fees | 17,965 | 22,184 | 57,091 | 6,094 | 76,875 | 22,561 | 403,374 | 80% | 375,563 | 27,811 ✅ | 27,811 |
| Prepaid Parking | 2,400 | 2,655 | 1,319 | 4,900 | 880 | 878 | 38,040 | 96% | 23,242 | 14,798 ✅ | 14,798 |
| Meter Bags | 480 | - | 214 | 300 | - | - | 1,960 | 100% | 2,050 | (90) ❌ | (90) |
| Police Parking Permit | 1,990 | 265 | 61 | 195 | 37 | 12 | 8,095 | 99% | 4,951 | 3,144 ✅ | 3,144 |
| Rear Door Trash Fee | 210 | 420 | - | - | - | 195 | 105,545 | 100% | 95,966 | 9,579 ✅ | 9,579 |
| Refuse Collection Fee | 3,035 | 3,105 | 2,979 | 3,010 | 3,024 | 2,567 | 26,850 | 83% | 26,409 | 441 ✅ | 441 |
| Sulpizio Gym Fees | 7,785 | 4,706 | 3,070 | 3,468 | 1,417 | 2,519 | 31,943 | 89% | 44,764 | (12,820) ❌ | (12,820) |
| Police Service Fees | 2,185 | 3,095 | 1,944 | 3,025 | 2,009 | 2,409 | 27,767 | 86% | 25,182 | 2,585 ✅ | 2,585 |
| Police Live Scan Fees | 2,006 | 2,620 | 1,381 | - | - | 2,333 | 9,418 | 80% | 12,456 | (3,038) ❌ | (3,038) |
| Recreation Sponsorship/ Adv. Rev. | 14,000 | 2,250 | 1,515 | 4,500 | 8,121 | 2,182 | 65,050 | 86% | 64,698 | 352 ✅ | 352 |
| Kiosk Advertising | - | - | - | - | - | - | - | n/a | - | - | - |
| Total Departmental Earnings | \$ 102,455 | \$ 87,845 | \$ 129,968 | \$ 96,725 | \$ 184,174 | \$ 126,637 | \$ 1,326,807 | 81% | \$ 1,345,332 | \$ (18,524) ❌ | \$ (18,524) |
| | 6% | 5% | 8% | 6% | 11% | 8% | 80% | | | | |

Radnor Township, PA
General Fund (#01) Budget Worksheet

| Account Description | August | September | October | | November | December | 2015 | % of Budget | Year-to-Date Budget | Year to Date Variance | Full Year Variance |
|---------------------------------------|--------------|--------------|--------------|------------|--------------|------------|---------------|-------------|---------------------|-----------------------|--------------------|
| | Actual | Actual | Estimated | Actual | Estimated | Estimated | YTD | | | | |
| Miscellaneous | | | | | | | | | | | |
| Insurance Refunds | - | - | - | - | - | - | - | n/a | - | - | - |
| Sale of Property, Equipment | - | - | - | - | - | - | - | n/a | - | - | - |
| Premium Payments - Flex | 1,758 | (2,645) | - | 2,016 | - | - | 2,004 | 100% | - | 2,004 | 2,004 |
| Miscellaneous | 3,669 | 43,444 | 15,054 | 1,702 | 2,043 | 358 | 167,802 | 99% | 47,599 | 120,203 | 120,203 |
| Premium Payments | 13,697 | 13,031 | 11,793 | 13,031 | 13,050 | 13,050 | 131,459 | 83% | 116,290 | 15,169 | 17,559 |
| Advertising & Sponsorship Fees | - | - | - | - | - | 500 | - | 0% | 500 | (500) | (500) |
| Cash Over / Short | (0) | (0) | - | 5 | - | - | (60) | 100% | - | (60) | (60) |
| Sale of Recycled Materials | 180 | 140 | 1,998 | 100 | 2,363 | 1,639 | 3,472 | 46% | 20,998 | (17,526) | (17,526) |
| Federal Medical Subsidy | - | - | - | - | - | - | 70,656 | 100% | 70,000 | 656 | 656 |
| Tax Anticipation Revenue Notes | - | - | - | - | - | - | - | n/a | - | - | - |
| Total Miscellaneous | \$ 19,305 | \$ 53,970 | \$ 28,845 | \$ 16,854 | \$ 17,456 | \$ 15,547 | \$ 375,333 | 92% | \$ 255,388 | \$ 119,946 | \$ 122,336 |
| | 7% | 19% | 10% | 6% | 6% | 5% | 131% | | | | |
| Transfers In | | | | | | | | | | | |
| Transfer In: Sewer Overhead | - | - | - | - | - | - | - | n/a | - | - | - |
| Transfer In: Sewer Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Transfer In: Liquid Fuels Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Transfer In: Capital Improvement Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Transfer In: Park & Open Space Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Transfer In: Willows Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Total Transfers In | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | n/a | \$ - | \$ - | \$ - |
| | n/a | n/a | n/a | n/a | n/a | n/a | n/a | | | | |
| TOTAL GENERAL FUND REVENUE | \$ 1,734,394 | \$ 2,058,396 | \$ 1,157,641 | \$ 999,858 | \$ 1,419,219 | \$ 898,760 | \$ 32,012,294 | 93% | \$ 30,913,676 | \$ 1,098,618 | \$ 1,304,603 |
| | 5% | 6% | 4% | 3% | 4% | 3% | 97% | | | | |

Radnor Township, PA
General Fund (#01) Budget Worksheet

| Account Description | August | September | October | | November | December | 2015 | % of Budget | Year-to-Date Budget | Year to Date Variance | Full Year Variance |
|--|---------------|----------------|----------------|----------------|---------------|----------------|---------------|-------------|---------------------|-----------------------|--------------------|
| | Actual | Actual | Estimated | Actual | Estimated | Estimated | YTD | | | | |
| DEBT SERVICE | | | | | | | | | | | |
| Service Charges | 1,050 | 647 | - | - | 629 | 1,493 | 2,074 | 49% | 3,878 | 1,804 | 1,804 |
| DEBT SERVICE | \$ 1,050 | \$ 647 | \$ - | \$ - | \$ 629 | \$ 1,493 | \$ 2,074 | 49% | \$ 3,878 | \$ 1,804 | \$ 1,804 |
| \$ Δ | 18% | 11% | 0% | 0% | 10% | 25% | 35% | | | | |
| % Δ | | | | | | | | | | | |
| TRANSFER TO OTHER FUNDS | | | | | | | | | | | |
| Liquid Fuels Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Capital Improvement | - | - | - | - | - | 325,000 | - | 0% | 325,000 | 325,000 | - |
| Capital Improvement (Prog. Funding) | - | - | - | - | - | 687,125 | - | 0% | 687,125 | 687,125 | - |
| Capital Improvement (Excess FB) | - | - | - | - | - | - | - | n/a | - | - | - |
| Police Pension | - | - | - | - | - | - | - | n/a | - | - | - |
| OPEB Liability | - | 459,209 | - | - | - | - | 459,209 | 100% | 918,418 | 459,209 | - |
| Storm Water Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Civilian Pension | - | - | - | - | - | - | - | n/a | - | - | - |
| Grant Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Park & Open Space Fund | - | - | - | - | - | - | - | n/a | - | - | - |
| Willows | - | - | - | - | - | - | - | n/a | - | - | - |
| Shade Tree Fund | - | - | - | - | - | 25,000 | - | 0% | - | - | - |
| Debt Service | - | - | 852,000 | 852,000 | - | - | 2,887,000 | 100% | 2,301,326 | (585,674) | 50,326 |
| TRANSFER TO OTHER FUNDS | \$ - | \$ 459,209 | \$ 852,000 | \$ 852,000 | \$ - | \$ 1,037,125 | \$ 3,346,209 | 76% | \$ 4,231,869 | \$ 885,660 | \$ 50,326 |
| \$ Δ | 0% | 10% | 19% | 19% | 0% | 23% | 75% | | | | |
| % Δ | | | | | | | | | | | |
| GRAND TOTAL GENERAL FUND | \$ 1,732,805 | \$ 6,879,576 | \$ 2,983,740 | \$ 3,195,369 | \$ 1,813,162 | \$ 3,528,078 | \$ 27,368,618 | 84% | \$ 27,920,115 | \$ 622,674 | \$ (299,612) |
| \$ Δ | 5% | 21% | 9% | 10% | 6% | 11% | 85% | | 86% | | |
| % Δ | | | | | | | | | | | |
| FUND BALANCE | | | | | | | | | | | |
| Beginning Fund Balance, January 1 | \$ 20,606,518 | \$ 20,608,107 | \$ 13,732,943 | \$ 15,786,927 | \$ 11,906,844 | \$ 11,512,902 | \$ 8,947,739 | | | | |
| Revenues | 1,734,394 | 2,058,396 | 1,157,641 | 999,858 | 1,419,219 | 898,760 | 32,012,294 | | | | |
| Expenditures | 1,732,805 | 6,879,576 | 2,983,740 | 3,195,369 | 1,813,162 | 3,528,078 | 27,368,618 | | | | |
| Accrual Adjustments | - | - | - | - | - | - | - | | | | |
| ENDING FUND BALANCE | \$ 20,608,107 | \$ 15,786,927 | \$ 11,906,844 | \$ 13,591,416 | \$ 11,512,902 | \$ 8,883,584 | \$ 13,591,416 | | | | |
| Increase / (Decrease) In Fund Balance | \$ 1,589 | \$ (4,821,180) | \$ (1,826,099) | \$ (2,195,511) | \$ (393,942) | \$ (2,629,319) | \$ 4,643,676 | | | | |
| Increase / (Decrease) In Fund Balance (net of Transfer | \$ 1,589 | \$ (4,361,971) | \$ (974,099) | \$ (1,343,511) | \$ (393,942) | \$ (1,592,194) | \$ 7,989,885 | | | | |

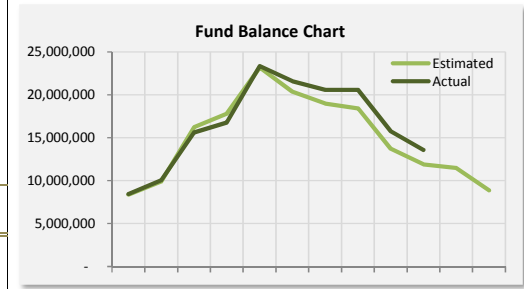


Exhibit B

Sewer Fund Line Item Detail

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

| Account Description | Actual | Actual | Actual | Actual | BOC Original Budget | BOC Amended Budget | Full Year Forecast | | January | February | March | April | May | June | July |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2011 | 2012 | 2013 | 2014 | 2015 | 2015 | 2015 | %Δ | Actual | Actual | Actual | Actual | Actual | Actual | Actual |
| Insurance | | | | | | | | | | | | | | | |
| Liability, Auto, Prop, Etc Insurance | 6,885 | 35,737 | 19,415 | 16,962 | 20,000 | 20,000 | 20,015 | 18% | 4,078 | 1,060 | 3,362 | - | - | 224 | - |
| Total Insurance | \$ 6,885 | \$ 35,737 | \$ 19,415 | \$ 16,962 | \$ 20,000 | \$ 20,000 | \$ 20,015 | | \$ 4,078 | \$ 1,060 | \$ 3,362 | \$ - | \$ - | \$ 224 | \$ - |
| \$ Δ | \$ 4,022 | \$ 28,852 | \$ (16,322) | \$ (2,453) | \$ 3,038 | \$ 3,038 | \$ 3,052 | | 20% | 5% | 17% | 0% | 0% | 1% | 0% |
| % Δ | 141% | 419% | -46% | -13% | 18% | 18% | 18% | | | | | | | | |
| RHM Sewer Authority | | | | | | | | | | | | | | | |
| Rentals | 3,187,345 | 3,456,973 | 3,340,685 | 3,658,572 | 4,196,207 | 4,196,207 | 3,943,656 | 8% | - | - | 1,049,052 | - | 1,049,052 | - | - |
| Total RHM Sewer Authority | \$ 3,187,345 | \$ 3,456,973 | \$ 3,340,685 | \$ 3,658,572 | \$ 4,196,207 | \$ 4,196,207 | \$ 3,943,656 | | \$ - | \$ - | \$ 1,049,052 | \$ - | \$ 1,049,052 | \$ - | \$ - |
| \$ Δ | \$ 261,455 | \$ 269,628 | \$ (116,288) | \$ 317,887 | \$ 537,635 | \$ 537,635 | \$ 285,084 | | 0% | 0% | 27% | 0% | 27% | 0% | 0% |
| % Δ | 9% | 8% | -3% | 10% | 15% | 15% | 8% | | | | | | | | |
| Transfers Out | | | | | | | | | | | | | | | |
| General Fund - Overhead | 292,000 | - | - | - | - | - | - | n/a | - | - | - | - | - | - | - |
| Debt Service Fund | 210,000 | 390,664 | 376,995 | 368,550 | 368,550 | 368,550 | 368,550 | 0% | 100,000 | - | - | - | - | 268,550 | - |
| Total Transfers Out | \$ 502,000 | \$ 390,664 | \$ 376,995 | \$ 368,550 | \$ 368,550 | \$ 368,550 | \$ 368,550 | | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ 268,550 | \$ - |
| \$ Δ | \$ (214,666) | \$ (111,336) | \$ (13,669) | \$ (8,445) | \$ - | \$ - | \$ - | | 27% | 0% | 0% | 0% | 0% | 73% | 0% |
| % Δ | -30% | -22% | -3% | -2% | 0% | 0% | 0% | | | | | | | | |
| TOTAL SEWER EXPENDITURES | \$ 4,595,973 | \$ 4,925,965 | \$ 5,255,715 | \$ 5,275,675 | \$ 6,205,693 | \$ 6,337,233 | \$ 5,305,067 | | \$ 147,377 | \$ 73,650 | \$ 1,133,479 | \$ 53,497 | \$ 1,131,991 | \$ 338,010 | \$ 89,872 |
| \$ Δ | \$ 435,360 | \$ 329,992 | \$ 329,750 | \$ 19,960 | \$ 930,018 | \$ 1,061,558 | \$ 29,392 | | 3% | 1% | 21% | 1% | 21% | 6% | 2% |
| % Δ | 10% | 7% | 7% | 0% | 18% | 20% | 1% | | | | | | | | |
| Fund Balance | | | | | | | | | | | | | | | |
| Beginning Fund Balance, January 1 | \$ 1,823,984 | \$ 2,288,628 | \$ 2,458,811 | \$ 2,264,508 | \$ 2,029,911 | \$ 2,029,911 | \$ 2,029,911 | -10% | \$ 2,029,911 | \$ 1,902,540 | \$ 1,830,727 | \$ 710,284 | \$ 4,702,126 | \$ 4,033,326 | \$ 3,874,393 |
| Revenues | 5,078,834 | 5,108,694 | 5,062,772 | 5,041,078 | 5,315,473 | 5,315,473 | 4,985,700 | -1% | 20,007 | 1,836 | 13,036 | 4,045,340 | 463,190 | 179,077 | 59,284 |
| Expenditures | 4,595,973 | 4,925,965 | 5,255,715 | 5,275,675 | 6,205,693 | 6,337,233 | 5,305,067 | 1% | 147,377 | 73,650 | 1,133,479 | 53,497 | 1,131,991 | 338,010 | 89,872 |
| Accrual / Misc Adjustments | (18,218) | (12,546) | (1,360) | - | - | - | - | | - | - | - | - | - | - | - |
| Ending Fund Balance | \$ 2,288,628 | \$ 2,458,811 | \$ 2,264,508 | \$ 2,029,911 | \$ 1,139,691 | \$ 1,008,151 | \$ 1,710,544 | -16% | \$ 1,902,540 | \$ 1,830,727 | \$ 710,284 | \$ 4,702,126 | \$ 4,033,326 | \$ 3,874,393 | \$ 3,843,805 |
| Increase / (Decrease) In Fund Balance | \$ 464,643 | \$ 170,183 | \$ (194,303) | \$ (234,597) | \$ (890,220) | \$ (1,021,760) | \$ (319,367) | | \$ (127,370) | \$ (71,813) | \$ (1,120,443) | \$ 3,991,843 | \$ (668,801) | \$ (158,933) | \$ (30,588) |
| | | | | | | | \$ 49,183 | | \$ (27,370) | \$ (71,813) | \$ (1,120,443) | \$ 3,991,843 | \$ (668,801) | \$ 109,617 | \$ (30,588) |

Radnor Township, PA
Sewer Fund (#02) Budget Worksheet

| Account Description | August | September | October | | November | December | 2015 | % of Budget | Year-to-Date Budget | Year to Date Variance | Full Year Variance |
|---------------------------------------|--------------|----------------|--------------|--------------|--------------|--------------|--------------|-------------|---------------------|-----------------------|--------------------|
| | Actual | Actual | Estimated | Actual | Estimated | Estimated | YTD | | | | |
| Insurance | | | | | | | | | | | |
| Liability, Auto, Prop, Etc Insurance | - | 7,694 | 3,597 | 3,597 | - | - | 20,015 | 100% | 17,802 | (2,213) ❌ | (15) |
| Total Insurance | \$ - | \$ 7,694 | \$ 3,597 | \$ 3,597 | \$ - | \$ - | \$ 20,015 | 100% | \$ 17,802 | \$ (2,213) | \$ (15) |
| \$ Δ | 0% | 38% | 18% | 18% | 0% | 0% | 100% | | | | |
| % Δ | | | | | | | | | | | |
| RHM Sewer Authority | | | | | | | | | | | |
| Rentals | - | 1,059,763 | 9,290 | - | - | 785,790 | 3,157,866 | 75% | 3,410,417 | 252,551 ✅ | 252,551 |
| Total RHM Sewer Authority | \$ - | \$ 1,059,763 | \$ 9,290 | \$ - | \$ - | \$ 785,790 | \$ 3,157,866 | 75% | \$ 3,410,417 | \$ 252,551 | \$ 252,551 |
| \$ Δ | 0% | 27% | 0% | 0% | 0% | 20% | 80% | | | | |
| % Δ | | | | | | | | | | | |
| Transfers Out | | | | | | | | | | | |
| General Fund - Overhead | - | - | - | - | - | - | - | n/a | - | - | - |
| Debt Service Fund | - | - | - | - | - | - | 368,550 | 100% | 368,550 | - | - |
| Total Transfers Out | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 368,550 | 100% | \$ 368,550 | \$ - | \$ - |
| \$ Δ | 0% | 0% | 0% | 0% | 0% | 0% | 100% | | | | |
| % Δ | | | | | | | | | | | |
| TOTAL SEWER EXPENDITURES | \$ 52,856 | \$ 1,241,883 | \$ 577,155 | \$ 62,869 | \$ 57,478 | \$ 922,106 | \$ 4,325,483 | 70% | \$ 5,354,853 | \$ 1,029,370 | \$ 1,032,166 |
| \$ Δ | 1% | 23% | 11% | 1% | 1% | 17% | 82% | | | | |
| % Δ | | | | | | | | | | | |
| Fund Balance | | | | | | | | | | | |
| Beginning Fund Balance, January 1 | \$ 3,843,805 | \$ 3,864,302 | \$ 2,462,224 | \$ 2,647,529 | \$ 1,917,107 | \$ 1,887,297 | \$ 2,029,911 | | | | |
| Revenues | 73,353 | 25,111 | 32,039 | 32,044 | 27,669 | 45,755 | 4,912,276 | | | | |
| Expenditures | 52,856 | 1,241,883 | 577,155 | 62,869 | 57,478 | 922,106 | 4,325,483 | | | | |
| Accrual / Misc Adjustments | - | - | - | - | - | - | - | | | | |
| Ending Fund Balance | \$ 3,864,302 | \$ 2,647,529 | \$ 1,917,107 | \$ 2,616,704 | \$ 1,887,297 | \$ 1,010,947 | \$ 2,616,704 | | | | |
| Increase / (Decrease) In Fund Balance | \$ 20,497 | \$ (1,216,772) | \$ (545,117) | \$ (30,825) | \$ (29,810) | \$ (876,350) | \$ 586,793 | | | | |
| | \$ 20,497 | \$ (1,216,772) | \$ (545,117) | \$ (30,825) | \$ (29,810) | \$ (876,350) | \$ 955,343 | | | | |

